John H. Francis Polytechnic High School Midterm Progress Report Appendix











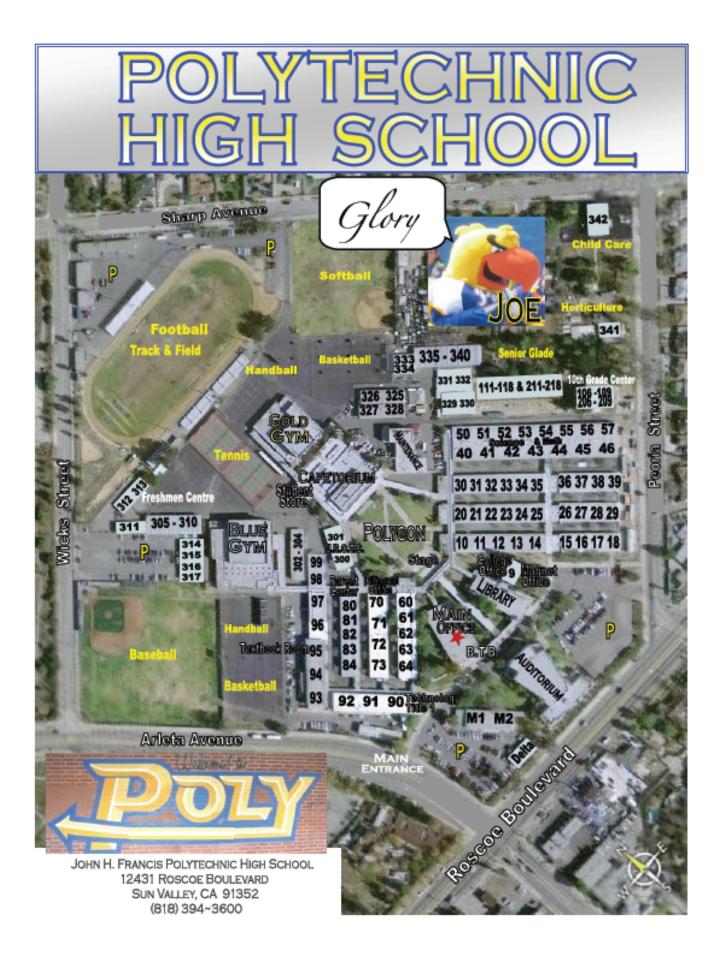


John H. Francis Polytechnic High School

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Campus Map





Bell Schedule

JOHN H. FRANCIS POLYTECHNIC HIGH SCHOOL 2010-2011 BELL SCHEDULE

	REGULAR DAY	**PROFESSIONAL DEVELOPMENT DAY	SHORTENED DAY
PERIOD 1	8:05 - 9:35	8:05-9:12	8:05-9:18
PERIOD 2	9:42 - 11:12	9:19-10:26	9:25 - 10:38
LUNCH	11:12-11:47	10:26 - 11:01	10:38-11:13
PERIOD 3	11:54 - 1:24	11:08-12:15	11:20-12:33
PERIOD 4	1:31-3:01	12:22 - 1:29	12:40 - 1:53

** Designated Tuesdays

* Students need to be in school at 7:55 a.m. If she/he is going to eat breakfast, then they should arrive at 7:40a.m. The first bell rings at 7:55 a.m.

* Los estudiantes deben de estar en la escuela a las 7:55 a.m. Si el/ella va a comer desayuno, entonces tienen que estar a las 7:40 a.m. La primera campana timbra a las 7:55 a.m.

Acronyms

Acronyms

- AB1802 Assembly Bill 1802 Supplemental Counseling funding for interventions
- A-G Requirements high school classes a students is required to complete for UC and CSU entrance with a of "C" or better
- ADA Attendance Daily Analysis
- ALEKS Assessment and Learning in Knowledge Spaces
- AMO Annual Measurable Objectives
- AP Advanced Placement
- API Academic Performance Index
- ASAP After School Access Program
- AYP Adequate Yearly Progress
- Bulletin 1600 This bulletin establishes guidelines and procedures for the implementation of SLCs. It is also known in LAUSD as the SLC Plan.
- BTC Balanced Traditional Calendar
- BTSA Beginning Teacher Support Assessment
- CAHSEE California High School Exit Exam
- CAPA California Alternative Performance Assessment
- CAPP California Academic Partnership Program
- CBI Community Based Instruction
- CDE California Department of Education
- CELDT California English Language Development Test
- CLAD Crosscultural, Language, and Academic Development
- CPM Categorical Monitoring Program
- CST California Standards Test

- CSU California State University
- CTE Career Technical Education
- **DIS** Designated Instructional Services
- EAP Early Assessment Program
- EL English Learner
- ELA English Language Arts
- ELD English Language Development
- ESL English Second Language
- ESLR Expected School-wide Learning Result
- FAME Fina Arts, Media, and Entertainment (One of the three SLCs for the 11th and 12th graders)
- GATE Gifted and Talented Education
- HABIT Horticulture, Agriculture, Business and Industrial Technologies (One of the three SLCs for 11th and 12th graders)
- HFZ Healthy Fitness Zone
- HS High School
- IEP Individual Education Plan
- IFEP Initially-Fluent English Proficient
- IFL Institute for Learning
- IGETC Intersegmental General Education Transfer Curriculum
- IGP Individual Graduation Plan
- ISIS Integrated Student Information System
- KYDS Keeping Youth Doing Something (intervention program)
- LAUSD Los Angeles Unified School District

- LEA Local Educational Agency
- LEP Limited English Proficient
- LD Learning Disabled
- MR Mentally Retarded
- MRM Mentally Retarded Moderate
- NCLB No Child Left Behind
- OHI Other Health Impaired
- OT Opportunity Transfer
- PI Program Improvement
- PRP Preparing to Reclassify Program
- PSP Priority Staffing Program
- R-FEP Redesignated-Fluent English Proficient
- RSP Resource Specialist Program
- RtI Response to Intervention
- SDAIE Specially Designed Academic Instruction Delivered in English
- SAT Scholastic Assessment test
- SBM School Based Management
- SDC Special Day Class
- SLC Small Learning Community
- SLD Specific Learning Disability
- SMP Subject Matter Preparation
- SPORT/EHS Sports Opportunities and Recreation Training Academy/Education and Human Services (One of the three SLCs for 11th and 12th graders)
- TAM Transition to Advanced Mathematics

UC – University of California

$WASC-Western\ Association\ of\ Schools\ and\ Colleges$

2008-09 Schoolwide Action Plan



SCHOOLWIDE ACTION PLAN

Introduction: The action plan that follows includes overarching issues that apply to all programs on campus, such as the Small Learning Communities, including the Freshman and Tenth Grade Centers; the Math, Science, and Technology Magnet; and the Newcomer Academy. Components of both the most recent Single Plan for Student Achievement and Polytechnic High School's response to the LAUSD Bulletin 1600: Small Learning Communities Plan, have been integrated into this action plan. Consideration has also been given to the school's shift from a three-track school to a traditional school at a time that has not been determined but that will occur during the six-year span of this action plan. Monitoring of the schoolwide action plan will consist of bi-annual reviews that will be conducted by Poly's Data Team in measuring school progress towards meeting the academic needs.

Polytechnic High School is one of eleven schools in California participating in the High School Leadership Initiative which aims at developing the leadership capacity at the school. We are using the WASC process to help develop teacher leadership capacity. Therefore, thirty focus groups leaders (two per track per WASC category) were assigned to collect, lead and develop the focus group reports and to take a leadership role in the WASC process.

The process for establishing the three critical academic needs was a three-part process. Fifteen focus groups composed of faculty members, parents, and students collected evidence related to the criteria for the five categories in the WASC self-study. The focus group leaders presented the summary of findings, areas of strength and areas of growth to a representative group of 50 stakeholders at a day-long retreat in November 2007. At that retreat, participants in small table groups prioritized the areas of growth from the focus groups and narrowed down the identified needs. As a final step, they reached consensus on the three areas of improvement that are addressed in the action plan that follows.

The action plan itself was created by the leadership team, which consists of administrators, coordinators and focus group leaders which include classroom teachers. Various drafts of the action plan were shared with stakeholders including, teachers, parents and students for review and input.

Staff development is a major component of the action plan. References to staff development within the plan are often general, with more specific details to be developed by the Instructional Cabinet. An ongoing source of staff development is that which is provided through the local district and is considered as a part of the Poly's overall professional development plan.

Goal 1 (Area of Improvement): Develop and implement a comprehensive plan to decrease the percentage of students who score Far Below Basic and Below Basic on the California Standards Test, with the ultimate goal of increasing the percentage of students who score Proficient and Advanced.

Supporting ESLRs: Critical Thinkers, Effective Communicators

Rationale: The California Standards Test (CST) is based on the California Standards Framework which outline what students should know and be able to do. Quantitative data from the CST show a large percentage of students scoring at the Far Below Basic and Below Basic levels. Work by focus groups indicates a need for formative assessments and staff development that will become part of a plan to raise student achievement in all academic areas, with the CST as the tool that measures this increased achievement.

Test	Levels	2007	2008	2009	2010	2011	2012	2013
		Baseline						
ELA 9	FBB & BB	39%	34%	29%	24%	19%	14%	9%
	Prof. & Adv.	31%	34%	37%	40%	43%	46%	49%
ELA 10	FBB & BB	47%	42%	37%	32%	27%	22%	17%
	Prof. & Adv.	20%	23%	26%	29%	32%	35%	38%
ELA 11	FBB & BB	55%	50%	45%	40%	35%	30%	25%
	Prof. & Adv.	19%	22%	25%	28%	31%	34%	37%
Algebra 1	FBB & BB	68%	62%	56%	50%	44%	38%	32%
-	Prof. & Adv.	11%	15%	19%	23%	27%	31%	35%
Geometry	FBB & BB	77%	70%	63%	56%	49%	42%	34%
•	Prof. & Adv.	10%	14%	18%	22%	26%	30%	34%
Algebra 2	FBB & BB	79%	72%	65%	58%	51%	44%	37%
0	Prof. & Adv.	8%	12%	17%	22%	27%	32%	37%
Biology	FBB & BB	51%	46%	41%	36%	31%	26%	21%
27	Prof. & Adv.	12%	15%	18%	21%	24%	27%	30%
Chemistry	FBB & BB	48%	43%	38%	33%	28%	23%	18%

Growth Targets:

dv. 8% B 57% dv. 8%	11% 52% 11%	14% 47%	42%	20%	23%	26%
		47%	42%			
.dv. 8%	11%		<i>⊣∠/0</i>	37%	32%	26%
		14%	17%	20%	23%	26%
B 22%	17%	12%	7%	2%	0%	0%
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B 50%	45%	40%	35%	30%	25%	20%
.dv. 7%	10%	13%	16%	19%	22%	25%
B 69%	62%	55%	48%	41%	34%	27%
.dv. 9%	12%	15%	18%	21%	24%	27%
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Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
1. Develop a school-wide culture	Principal with support	Staff development on	Survey that	Fall 2008:	Report of data from
that emphasizes teacher efficacy and	of Instructional Cabinet	efficacy	measures teacher	Initial staff	survey on an annual
high expectations for all students.			beliefs about self-	development on	basis
		Staff development on the	efficacy	efficacy and	
		impact of teacher		expectations,	
		expectations	Students survey	continued by track	
			that measures their	as needed	
		Staff development on Ruby	assessment of		
		Payne strategies for	instructional	Initial survey	
		working with economically	expectations being	developed,	
		disadvantaged students,	met	administered for	
		specifically those strategies		baseline data	
		which focus on teacher			
		efficacy and high		Ongoing:	

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
		expectations		Staff development with new teachers Administration of survey on an annual basis; additional staff development as needed, indicated by survey results	
 Promote ongoing, effective use of the following strategies in support of rigorous, standards-based curriculum. Vocabulary development Reciprocal teaching Thinking maps Note-taking strategies Anticipatory activities 	Instructional Cabinet Administrators who develop and implement PD plan for school	Provide ongoing staff development for all faculty members as needed, with special attention to new staff members	3X3 observation/ data collection twice each school year per track Use of coaches, supervision of instruction, and looking at student work	2008-09: Review the school-wide plan for vocabulary instruction to determine needed adjustments. Plan needed staff development	Results from 3X3 analysis shared with all faculty by department and by SLC
3. Develop a common rubric for expository writing across the curriculum.	Department chair leads process; all teachers within department share in planning Instructional cabinet provides leadership with support as needed	Professional development in writing across the curriculum Professional development in creation and use of rubrics	CST (Note: Research indicates that proficiency on assessment in many different forms has a positive influence on assessment in specific forms) Ongoing school- based data on improved scores based on the rubric CSU Freshman	 2008-09: Rubrics and suggested prompts developed 2009-2010 Data reviewed, rubrics revised as needed 2010-on Reviewed yearly, revised as needed 	Produce document containing rubrics and suggested prompts for each discipline Share data Report out any revisions, updates as completed and implemented

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 4. Develop school-based formative assessments that are aligned with the standards-based curriculum and that reflect the school's ESLRs. Increase student ownership of learning Work with the district to 	Department chairs, instructional coaches, and SLC coordinators take responsibility in individual areas Instructional Cabinet	Research based professional development on writing good assessments, aligned with content, various formats Research based	Proficiency Writing test (Early Assessment Program) External assessments results: CST, CAHSEE, AP exams, SAT, Periodic Assessments	2009-2010 Provide professional development for writing multiple types of assessments	Stakeholders Each department and SLC provides evidence of assessments developed
expedite results of periodic assessments so they can be used as formative assessments	provides oversight for the whole process Data Team	professional development in ways to use formative assessment results to improve instruction Professional development to improve instruction and increase student ownership of learning	Increased percentage of students taking formative assessments (e.g. periodic assessments, site- based assessments) Increase in percentage of students achieving higher letter grades in courses More consistency between letter grades and external assessment results using reports from	Begin writing assessments 2010—ongoing Review completed assessments and revise as needed. Continue development of additional assessments	
5. Review and revise as needed	Department chair	Time for teacher	DSS Carl Zon rubrics CST results	2008-09:	Revised

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 instructional guides and pacing plans in all content areas that reflect the 4x4 block schedule, with special attention to the following: Integration of ESLRs into the pacing plans Administration dates of high- stakes tests so that all content is covered prior to the tests Data from CST that identifies specific school-wide areas of need Content-specific requirements or activities SLC theme-based instruction 	and/or instructional coach for each content area Instructional Cabinet provides general oversight Data team	collaboration by department Most recent assessment data		Revision of instructional guides and pacing plans to include ESLRs Review timing of instruction to ensure coverage before tests are given 2009-ongoing Annual review of documents based on CST results	instructional guides and pacing plans are distributed to appropriate teachers A summary of progress is presented to Instructional Cabinet
 6. Revision of the 9th Grade Introduction to Social Science course to improve World History CST results. Steps to implementation: Create framework for course Identify topics/focus standards Identify skills needed to integrate into course Identify critical academic vocabulary for each topic Identify essential questions for each topic Identify ESLR/s connected to topics Create formative and summative assessments for course 	Administrator for Freshman Center, instructors for Introduction to Social Science Data Team	Time for teachers to develop materials	CST results in World History, beginning with results from spring 2010 testing	Currently-2008 Implementation of revised course (being written in spring 2008) 2009-2010 Review of course, revisions as indicated by teachers 2010-2011 Review CST results for World History, do additional revisions on Intro curriculum	Fall 2008: Course syllabus and pacing plan published Fall 2010: Report CST results with Social Science department

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 Identify curriculum/resources needed to support implementation of course 7. Continue implementation of a data plan for the collection, analysis, and use of data to improve instruction for all students and evaluate the effectiveness of interventions and programs. The plan will include attention to the following: User-friendly data for teachers Disaggregated data Timely dissemination of all data Test prep software development and classroom use 	Software development: Jin Lee or outside provider Staff development: Data Team Department implementation: Department chairs and/or instructional coaches	 Staff development on the use of data from both formative and summative assessments, including strategies to use based on the data, including (but not limited to) the following: Use of school developed software to provide teachers with individual student profiles Use of Scantron to score multiple choice tests Growth plans at the classroom level and for individual students based on the profiles Use of district periodic assessment results in content areas where those assessments are given 	CST results Rate of successful course completion on "first try" with a "C" or better	2008-09 Focus on English (9-12) and Algebra 1 (9-10) applications of software Staff development on periodic assessments in World History (new this year) 2009-10 Extend application of software to all mathematics courses 2010-11 Focus on science and social studies applications of software	Yearly written summary of progress in software development and classroom strategies and interventions based on data
 8. Build capacity and increase the opportunities for parents and students to participate in all areas of decision making. Communicate with parents and students in a clear, concise, and understandable manner their students' progress and the steps 	Coordinators of Title I, EL, and Beyond the Bell programs and Parent Center coordinator	Survey to determine parent interests and/or needs related to course offerings Surveys to parents regarding effective forms of communication Funds for PIQE (twice a	Attendance at parent meetings Participation by parents in student/ parent/counselor conferences Increase in	Ongoing	Minutes of meetings Regular updates on use of TeleParent

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 being taken to address academic needs of all students. Extended Learning Opportunities program Small Learning Communities Information relative to student achievement on CST (school- wide and individual) Timely and ongoing information from classroom teachers about student performance (TeleParent or similar communication device) Information about courses for parents that are specifically designed to assist them (parents) in helping their students with coursework and other school- related study skills. Individual Graduation Plan (IGP) Provide opportunities for parents to participate in programs such as Parent Institute for Quality Education (PIQE). Contract with translator to provide information in primary language as needed 		year) Categorical funding and Federal SLC grant	messages sent through TeleParent, as indicated by computerized records Surveys		
basis the courses offered to parents and add or delete courses based on need.					
9. Review and revise as needed the plan for coordinating all intervention programs including the	Extended Learning administrator	Timely data for making decisions	CST results (movement from FBB and BB to	Ongoing Reviewed each mester	Extended Learning Administrator shares data regarding
Extended Learning Program,	Data Team	Human resources to meet	higher levels)		program enrollment

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 Intersession programs, and Supplemental Educational Services. The plan should include the following: A matrix that shows the relationship of all activities Methods for data collection Ways to monitor implementation Provisions for modifying the program based on data (numeric and observational) 		program needs based on student data	CAHSEE results		with principal and staff on a periodic basis
10. Review and revise the master schedule each mester to include intervention classes specifically designed to help struggling students master the highly tested standards in each CST content area.	Administrators for Core Content Departments, Intervention, and SLC's. Department Chairpersons Counselors and Instructional Teacher Leaders Instructional Cabinet Data Team	Time for counselors to review student progress and report number of students needing intervention classes Time for teachers to develop materials specifically targeting highly tested standards	CST results each year	 2008-09 Implementation of revised courses (being written in spring 2008) 2009-2010 Review of course, revisions as indicated by teachers 	Fall 2008: Course syllabus and pacing plan published Fall 2010: Report CST results with all core content departments
11. Work with teachers in non-core academic courses to revise their syllabi to include coverage of core academic standards that are highly tested on the CST and relate to their course.	Administrators for non- core content departments Department Chairpersons Instructional Teacher Leaders	Time for teachers to develop lessons or units specifically targeting highly tested standards	CST results each year	 2008-09 Implementation of revised courses (being written in spring 2008) 2009-2010 Review of course, revisions as indicated by 	Fall 2008: Course syllabus and pacing plan published Fall 2010: Report CST results with all non-core content departments

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
	Instructional Cabinet Data Team			teachers	
12. Utilize resources from the California Academic Partnership Program (CAPP) grant to develop leadership in the areas of curriculum and instruction.	Principal Instructional Cabinet	CAPP partner (support provider) Leadership staff development each year of grant as determined by ongoing needs	Self-assessment and staff assessment of principal (CAPP instrument) Leadership Practices Inventory (LPI)	2007-2012 Needs and activities to be determined each year and the CAPP budget updated accordingly	Summary of activities
 13. Communicate school vision and all action steps within the single plan and WASC self study report to all stakeholders—building personnel, parents, students, and appropriate community members. Consistently enforce policy implementations 	Principal Instructional Cabinet		Staff and student survey	Spring 2008 Presentation of plan to entire faculty as well as other stakeholders Ongoing: Updates of progress on plan	Written reports as well as oral reports in appropriate meetings
14. Increase student and staff access to updated technology resources such as updated computers, instructional software	Technology Coordinator and staff	CTAP s	CTAP online surveys	Fall 2008-2014	Sharing of staff survey reports from CTAP online
 15. Increase of technology support staff to maintain and support the nearly 1000 computers and 12 computer labs on campus. scheduling of teacher/classroom use of computer labs maintenance of hardware training management of instructional software and data programs 	Categorical Program Coordinators, Technology Coordinator	Categorical budgets, General Fund budgets	Reports of computer lab use, reports of online computer help desk to monitor the amount of time that it takes to respond to service call, computer usage reports of	2008-2014	Information of computer usage and lab usage will be reported to stakeholders by Technology Coordinator

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
			students should show gain in the number of students		
			that use computers on campus regularly		

Goal 2 (Area of Improvement): Develop and implement a plan to increase graduation rates and readiness for post-secondary education by increasing the percentage of students who complete A-G requirements and by raising the school's passing rate on the CAHSEE.

Supporting ESLRs: Critical Thinkers, Effective Communicators, Lifelong Learners, Conscientious Member of Society **Rationale:** The most recent official data available indicate that just 54% of 2006 graduates completed a-g requirements. Projections for the graduates of 2007 are that 65% completed a-g requirements. In Los Angeles Unified School District, the class of 2012 must be enrolled in a-g courses and the class of 2016 will be required to complete a-g requirements to graduate. This is in addition to the state requirement for successful performance on the CAHSEE.

Growth Targets:

Measure	2007	2008	2009	2010	2011	2012	2013
	(Baseline)						
Percent of seniors not completing A-G	35%	30%	25%	20%	15%	0%	0%
requirements	(Projected)						
Percent of seniors not graduating	6%	5%	4%	3%	2%	1%	0%
because of not passing CAHSEE	(Projected)						
Note: Specific targets for improvement are a starting point. Depending on the progress each year, the targets may be adjusted.							

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
1. Develop and implement a plan	Assistant Principal of	LAUSD provides yearly	Percent of students	2008:	Reports to faculty
for communicating with each	Secondary Counseling	professional development	who complete A-G	Dissemination of	and other
individual student the requirements	Services	for counselors	requirements	information about	stakeholders on
for high school graduation	Counselors			upgraded	completion rates for
beginning with the class of 2012.	Data Team	Funds for printing	Percent of students	requirements for	A-G requirements,
• Articulation with feeder middle		brochures or other printed	who pass the	class of 2012	passing rates on
schools		materials	CAHSEE		CAHSEE
• Individual student/parent				Ongoing:	
conferences with counselors		Funding from AB1802	Percent of students	Development and	Dissemination of
(AB 1802)			that have	revision of	survey results
 Brochures or other printed 			completed	individual	

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 material that explain A-G requirements and successful performance on CAHSEE Individual Graduation Plans Individual Graduation Plans 2. Provide directed academic and counseling support for students to meet more comprehensive and rigorous a-g course sequence. Provide students with annual updated a-g progress report Publish a comprehensive list of "g" college prep elective courses offered Publish a comprehensive list of "f" visual and performing arts elective courses offered Provide Algebra 2 tutoring at lunch and after school Pilot Talent Development High School project-based Algebra 2 lessons Publish all of the ways that students can satisfy the "e" language requirement 	Assistant Principal of Secondary Counseling Services SLC Coordinators Counselors	Talent Development High School math coach Small Learning Community federal grant Categorical funds	individual graduation plans School-wide survey of student perceptions regarding academic preparation and support Increase in enrollment and pass rate in Algebra 2 Increase in a-g completion rate Increase in students meeting foreign language requirement	graduation plans 2008-Ongoing: Graduating class of 2012 must be enrolled in a-g courses according to LAUSD board mandate and graduating class of 2016 must pass a- g requirements	Reports to faculty and other stakeholders on completion rates for a-g requirements
3. Communicate with parents and students in a clear, concise, and understandable manner the requirements for high school graduation and the ways in which parents can help the students.	Principal Entire administrative team Counselors SLC coordinators Data Team	Teleparent web-based software Parent Involvement Categorical Funding	Percent of students who complete A-G requirements Percent of students who pass CAHSEE	2008 and ongoing: Dissemination of information about upgraded requirements for	Reports to faculty and other stakeholders on completion rates for A-G requirements, passing rate on

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 Completion of A-G requirements Successful performance on the CAHSEE Continue to provide parents with information on programs and activities offered by the district and other agencies related to increasing their students' academic success. Teleparent Contract with translator to provide information in primary language as needed 		Categorical funding and Federal SLC grant	Percent of students fulfill the requirements in their individual graduation plans Number of parents completing PIQE program Parent survey of perceptions regarding academic preparation and support for their students	class of 2012 and subsequent classes	CAHSEE Dissemination of survey results
 4. Review and revise the master schedule so that every student has the opportunity to complete required A-G courses within their SLCs while still providing support services for students with special needs. Adjust staffing as indicated by revision of the master schedule so that sufficient Highly Qualified Teachers are available in each content area with an emphasis on decreasing student to teacher ratio. 	Assistant Principal for Secondary Counseling Services and Lead Counselor Data Team Principal	Staff development for individuals responsible for master scheduling (often provided through LAUSD resources) Support from Valley Education Collaborative	Percent of students completing A-G courses	2008: Initial revision in spring of 2008 for 2008- 2009 school year Ongoing: Review and revise each year based on current data	Published schedule
5. Develop a comprehensive test- prep program in English Language	Literacy coaches and ELA department chair	Time for collaboration	Increased passing rates on the	Spring 2008: Develop basic	Data team and literacy and math

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
Arts that is integrated into the current curriculum and utilizes appropriate technology to enhance instruction. (Mathematics test-prep for the CAHSEE will be sustained as an elective course in math and the course will be evaluated yearly to measure success)	Literacy Task Force ELA teachers Data Team 10 th grade center administrator and coordinators Software developed by Jin Lee or outside provider	Professional development on writing good assessments, aligned with content, various formats Staff development on use of appropriate technology (especially Vantage and locally developed software)	CAHSEE, higher scores on CST (high correlation between CST and CAHSEE in English and Math scores) Performance on the CAHSEE will be disaggregated	outline for integrated program 2008-09: Implement program in English classes 2009-2010: Analyze CST and CAHSEE data to determine impact of program; revise program as needed 2010-ongoing: Continue program implementation, revising as needed based on data	coaches will share results with appropriate teachers and parents
 6. Continue intervention strategies aimed at increasing the passing rate on the CAHSEE. Identification of students who should take a CAHSEE prep course Continue the CAHSEE prep courses offered during the school day as well as courses outside the school day Continue additional ninth and tenth grade courses in math (such as TAMS) and ELA aimed at building basic skills Timely analysis of data 	Assistant Principal for Secondary Counseling Services Data Team and Lead Counselor Teachers in 9 th and 10 th grade centers Extended Learning Program coordinator Math and Literacy Coaches	Math and Literacy Coaches provide ongoing support and training Materials for classes	Increased passing rates on the CAHSEE	Ongoing	Annual reports to faculty on passing rates, impact of intervention Information on school website Information in parent newsletters

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 7. Provide additional information about colleges to students and provide preparation for post-secondary opportunities through Small Learning Communities. Review and revise CTE courses Additional ROP courses Articulation with counselors Continued use of parent advisory groups Increased interaction with community businesses and agencies to develop jobshadowing and internship opportunities Additional college courses 	SLC Administrator SLC coordinators CTE coordinator College Counselors Counselors	Staff development for SLC teachers on CTE standards, ways to align/integrate skills, content, and themes into SLC courses (required and elective) Time/resources for articulation with community colleges, occupational centers	Percent of total enrollment in college-credit classes or CTE electives Data on post- secondary choices, i.e. 4-yr, 2-yr, career training, etc. Percent of students who certify in various areas (A+, First Aid/CPR, etc.) Increased student identity within SLCs through surveys	2008-09: Initial development and implementation of CTE courses with appropriate sequencing Staff development for teachers Ongoing: Review and revision of CTE courses as needed Ongoing staff development Ongoing articulation with post-secondary institutions	SLC/College newsletters Oral reports during parent meetings Periodic Poly "report card" that provides an update on all aspects of Poly progress and achievements
 8. Increase the number of students taking Advanced Placement courses and/or courses for college credit. Increase the availability of AP courses Increase preparation activities for AP exams. Develop vertical teams for pre-AP and AP courses to enhance student preparation Expand efforts to provide students with information 	Lead Counselor AP Coordinator AP teachers Department chairs College Counselors Counselors	Staff development for AP and pre-AP teachers in course content and creation of vertical teams Funds for materials for new AP classes and for AP test prep activities Staff development on differentiation, with special attention to students who have mastered grade level	Increased enrollment in AP classes Increase enrollment in community college classes Higher average scores on AP exams	 2008-09: Review AP offerings to determine new courses to be added, including PreAP courses 2008-09: Create vertical teams within department 2009-2010 	Yearly update to faculty on number of college classes, AP courses, AP exam results

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
about college-credit options.		expectations.		Send vertical team	
• Increase articulation with community colleges, technical				members to AP workshops	
college programs, and occupational centers				Ongoing: Continue review of AP course offerings, vertical team articulation	
9. Increase the number of A-G courses contained in the master	Principal AP, SCS	College Nights	Increased enrollment in A-G	Ongoing	College Newsletters
schedule and increase the number of student orientations about pre	SLC Coordinators Bilingual Coordinator	College lunch meetings	classes		Title I/Bilingual school updates
college requirements and courses;	Title I Coordinator	SAT/ACT prep class	Increase		T 1 1 ¹ 11
and increase the number of students that take the SAT/ACT or other	Counselors College Counselors	sessions	enrollment in counseling		Including college updates of changes
college prerequisite exams.	College Partners and consultants	Periodic counseling	sessions		and requirements in school newsletter
		Sessions	Increase number or		
		Parent information	students taking		Bulletin
		sessions	SAT/ACT		announcements and bulletin boards
		Funding provided by			buildin boards
		district, local politicians,			College counselor
		and colleges to provide			meetings and
		college awareness			counselor class visitations
		Scholarship/Financial Aide information sessions			
10. Develop school-based	Department chairs,	Research based	External	2009-2010	Each department and
formative assessments that are	instructional coaches,	professional development	assessments	Provide	SLC provides
aligned with all of the English and Math standards that reflect the	and SLC coordinators take responsibility in	on writing good assessments, aligned with	results:	professional development for	evidence of assessments
CAHSEE.	individual areas	content, various formats	• CST	writing multiple	developed
• Increase student ownership			CAHSEEPeriodic	types of	-
	Instructional Cabinet	Research based	Periodic	assessments	Professional

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 and knowledge of CASHEE components Work with the district to expedite results of periodic assessments so they can be used as formative assessments for the CAHSEE 	provides oversight for the whole process Data Team	professional development in ways to use formative assessment results to improve instruction Professional development to improve instruction and increase student ownership of learning	Assessments Increased percentage of students taking formative assessments (e.g. periodic assessments, site- based assessments) Increase in percentage of students achieving higher letter grades in courses More consistency between letter grades and external assessment results using reports from DSS	Begin writing assessments Begin weekly lesson inclusion of CAHSEE test questions (in the context of high stakes tests as warm-ups) 2010—ongoing Review completed assessments and revise as needed. Continue development of additional assessments	development formats of travelers and talkers, and gallery walks Department presentations at professional developments, parent nights, and other district meetings
 11. Study implications and explore possible options for school organization when Polytechnic becomes a traditional school. Assignment of counselors by SLC Single track, year-round schedule Ways to offer multiple interventions (similar to current intersessions) Use CAPP grant to develop leadership 	Subcommittee of Instructional Cabinet (Reorganization committee)	CAPP funding to develop teacher leadership in this area Visits to schools with similar challenges and organizational structures (calendar, support systems, demographics)	Not applicable	Ongoing; timing depends on when school is scheduled to convert to traditional calendar.	Proposals of subcommittee for discussion at faculty meetings (small and large groups)

Goal 3 (Area of Improvement): Develop and implement a plan to narrow the achievement gap between Special Education and English Language Learners and the general education population while increasing the achievement results for all groups (per **Goals #1 and #2).**

Supporting ESLRs: Critical Thinkers, Effective Communicators

48%

43%

Rationale: On the most recent computation of the API, the API for special education students had increased by a significant number. However, there is a still a large gap between the API for special education students and for the school as a whole (API for general education students is not provided.) as well as a smaller gap between ELL students and the student body as a whole. Discrepancies also occur on the CAHSEE. Faculty members at Polytechnic High are committed to raising the achievement of special needs students—both those in special education and students who are English Language Learners—as measured by both the CST (which reflects grade-level standards-based instruction) and the CAHSEE.

Growth Targets:

All students/Special Ed (ELA-Grade 10)

2007 Gap	2008	2009	2010	2011	2012	2013
(Baseline)						
183	173	163	153	143	133	123
42	39	36	33	30	27	24
2007 Gap	2008	2009	2010	2011	2012	2013
(Baseline)						
43%	41%	39%	37%	35%	33%	31%
32%	30%	28%	26%	24%	22%	20%
	(Baseline) 183 42 2007 Gap (Baseline) 43%	(Baseline) 183 173 42 39 2007 Gap 2008 (Baseline) 43%	(Baseline) 163 183 173 163 42 39 36 2007 Gap (Baseline) 2008 2009 43% 41% 39%	(Baseline) 163 153 183 173 163 153 42 39 36 33 2007 Gap (Baseline) 2008 2009 2010 43% 41% 39% 37%	(Baseline) 163 153 143 183 173 163 153 143 42 39 36 33 30 2007 Gap (Baseline) 2008 2009 2010 2011 43% 41% 39% 37% 35%	(Baseline) Image: Constraint of the system of

44%

39%

42%

37%

40%

35%

38%

33%

36%

31%

All students/ELL (ELA-Grade 10) Note: Specific targets for improvement are a starting point. Depending on the progress each year, the targets may be adjusted.

46%

41%

	Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
1.	. Expand the use of co-teaching in	Administrator in charge	Provide staff development	Higher scores on	2008-09:	Distribution of data

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 classes that include both general education and special education students. Develop a trainer-of trainers model for ongoing staff development 	of Special Education Data Team	for both general education and special education teachers on effective classroom strategies for co- teaching	CST and CAHSEE by special education students	Extend the number of classes co-taught by special education teachers 2009-2010 Review co- teaching model; determine if changes are necessary or feasible Ongoing: Continue co- teaching model, with revisions as determined by need Continue staff development for co-teaching strategies	related to number of co-taught classes Report special education students' scores on CST and CAHSEE
2. Monitor referrals of students to the Learning Centers to maximize usage of the Learning Center for students with academic needs (main focus on special education students) to raise their achievement.	Administrator in charge of special education Data Team	No additional resources required	Increased number of students using the Learning Center Higher percentage of Special Education students passing CAHSEE and scoring higher on CST	Ongoing	Disseminate to teachers information about ways to refer students to Learning Center; data regarding use of Learning Center

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
			Increase in grades and in the number of students completing A-G requirements		
3. Provide differentiated instruction that provides access to the standards-based curriculum for all special needs students (special education, English learners).	Instructional cabinet, Professional Development Committee Data Team	 Provide staff development in differentiation of instruction and scaffolding activities to enable all students to be successful at grade level standards (particular attention given to literacy strategies for EL students) and that include the following: Appropriate selection of materials SDAIE Thinking maps Note-taking strategies English Language Development in the content areas Special attention needs to be given to new teachers Develop a trainer-of-trainers model by sending selected staff members to Sheltered Instruction Observation Protocol (SIOP) training 	CST results CAHSEE results 3X3 observations	Summer 2008: SIOP training Ongoing: Continued staff development as needed, monitoring of differentiated instruction in classrooms	Sharing of CST, CAHSEE, and 3X3 results
4. Increase the number of special needs students (special education and ELL) taking state assessments (CST, CAHSEE, CAPA), with	Administrator in charge of Special Education All teachers (general education and special	Sufficient space allocation for testing to allow all students who need and qualify for accommodations	Meeting target of 95% of special education students taking assessments	Ongoing	School Accountability Report Card

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 special attention to meeting NCLB requirements. Schedule testing of special needs students in small groups with teachers they know. Monitor students' movement to the testing area. Provide specific instructions for general education classroom teachers on their roles/responsibilities in the process. Ensure resources and spaces are available for appropriate accommodations. Monitor the inclusion of ELL 	education) with special education students	to be tested accordingly; appropriate support materials for accommodations Provide staff development	CST, CAHSEE and	Ongoing	The API and AYP reports Periodic status
 and special education students in all specialized and supplemental programs to ensure that students have full access to rigorous, grade-level standards-based instruction theme-based instruction, extra-curricular activities, CTE course sequencing, opportunities for remediation or acceleration as needed 	of Special Education EL coordinator Data team	for teachers of students in Special Day Classes regarding theme-based lessons for core content areas (connected to Small Learning Communities).	CAPA results Student work for theme-based lessons Number of ELL and special education students participating in extra-curricular activities		reports on inclusion programs and supplemental programs to Instructional Cabinet by special education administrator and EL coordinator
6. Develop and implement a plan for vocabulary instruction to increase ELL and special education students' academic vocabulary and their strategies for learning that vocabulary.	Special Education administrator EL coordinator All special education ESL teachers Data Team	Provide staff development for all teachers in vocabulary-development strategies	CST and CAHSEE results	2008-09: Develop and begin initial implementation of plan for vocabulary development	Progress reports to Instructional Cabinet by appropriate administrators

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
				Provide staff development for Special Education and ESL teachers in vocabulary development. 2009-2010: Review plan, revise as needed. Continue to implement revised plan. Ongoing Implementation of plan, staff development for new teachers as needed.	
 7. Communicate with parents and students in a clear, concise, and understandable manner the achievement scores needed for students to be proficient and the ways in which parents can help their students close their own academic achievement gaps. Expand ways in which we provide parents with information on programs and activities offered by the school, district and other agencies related to increasing their students' academic success. Support increased use of 	Principal Entire administrative team Counselors SLC coordinators Data Team	Teleparent web-based software Parent Involvement Categorical Funding Categorical funding and Federal SLC grant	Increased a-g completion rate with a grade of "C" or better Increase in API Increase in graduation rate Increase in PIQE completion rate Support of Student Success Parent Survey	2008 and ongoing: Dissemination of information about upgraded requirements for class of 2012 and subsequent classes	Reports to faculty and other stakeholders on completion rates for A-G requirements, passing rate on CAHSEE Dissemination of survey results

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 Teleparent Contract with translator to provide information in primary language as needed 			Increased use of Teleparent		

2009-10 Schoolwide Action Plan



SCHOOLWIDE ACTION PLAN

Updated for 2009-2010

Goal 1 (Area of Improvement): Develop and implement a comprehensive plan to decrease the percentage of students who score Far Below Basic and Below Basic on the California Standards Test, with the ultimate goal of increasing the percentage of students who score Proficient and Advanced.

Supporting ESLRs: Critical Thinkers, Effective Communicators

Rationale: The California Standards Test (CST) is based on the California Standards Framework which outline what students should know and be able to do. Quantitative data from the CST show a large percentage of students scoring at the Far Below Basic and Below Basic levels. Work by focus groups indicates a need for formative assessments and staff development that will become part of a plan to raise student achievement in all academic areas, with the CST as the tool that measures this increased achievement.

Test	Levels	2007	2008	2009	2010	2011	2012	2013
		Baseline						
ELA 9	FBB & BB	39%	34%	29%	24%	19%	14%	9%
	Prof. & Adv.	31%	34%	37%	40%	43%	46%	49%
ELA 10	FBB & BB	47%	42%	37%	32%	27%	22%	17%
	Prof. & Adv.	20%	23%	26%	29%	32%	35%	38%
ELA 11	FBB & BB	55%	50%	45%	40%	35%	30%	25%
	Prof. & Adv.	19%	22%	25%	28%	31%	34%	37%
Algebra 1	FBB & BB	68%	62%	56%	50%	44%	38%	32%
	Prof. & Adv.	11%	15%	19%	23%	27%	31%	35%
Geometry	FBB & BB	77%	70%	63%	56%	49%	42%	34%
•	Prof. & Adv.	10%	14%	18%	22%	26%	30%	34%
Algebra 2	FBB & BB	79%	72%	65%	58%	51%	44%	37%
0	Prof. & Adv.	8%	12%	17%	22%	27%	32%	37%
Biology	FBB & BB	51%	46%	41%	36%	31%	26%	21%
07	Prof. & Adv.	12%	15%	18%	21%	24%	27%	30%
Chemistry	FBB & BB	48%	43%	38%	33%	28%	23%	18%

Test	Levels	2007 Baseline	2008	2009	2010	2011	2012	2013
	Prof. & Adv.	8%	11%	14%	17%	20%	23%	26%
Earth Sci.	FBB & BB Prof. & Adv.	57% 8%	52% 11%	47% 14%	42% 17%	37% 20%	32% 23%	26% 26%
Physics	FBB & BB Prof. & Adv.	22% 11%	17% 14%	12% 17%	7% 20%	2% 23%	0% 26%	0% 29%
Int. Sci. 1	FBB & BBProf. & Adv.	50% 7%	45% 10%	40% 13%	35% 16%	30% 19%	25% 22%	20% 25%
World History	FBB & BB Prof. & Adv.	69% 9%	62% 12%	55% 15%	48%	41% 21%	34% 24%	27% 27%
U.S. History	FBB & BB Prof. & Adv.	59% 19%	54% 22%	49% 25%	44%	39% 31%	34% 34%	29% 39%
Note: Specific ta 800 by the year	argets for improveme							

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
1. Develop a school-wide culture	Principal with support	Staff development on	Survey that	Fall 2009:	Report of data from
that emphasizes teacher efficacy and	of Instructional Cabinet	efficacy	measures teacher	Read and discuss	survey on an annual
high expectations for all students.			beliefs about self-	Ruby Payne in	basis
		Staff development on the	efficacy – Public	SLC professional	
		impact of teacher	Works Survey and	development on	
		expectations	School Experience	efficacy and	
			Survey	expectations,	
		Staff development on Ruby		continued by SLC	
		Payne strategies for	Students survey	as needed	
		working with economically	that measures their		
		disadvantaged students,	assessment of	Ongoing:	
		specifically those strategies	instructional	Analyze Results	
		which focus on teacher	expectations being	of Public Works	
		efficacy and high	met efficacy –	Survey and	

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 2. Promote ongoing, effective use of the following strategies in support of rigorous, standards-based curriculum. Vocabulary development Reciprocal teaching Thinking maps Note-taking strategies Anticipatory activities 	Instructional Cabinet Administrators who develop and implement PD plan for school	expectations Provide ongoing staff development for all faculty members as needed, with special attention to new staff members	Public Works Survey and School Experience Survey 3X3 observation/ data collection twice each school year per track Use of department chairs, supervision of instruction, and looking at student work	School Experience Survey Staff development with new teachers Administration of survey on an annual basis; additional staff development as needed, indicated by survey results 2009-10: Implement LAUSD Local District 2 instructional strategies Create instructional Strategy Criteria Development worksheet Begin dept PD with mini lessons Ongoing: Review the school-wide plan for vocabulary instruction to determine needed adjustments.	Results from 3X3 analysis shared with all faculty by department and by SLC

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
				Plan needed staff development	
3. Develop a common rubric for expository writing across the curriculum.	Department chair leads process; all teachers within department share in planning Instructional cabinet provides leadership with support as needed	Professional development in writing across the curriculum Professional development in creation and use of rubrics	CST (Note: Research indicates that proficiency on assessment in many different forms has a positive influence on assessment in specific forms) Ongoing school- based data on improved scores based on the rubric CSU Freshman Proficiency	 2009-2010 Create framework to train a committee as trainers to implement rubric Data reviewed, rubrics revised as needed 2010-on Reviewed yearly, revised as needed 	Produce document containing rubrics and suggested prompts for each discipline Share data Report out any revisions, updates as completed and implemented
			Writing test (Early Assessment Program)		
 4. Develop school-based formative assessments that are aligned with the standards-based curriculum and that reflect the school's ESLRs. Increase student ownership of learning Work with the district to expedite results of periodic assessments so they can be used as formative assessments 	Department chairs and SLC coordinators take responsibility in individual areas Instructional Cabinet provides oversight for the whole process Course Leads Data Team	Research based professional development on writing good assessments, aligned with content, various formats Research based professional development in ways to use formative assessment results to improve instruction	External assessments results: CST, CAHSEE, AP exams, SAT, Periodic Assessments Increased percentage of students taking formative	2009-2010 Provide professional development for writing multiple types of assessments Choose Course Leads to begin creating formative	Each department and SLC provides evidence of assessments developed
		Professional development to improve instruction and	assessments (e.g. periodic	assessments with departments	

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
		increase student ownership of learning	assessments, site- based assessments) Increase in percentage of students achieving higher letter grades in courses More consistency between letter grades and external assessment results using reports from DSS Carl Zon rubrics	Develop a way to monitor student results 2010—ongoing Review completed assessments and revise as needed. Continue development of additional assessments	
 5. Review and revise as needed instructional guides and pacing plans in all content areas that reflect the 4x4 block schedule, with special attention to the following: Integration of ESLRs into the pacing plans Administration dates of high-stakes tests so that all content is covered prior to the tests Data from CST that identifies specific school-wide areas of need Content-specific requirements or activities SLC theme-based instruction 	Department chair for each content area Instructional Cabinet provides general oversight Data team	Time for teacher collaboration by department Most recent assessment data	CST results	 2009-10: Continue revision of instructional guides and pacing plans to include ESLRs Update pacing plans for new calendar Review timing of instruction to ensure coverage before tests are given 2010-ongoing Annual review of 	Revised instructional guides and pacing plans are distributed to appropriate teachers A summary of progress is presented to Instructional Cabinet

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
				documents based on CST results	
 6. Revision of the 9th Grade Introduction to Social Science course to improve World History CST results. Steps to implementation: Create framework for course Identify topics/focus standards Identify skills needed to integrate into course Identify critical academic vocabulary for each topic Identify essential questions for each topic Identify ESLR/s connected to topics Create formative and summative assessments for course Identify curriculum/resources needed to support implementation of course 	Administrator for Freshman Center, instructors for Introduction to Social Science Data Team	Time for teachers to develop materials	CST results in World History, beginning with results from spring 2010 testing	 2009-2010 Review of course, revisions as indicated by teachers Collect and analyze data on students who took World History and Intro to Social Studies 2010-2011 Review CST results for World History, do additional revisions on Intro curriculum 	Fall 2008: Course syllabus and pacing plan published Fall 2010: Report CST results with Social Science department
 7. Continue implementation of a data plan for the collection, analysis, and use of data to improve instruction for all students and evaluate the effectiveness of interventions and programs. The plan will include attention to the following: User-friendly data for teachers Disaggregated data Timely dissemination of all data 	Software development: Jin Lee or outside provider Staff development: Data Team Department implementation: Department chairs	 Staff development on the use of data from both formative and summative assessments, including strategies to use based on the data, including (but not limited to) the following: Use of school developed software to provide teachers with individual student profiles 	CST results Rate of successful course completion on "first try" with a "C" or better	2009-10 Continue using data in PD to institutionalize data into the school culture Continue to improve timely dissemination of data	Yearly written summary of progress in software development and classroom strategies and interventions based on data

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
Test prep software development and classroom use		 Use of Scantron to score multiple choice tests Growth plans at the classroom level and for individual students based on the profiles Use of district periodic assessment results in content areas where those assessments are given 		10 th grade center provide CAHSEE projects	
 8. Build capacity and increase the opportunities for parents and students to participate in all areas of decision making. Communicate with parents and students in a clear, concise, and understandable manner their students' progress and the steps being taken to address academic needs of all students. Extended Learning Opportunities program Small Learning Communities Information relative to student achievement on CST (school-wide and individual) Timely and ongoing information from classroom teachers about student performance (Connect-ED) Information about courses for parents that are specifically designed to assist them (parents) 	Coordinators of Title I, EL, and Beyond the Bell programs and Parent Center coordinator	Survey to determine parent interests and/or needs related to course offerings Surveys to parents regarding effective forms of communication Funds for PIQE (twice a year) Categorical funding and Federal SLC grant	Attendance at parent meetings Participation by parents in student/ parent/counselor conferences Increase in messages sent through Connect- ED, as indicated by computerized records Surveys	Ongoing Increase communication with parents to inform them of various meetings and events at Poly Parents are invited to attend IGP meetings Offer various classes for parents	Minutes of meetings Regular updates on use of Connect-ED

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 in helping their students with coursework and other school- related study skills. Individual Graduation Plan (IGP) Provide opportunities for parents to participate in programs such as Parent Institute for Quality Education (PIQE). Contract with translator to provide information in primary language as needed Review and evaluate on a regular basis the courses offered to parents and add or delete courses based on need. 					
 9. Review and revise as needed the plan for coordinating all intervention programs including the Extended Learning Program, Intersession programs, and Supplemental Educational Services. The plan should include the following: A matrix that shows the relationship of all activities Methods for data collection Ways to monitor implementation Provisions for modifying the program based on data (numeric and observational) 	Extended Learning administrator Data Team	Timely data for making decisions Human resources to meet program needs based on student data	CST results (movement from FBB and BB to higher levels) CAHSEE results	2009-10: Plan matrix for new calendar Ongoing: Reviewed each mester	Extended Learning Administrator shares data regarding program enrollment with principal and staff on a periodic basis
10. Review and revise the master schedule each mester to include intervention classes specifically designed to help struggling students master the highly tested standards in	Administrators for Core Content Departments, Intervention, and SLC's.	Time for counselors to review student progress and report number of students needing intervention classes	CST results each year	Ongoing: Continue interventions such as: TAM, TAES, and Twilight	Fall 2008: Course syllabus and pacing plan published Fall 2010: Report

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
each CST content area.	Department Chairpersons Counselors and Instructional Teacher Leaders Instructional Cabinet Data Team Administrators for non-	Time for teachers to develop materials specifically targeting highly tested standards	CST results each	Program Review of course, revisions as indicated by teachers 2009-10	CST results with all core content departments Fall 2008: Course
academic courses to revise their syllabi to include coverage of core academic standards that are highly tested on the CST and relate to their course.	core content departments Department Chairpersons Instructional Teacher Leaders Instructional Cabinet Data Team	develop lessons or units specifically targeting highly tested standards	year	Continue implementation of revised courses Address through the SLC interdisciplinary plan Ongoing Review of course, revisions as indicated by teachers	syllabus and pacing plan published Fall 2010: Report CST results with all non-core content departments
12. Utilize resources from the California Academic Partnership Program (CAPP) grant to develop leadership in the areas of curriculum and instruction.	Principal Instructional Cabinet	CAPP partner (support provider) Leadership staff development each year of grant as determined by ongoing needs	Self-assessment and staff assessment of principal (CAPP instrument) Leadership Practices Inventory (LPI)	2007-2012 Needs and activities to be determined each year and the CAPP budget updated accordingly	Summary of activities

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 13. Communicate school vision and all action steps within the single plan and WASC self study report to all stakeholders—building personnel, parents, students, and appropriate community members. Consistently enforce policy implementations 	Principal Instructional Cabinet		Staff and student survey	Ongoing: Updates of progress on plan	Written reports as well as oral reports in appropriate meetings
14. Increase student and staff access to updated technology resources such as updated computers, instructional software	Technology Coordinator and staff	CTAP s	CTAP online surveys	2009-2010 Advise teachers of technology help desk on Poly website Teachers take CTAP online survey	Sharing of staff survey reports from CTAP online
 15. Increase of technology support staff to maintain and support the nearly 1000 computers and 12 computer labs on campus. scheduling of teacher/classroom use of computer labs maintenance of hardware training management of instructional software and data programs 	Categorical Program Coordinators, Technology Coordinator	Categorical budgets, General Fund budgets	Reports of computer lab use, reports of online computer help desk to monitor the amount of time that it takes to respond to service call, computer usage reports of students should show gain in the number of students that use computers on campus regularly	2008-2014	Information of computer usage and lab usage will be reported to stakeholders by Technology Coordinator

Goal 2 (Area of Improvement): Develop and implement a plan to increase graduation rates and readiness for post-secondary education by increasing the percentage of students who complete A-G requirements and by raising the school's passing rate on the CAHSEE.

Supporting ESLRs: Critical Thinkers, Effective Communicators, Lifelong Learners, Conscientious Member of Society **Rationale:** The most recent official data available indicate that just 54% of 2006 graduates completed a-g requirements. Projections for the graduates of 2007 are that 65% completed a-g requirements. In Los Angeles Unified School District, the class of 2012 must be enrolled in a-g courses and the class of 2016 will be required to complete a-g requirements to graduate. This is in addition to the state requirement for successful performance on the CAHSEE.

Measure	2007	2008	2009	2010	2011	2012	2013
	(Baseline)						
Percent of seniors not completing A-G	35%	30%	25%	20%	15%	0%	0%
requirements	(Projected)						
Percent of seniors not graduating	6%	5%	4%	3%	2%	1%	0%
because of not passing CAHSEE	(Projected)						
Note: Specific targets for improvement ar	e a starting poin	t. Depending on	the progress each	vear. the targets i	may be adjusted.	<u> </u>	1

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
1. Develop and implement a plan	Assistant Principal of	LAUSD provides yearly	Percent of students	2009-10:	Reports to faculty
for communicating with each	Secondary Counseling	professional development	who complete A-G	Dissemination of	and other
individual student the requirements	Services	for counselors	requirements	information about	stakeholders on
for high school graduation	Counselors			upgraded	completion rates for
beginning with the class of 2012.	Data Team	Funds for printing	Percent of students	requirements for	A-G requirements,
• Articulation with feeder middle		brochures or other printed	who pass the	class of 2012	passing rates on
schools		materials	CAHSEE		CAHSEE
 Individual student/parent conferences with counselors (AB 1802) 		Funding from AB1802	Percent of students that have completed	Gather data for non-graduating seniors based on CAHSEE and	Dissemination of survey results
• Brochures or other printed			completed	CITIBLE and	

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 material that explain A-G requirements and successful performance on CAHSEE Individual Graduation Plans 			individual graduation plans School-wide survey of student perceptions regarding academic preparation and support	disaggregate graduation requirements Create brochure and posters that explains A-G req and CAHSEE Ongoing: Counselors meet with students to review IGP, parents are invited	
 Provide directed academic and counseling support for students to meet more comprehensive and rigorous a-g course sequence. Provide students with annual updated a-g progress report Publish a comprehensive list of "g" college prep elective courses offered Publish a comprehensive list of "f" visual and performing arts elective courses offered Provide Algebra 2 tutoring at lunch and after school Pilot Talent Development High School project-based Algebra 2 lessons Publish all of the ways that students can satisfy the "e" language requirement 	Assistant Principal of Secondary Counseling Services SLC Coordinators Counselors	Talent Development High School math coach Small Learning Community federal grant Categorical funds	Increase in enrollment and pass rate in Algebra 2 Increase in a-g completion rate Increase in students meeting foreign language requirement	2008-Ongoing: Graduating class of 2012 must be enrolled in a-g courses according to LAUSD board mandate and graduating class of 2016 must pass a- g requirements Create a course catalog of all classes	Reports to faculty and other stakeholders on completion rates for a-g requirements
3. Communicate with parents and students in a clear, concise, and	Principal Entire administrative	Connect-ED web-based software	Percent of students who complete A-G	2008 and ongoing:	Reports to faculty and other

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 understandable manner the requirements for high school graduation and the ways in which parents can help the students. Completion of A-G requirements Successful performance on the CAHSEE Continue to provide parents with information on programs and activities offered by the district and other agencies related to increasing their students' academic success. Connect-ED Contract with translator to provide information in primary language as needed 	team Counselors SLC coordinators Data Team	Parent Involvement Categorical Funding Categorical funding and Federal SLC grant	requirements Percent of students who pass CAHSEE Percent of students fulfill the requirements in their individual graduation plans Number of parents completing PIQE program Parent survey of perceptions regarding academic preparation and support for their students	Dissemination of information about upgraded requirements for class of 2012 and subsequent classes Provide teachers with data of non- passing CAHSEE students in 11 th and 12 th grade	stakeholders on completion rates for A-G requirements, passing rate on CAHSEE Dissemination of survey results
 4. Review and revise the master schedule so that every student has the opportunity to complete required A-G courses within their SLCs while still providing support services for students with special needs. Adjust staffing as indicated by revision of the master schedule so that sufficient Highly Qualified Teachers are available in each content area with an emphasis on decreasing student to teacher 	Assistant Principal for Secondary Counseling Services and Lead Counselor Data Team Principal	Staff development for individuals responsible for master scheduling (often provided through LAUSD resources) Support from Valley Education Collaborative	Percent of students completing A-G courses	Ongoing: Review and revise each year based on current data	Published schedule

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
ratio.					
5. Develop a comprehensive test- prep program in English Language Arts that is integrated into the current curriculum and utilizes appropriate technology to enhance instruction. (Mathematics test-prep for the CAHSEE will be sustained as an elective course in math and the course will be evaluated yearly to measure success)	ELA department chair Literacy Task Force ELA teachers Data Team 10 th grade center administrator and coordinators Software developed by Jin Lee or outside provider	Time for collaboration Professional development on writing good assessments, aligned with content, various formats Staff development on use of appropriate technology (especially Vantage and locally developed software)	Increased passing rates on the CAHSEE, higher scores on CST (high correlation between CST and CAHSEE in English and Math scores) Performance on the CAHSEE will be disaggregated	2009-2010: Analyze CST and CAHSEE data to determine impact of program; revise program as needed Create formative assessments in ELA classes 2010-ongoing: Continue program implementation, revising as needed based on data	Data team will share results with appropriate teachers and parents
6. Continue intervention strategies aimed at increasing the passing rate on the CAHSEE.	Assistant Principal for Secondary Counseling Services	Math and Literacy department chairs provide ongoing support and	Increased passing rates on the CAHSEE	2009-10 Translate student data for teachers	Annual reports to faculty on passing rates, impact of
 Identification of students who should take a CAHSEE prep course Continue the CAHSEE prep courses offered during the school day as well as courses outside the school day Continue additional ninth and tenth grade courses in math (such as TAMS) and ELA aimed at building basic skills Timely analysis of data 	Data Team and Lead Counselor Teachers in 9 th and 10 th grade centers Extended Learning Program coordinator Math and Literacy department chairs	training Materials for classes		that will provide more guidance for instructional programs All 9 th graders take practice CAHSEE Ongoing: Provide CAHSEE test prep to all 10 th grade students	intervention Information on school website Information in parent newsletters
7. Provide additional information about colleges to students and	SLC Administrator SLC coordinators	Staff development for SLC teachers on CTE standards,	Percent of total enrollment in	2009-10 : Continue	SLC/College newsletters

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 provide preparation for post- secondary opportunities through Small Learning Communities. Review and revise CTE courses Additional ROP courses Articulation with counselors Continued use of parent advisory groups Increased interaction with community businesses and agencies to develop job- shadowing and internship opportunities Additional college courses 	CTE coordinator College Counselor Counselors	ways to align/integrate skills, content, and themes into SLC courses (required and elective) Time/resources for articulation with community colleges, occupational centers	college-credit classes or CTE electives Data on post- secondary choices, i.e. 4-yr, 2-yr, career training, etc. Percent of students who certify in various areas (A+, First Aid/CPR, etc.) Increased student identity within SLCs through surveys	development and implementation of CTE courses with appropriate sequencing Staff development for teachers Ongoing: Review and revision of CTE courses as needed Ongoing staff development Ongoing articulation with post-secondary institutions	Oral reports during parent meetings Periodic Poly "report card" that provides an update on all aspects of Poly progress and achievements
 8. Increase the number of students taking Advanced Placement courses and/or courses for college credit. Increase the availability of AP courses Increase preparation activities for AP exams. Develop vertical teams for pre-AP and AP courses to enhance student preparation Expand efforts to provide students with information about college-credit options. 	Lead Counselor AP Coordinator AP Teachers Department chairs College Counselor Counselors	Staff development for AP and pre-AP teachers in course content and creation of vertical teams Funds for materials for new AP classes and for AP test prep activities Staff development on differentiation, with special attention to students who have mastered grade level expectations.	Increased enrollment in AP classes Increase enrollment in community college classes Higher average scores on AP exams	200-10: Continue to review AP offerings to determine new courses to be added, including PreAP courses Create vertical teams within department. Send vertical team members to AP workshops	Yearly update to faculty on number of college classes, AP courses, AP exam results

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
• Increase articulation with community colleges, technical college programs, and occupational centers				Revise history sequence to include AP European History Ongoing: Continue review of AP course	
				offerings, vertical team articulation	
9. Increase the number of A-G courses contained in the master schedule and increase the number of student orientations about pre college requirements and courses; and increase the number of students that take the SAT/ACT or other college prerequisite exams.	Principal AP, SCS SLC Coordinators Bilingual Coordinator Title I Coordinator Counselors College Counselors College Partners and consultants	College Nights College lunch meetings SAT/ACT prep class sessions Periodic counseling sessions Parent information	Increased enrollment in A-G classes Increase enrollment in counseling sessions Increase number or students taking	2009-10 Review the data of the number of students who complete A-G in the 11 th and determine how many have taken the SAT Ongoing	College Newsletters Title I/Bilingual school updates Including college updates of changes and requirements in school newsletter Bulletin
		sessions Funding provided by district, local politicians, and colleges to provide college awareness Scholarship/Financial Aide information sessions	SAT/ACT		announcements and bulletin boards College counselor meetings and counselor class visitations
10. Develop school-based formative assessments that are aligned with all of the English and Math standards that reflect the CAHSEE.	Department chairs, and SLC coordinators take responsibility in individual areas Instructional Cabinet	Research based professional development on writing good assessments, aligned with content, various formats	External assessments results: CST CAHSEE	2009-2010 Provide professional development for writing multiple types of	Each department and SLC provides evidence of assessments developed

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 Increase student ownership and knowledge of CASHEE components Work with the district to expedite results of periodic assessments so they can be used as formative assessments for the CAHSEE 	provides oversight for the whole process Data Team	Research based professional development in ways to use formative assessment results to improve instruction Professional development to improve instruction and increase student ownership of learning	 Periodic Assessments Increased percentage of students taking formative assessments (e.g. periodic assessments, site- based assessments) Increase in percentage of students achieving higher letter grades in courses More consistency between letter grades and external assessment results using reports from DSS 	assessments Begin writing formative assessments Begin weekly lesson inclusion of CAHSEE test questions (in the context of high stakes tests as warm-ups) Implement practice CAHSEE for all 9 th graders 2010—ongoing Review completed assessments and revise as needed. Continue development of additional assessments	Professional development formats of travelers and talkers, and gallery walks Department presentations at professional developments, parent nights, and other district meetings
 11. Study implications and explore possible options for school organization when Polytechnic becomes a traditional school. Assignment of counselors by SLC Single track, year-round schedule Ways to offer multiple interventions (similar to 	Subcommittee of Instructional Cabinet (Reorganization committee)	CAPP funding to develop teacher leadership in this area Visits to schools with similar challenges and organizational structures (calendar, support systems, demographics)	Not applicable	Ongoing: Examine school organization for downsizing. Visit other high schools to develop a calendar for a single track Create a BTC	Proposals of subcommittee for discussion at faculty meetings (small and large groups)

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
current intersessions)				proposal and	
• Use CAPP grant to develop				submit to LAUSD	
leadership				for approval	

Goal 3 (Area of Improvement): Develop and implement a plan to narrow the achievement gap between Special Education and English Language Learners and the general education population while increasing the achievement results for all groups (per Goals #1 and #2).

Supporting ESLRs: Critical Thinkers, Effective Communicators

Rationale: On the most recent computation of the API, the API for special education students had increased by a significant number. However, there is a still a large gap between the API for special education students and for the school as a whole (API for general education students is not provided.) as well as a smaller gap between ELL students and the student body as a whole. Discrepancies also occur on the CAHSEE. Faculty members at Polytechnic High are committed to raising the achievement of special needs students—both those in special education and students who are English Language Learners—as measured by both the CST (which reflects grade-level standards-based instruction) and the CAHSEE.

API Gap between	2007 Gap	2008	2009	2010	2011	2012	2013
_	(Baseline)						
All students/Special Ed	183	173	163	153	143	133	123
All students/ELL	42	39	36	33	30	27	24

CAHSEE Pass Rate Gap between	2007 Gap	2008	2009	2010	2011	2012	2013
	(Baseline)						
All students/Special Ed (Math-Grade 10)	43%	41%	39%	37%	35%	33%	31%
All students/ELL (Math-Grade 10)	32%	30%	28%	26%	24%	22%	20%
All students/Special Ed (ELA-Grade 10)	48%	46%	44%	42%	40%	38%	36%
All students/ELL (ELA-Grade 10)	43%	41%	39%	37%	35%	33%	31%

API Gap between	-	08 2009	2010	201	1 2012	2013
Note: Specific targe	(Baseline)	arting point. Depending on t	he progress each	vear the t	targets may be adju	sted
	to for improvement are a st	arting point. Depending on t	ne progress each	r your, the t	ungets may be auju	
Actions	Responsible Persons	Professional Development/ Resource	Means to s Improve		Timeline	Communication of Progress to Stakeholders
 Expand the use of co-teaching in classes that include both general education and special education students. Develop a trainer-of trainers model for ongoing staff development 	Administrator in charge of Special Education Data Team	Provide staff development for both general education and special education teachers on effective classroom strategies for co teaching	CST and C by special education s	AHSEE	2009-2010 Extend the number of classes co-taught by special education teachers Train general education teachers in PD Review co- teaching model; determine if changes are necessary or feasible Ongoing: Continue co- teaching model, with revisions as determined by need Continue staff development for co-teaching strategies	Distribution of data related to number of co-taught classes Report special education students' scores on CST and CAHSEE
2. Monitor referrals of students to the Learning Centers to maximize	Administrator in charge of special education	No additional resources required	Increased r of students	umber	2009-10: Create	Disseminate to teachers information

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
usage of the Learning Center for students with academic needs (main focus on special education students) to raise their achievement.	Data Team		the Learning Center Higher percentage of Special Education students passing CAHSEE and scoring higher on CST Increase in grades and in the number of students completing A-G requirements	procedures for students going to the Learning Center Ongoing: Monitor uniform referral forms	about ways to refer students to Learning Center; data regarding use of Learning Center
3. Provide differentiated instruction that provides access to the standards-based curriculum for all special needs students (special education, English learners).	Instructional cabinet, Professional Development Committee Data Team	 Provide staff development in differentiation of instruction and scaffolding activities to enable all students to be successful at grade level standards (particular attention given to literacy strategies for EL students) and that include the following: Appropriate selection of materials SDAIE Thinking maps Note-taking strategies English Language Development in the content areas Special attention needs to be given to new teachers 	CST results CAHSEE results 3X3 observations	2009-10: Implement SIOP strategies for EL students Ongoing: Continued staff development as needed, monitoring of differentiated instruction in classrooms	Sharing of CST, CAHSEE, and 3X3 results

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
		Develop a trainer-of-trainers model by sending selected staff members to Sheltered Instruction Observation Protocol (SIOP) training			
 4. Increase the number of special needs students (special education and ELL) taking state assessments (CST, CAHSEE, CAPA), with special attention to meeting NCLB requirements. Schedule testing of special needs students in small groups with teachers they know. Monitor students' movement to the testing area. Provide specific instructions for general education classroom teachers on their roles/responsibilities in the process. Ensure resources and spaces are available for appropriate accommodations. 	Administrator in charge of Special Education All teachers (general education and special education) with special education students	Sufficient space allocation for testing to allow all students who need and qualify for accommodations to be tested accordingly; appropriate support materials for accommodations	Meeting target of 95% of special education students taking assessments	Ongoing	School Accountability Report Card The API and AYP reports
 5. Monitor the inclusion of ELL and special education students in all specialized and supplemental programs to ensure that students have full access to rigorous, grade-level standards- based instruction theme-based instruction, extra-curricular activities, CTE course sequencing, opportunities for remediation or 	Administrator in charge of Special Education EL coordinator Data team	Provide staff development for teachers of students in Special Day Classes regarding theme-based lessons for core content areas (connected to Small Learning Communities).	CST, CAHSEE and CAPA results Student work for theme-based lessons Number of ELL and special education students participating in extra-curricular	Ongoing	Periodic status reports on inclusion programs and supplemental programs to Instructional Cabinet by special education administrator and EL coordinator

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
acceleration as needed			activities		
acceleration as needed 6. Develop and implement a plan for vocabulary instruction to increase ELL and special education students' academic vocabulary and their strategies for learning that vocabulary.	Special Education administrator EL coordinator All special education ESL teachers Data Team	Provide staff development for all teachers in vocabulary-development strategies	activities CST and CAHSEE results	 2009-10: Continue to develop and begin initial implementation of plan for vocabulary development Provide staff development for Special Education and ESL teachers in vocabulary development. Train teachers on SIOP strategies 2010-2011: Review plan, revise as needed. Continue to implement revised plan. Ongoing Implementation of plan, staff development for new teachers as 	Progress reports to Instructional Cabinet by appropriate administrators
7. Communicate with parents and	Principal	Connect-ED web-based	Increased a-g	needed. 2008 and	Reports to faculty
students in a clear, concise, and understandable manner the	Entire administrative team	software	completion rate with a grade of "C"	ongoing: Dissemination of	and other stakeholders on

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
achievement scores needed for	Counselors	Parent Involvement	or better	information	completion rates for
students to be proficient and the	SLC coordinators	Categorical Funding		about upgraded	A-G requirements,
ways in which parents can help their	Data Team		Increase in API	requirements for	passing rate on
students close their own academic		Categorical funding and		class of 2012 and	CAHSEE
achievement gaps.		Federal SLC grant	Increase in	subsequent	
• Expand ways in which we provide parents with information on			graduation rate	classes	Dissemination of survey results
programs and activities offered by			Increase in PIQE		j in the
the school, district and other agencies related to increasing			completion rate		
their students' academic success.			Support of Student		
• Support increased use of Connect-			Success Parent		
ED			Survey		
• Contract with translator to provide					
information in primary language			Increased use of		
as needed			Connect-ED		

2010-11 Schoolwide Action Plan



SCHOOLWIDE ACTION PLAN

Updated for 2010-2011



Goal 1 (Area of Improvement): Develop and implement a comprehensive plan to decrease the percentage of students who score Far Below Basic and Below Basic on the California Standards Test, with the ultimate goal of increasing the percentage of students who score Proficient and Advanced.

Supporting ESLRs: Critical Thinkers, Effective Communicators

Rationale: The California Standards Test (CST) is based on the California Standards Framework which outline what students should know and be able to do. Quantitative data from the CST show a large percentage of students scoring at the Far Below Basic and Below Basic levels. Work by focus groups indicates a need for formative assessments and staff development that will become part of a plan to raise student achievement in all academic areas, with the CST as the tool that measures this increased achievement.

Test	Levels	2007	2008	2009	2010	2011	2012	2013
		Baseline						
ELA 9	FBB & BB	39%	34%	29%	24%	19%	14%	9%
	Prof. & Adv.	31%	34%	37%	40%	43%	46%	49%
ELA 10	FBB & BB	47%	42%	37%	32%	27%	22%	17%
	Prof. & Adv.	20%	23%	26%	29%	32%	35%	38%
ELA 11	FBB & BB	55%	50%	45%	40%	35%	30%	25%
	Prof. & Adv.	19%	22%	25%	28%	31%	34%	37%
Algebra 1	FBB & BB	68%	62%	56%	50%	44%	38%	32%
	Prof. & Adv.	11%	15%	19%	23%	27%	31%	35%
Geometry	FBB & BB	77%	70%	63%	56%	49%	42%	34%
•	Prof. & Adv.	10%	14%	18%	22%	26%	30%	34%
Algebra 2	FBB & BB	79%	72%	65%	58%	51%	44%	37%
0	Prof. & Adv.	8%	12%	17%	22%	27%	32%	37%
Biology	FBB & BB	51%	46%	41%	36%	31%	26%	21%
07	Prof. & Adv.	12%	15%	18%	21%	24%	27%	30%
Chemistry	FBB & BB	48%	43%	38%	33%	28%	23%	18%

Test	Levels	2007 Baseline	2008	2009	2010	2011	2012	2013
	Prof. & Adv.	8%	11%	14%	17%	20%	23%	26%
Earth Sci.	FBB & BB Prof. & Adv.	57% 8%	52% 11%	47% 14%	42% 17%	37% 20%	32% 23%	26% 26%
Physics	FBB & BB Prof. & Adv.	22% 11%	17% 14%	12% 17%	7% 20%	2% 23%	0% 26%	0% 29%
Int. Sci. 1	FBB & BB Prof. & Adv.	50% 7%	45% 10%	40%	35% 16%	<u> </u>	25% 22%	20% 25%
World History	FBB & BB	69%	62%	55%	48%	41%	34%	27%
U.S. History	Prof. & Adv. FBB & BB	9% 59%	54%	15% 49%	18% 44%	21% 39%	24%	27%
	Prof. & Adv.	19%	22%	25%	28%	31%	34%	39%
Note: Specific ta 800 by the year	argets for improveme 2013.	ent are a starting poi	nt. Depending or	the progress each	year, the targets	may be adjusted. T	The overall aim is	for an API of

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
1. Develop a school-wide culture	Principal with support	Staff development on	Survey that	2010-11:	Report of data from
that emphasizes teacher efficacy and	of Instructional Cabinet	efficacy	measures teacher	Continue to	survey on an annual
high expectations for all students.			beliefs about self-	discuss Ruby	basis
		Staff development on the	efficacy – Public	Payne in SLC	
		impact of teacher	Works Survey and	professional	
		expectations	School Experience	development on	
			Survey	efficacy and	
		Staff development on Ruby		expectations,	
		Payne strategies for	Students survey	continued by SLC	
		working with economically	that measures their	as needed	
		disadvantaged students,	assessment of		
		specifically those strategies	instructional	Ongoing:	
		which focus on teacher	expectations being	Analyze Results	
		efficacy and high	met efficacy -	of Public Works	

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 Promote ongoing, effective use of the following strategies in support of rigorous, standards-based curriculum. Vocabulary development Reciprocal teaching Thinking maps Note-taking strategies Anticipatory activities 	Instructional Cabinet Administrators who develop and implement PD plan for school	expectations Provide ongoing staff development for all faculty members as needed, with special attention to new staff members	Public Works Survey and School Experience Survey	Survey and School Experience Survey Staff development with new teachers Administration of survey on an annual basis; additional staff development as needed, indicated by survey results 2010-11: Continue implementation of all instructional strategies and monitor with 3x3 observations Continue dept PD with mini lessons Begin use of mini lessons in SLC PD Ongoing: Review the school-wide plan for vocabulary instruction to determine needed adjustments.	Results from 3X3 analysis shared with all faculty by department and by SLC

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
				Plan needed staff development	
3. Develop a common rubric for expository writing across the curriculum.	Department chair leads process; all teachers within department share in planning Instructional cabinet provides leadership with support as needed	Professional development in writing across the curriculum Professional development in creation and use of rubrics	CST (Note: Research indicates that proficiency on assessment in many different forms has a positive influence on assessment in specific forms)	2010-2011: Create framework to train a committee as trainers to implement rubric Data reviewed, rubrics revised as needed	Produce document containing rubrics and suggested prompts for each discipline Share data Report out any revisions, updates as
			Ongoing school- based data on improved scores based on the rubric CSU Freshman	2011-2012: Model use of rubric in department and SLC PD	completed and implemented
			Proficiency Writing test (Early Assessment Program)	Ongoing: Reviewed yearly, revised as needed	
 4. Develop school-based formative assessments that are aligned with the standards-based curriculum and that reflect the school's ESLRs. Increase student ownership of learning Work with the district to expedite results of periodic assessments so they can be 	Department chairs and SLC coordinators take responsibility in individual areas Instructional Cabinet provides oversight for the whole process	Research based professional development on writing good assessments, aligned with content, various formats Research based professional development in ways to use formative	External assessments results: CST, CAHSEE, AP exams, SAT, Periodic Assessments Increased	2010-2011 Analyze data on formative assessments generated by Data Director in departments Continue training	Each department and SLC provides evidence of assessments developed
used as formative assessments	Course Leads Data Team	assessment results to improve instruction Professional development to improve instruction and	percentage of students taking formative assessments (e.g. periodic	teachers on Data Director Course Leads review and revise	

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
		increase student ownership of learning	assessments, site- based assessments) Increase in percentage of students achieving higher letter grades in courses More consistency between letter grades and external assessment results using reports from DSS Carl Zon rubrics	formative assessments with departments 2011—ongoing Review completed assessments and revise as needed. Continue development of additional assessments	
 5. Review and revise as needed instructional guides and pacing plans in all content areas that reflect the 4x4 block schedule, with special attention to the following: Integration of ESLRs into the pacing plans Administration dates of high-stakes tests so that all content is covered prior to the tests Data from CST that identifies specific school-wide areas of need Content-specific requirements or activities SLC theme-based instruction 	Department chair and Course Leads for each content area Instructional Cabinet provides general oversight Data team	Time for teacher collaboration by department Most recent assessment data	CST results	 2010-11: Continue revision of instructional guides and pacing plans to include ESLRs Review and revise pacing plans and develop curriculum maps Review timing of instruction to ensure coverage before tests are given 2011-ongoing 	Revised instructional guides and pacing plans are distributed to appropriate teachers A summary of progress is presented to Instructional Cabinet

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
				Annual review of documents based on CST results	
6. Revision of the 9 th Grade	Administrator for	Time for teachers to	CST results in	No longer offering	Fall 2008: Course
Introduction to Social Science	Freshman Center,	develop materials	World History,	Introduction to	syllabus and pacing
course to improve World History	instructors for		beginning with	Social Science	plan published
CST results.	Introduction to Social		results from spring		
	Science		2010 testing		Fall 2010: Report
Steps to implementation:			_		CST results with
- Create framework for course	Data Team				Social Science
 Identify topics/focus 					department
standards					_
 Identify skills needed to 					
integrate into course					
 Identify critical academic 					
vocabulary for each topic					
 Identify essential questions 					
for each topic					
 Identify ESLR/s connected to 					
topics					
Create formative and					
summative assessments for					
course					
- Identify curriculum/resources					
needed to support					
implementation of course					
7. Continue implementation of a	Software development:	Staff development on the	CST results	2010-11	Yearly written
data plan for the collection, analysis,	Jin Lee or outside	use of data from both		Teacher are	summary of progress
and use of data to improve	provider	formative and summative	Rate of successful	trained to analyze	in software
instruction for all students and	^	assessments, including	course completion	data on formative	development and
evaluate the effectiveness of	Staff development:	strategies to use based on	on "first try" with	assessments and	classroom strategies
interventions and programs. The	Data Team	the data, including (but not	a "C" or better	use Data Director	and interventions
plan will include attention to the		limited to) the following:			based on data
following:	Department	• Use of school developed		Ongoing:	
• User-friendly data for teachers	implementation:	software to provide		Continue using	
Disaggregated data	Department chairs and	teachers with individual		data in PD to	

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 Timely dissemination of all data Test prep software development and classroom use 	course leads	 student profiles Use of Scantron to score multiple choice tests Growth plans at the classroom level and for individual students based on the profiles Use of district periodic assessment results in content areas where those assessments are given 		institutionalize data into the school culture Continue to improve timely dissemination of data Data team meet to analyze and review data	
 8. Build capacity and increase the opportunities for parents and students to participate in all areas of decision making. Communicate with parents and students in a clear, concise, and understandable manner their students' progress and the steps being taken to address academic needs of all students. Extended Learning Opportunities program Small Learning Communities Information relative to student achievement on CST (schoolwide and individual) Timely and ongoing information from classroom teachers about student performance (Connect-ED) Information about courses for parents that are specifically 	Coordinators of Title I, EL, and Parent Center coordinator	Survey to determine parent interests and/or needs related to course offerings Surveys to parents regarding effective forms of communication Funds for PIQE (twice a year) Categorical funding and Federal SLC grant	Attendance at parent meetings Participation by parents in student/ parent/counselor conferences Increase in messages sent through Connect- ED, as indicated by computerized records Surveys	2010-11: Use Connect-ED to send parents information about meetings, test dates, and important events at Poly Ongoing: Increase communication with parents to inform them of various meetings and events at Poly Parents are invited to attend IGP meetings Offer various classes for parents	Minutes of meetings Regular updates on use of Connect-ED

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 designed to assist them (parents) in helping their students with coursework and other school- related study skills. Individual Graduation Plan (IGP) Provide opportunities for parents to participate in programs such as Parent Institute for Quality Education (PIQE). Contract with translator to provide information in primary language as needed Review and evaluate on a regular basis the courses offered to parents and add or delete courses based on need. Review and revise as needed the plan for coordinating all intervention programs including the Extended Learning Program, Intersession programs, and Supplemental Educational Services. The plan should include the following: A matrix that shows the relationship of all activities Methods for data collection Ways to monitor implementation Provisions for modifying the program based on data (numeric and observational) 	Counseling Office administrator Data Team	Timely data for making decisions Human resources to meet program needs based on student data	CST results (movement from FBB and BB to higher levels) CAHSEE results	2010-11: Research and implement different intervention programs to replace Beyond the Bell Increase use of Twilight Program and during the day intervention Ongoing: Reviewed each quarter	Extended Learning Administrator shares data regarding program enrollment with principal and staff on a periodic basis
10. Review and revise the master	Administrators for Core	Time for counselors to	CST results each	2010-11:	Fall 2008: Course

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
schedule each mester to include intervention classes specifically designed to help struggling students master the highly tested standards in each CST content area.	Content Departments, Intervention, and SLC's. Department Chairpersons Counselors and Instructional Teacher Leaders Instructional Cabinet Data Team	review student progress and report number of students needing intervention classes Time for teachers to develop materials specifically targeting highly tested standards	year	Adjust and make transition to single track Increase use of Twilight Program and during the day intervention Ongoing: Continue interventions, such as: TAM; TAES; and Twilight Program Review of course, revisions as indicated by teachers	syllabus and pacing plan published Fall 2010: Report CST results with all core content departments
11. Work with teachers in non-core academic courses to revise their syllabi to include coverage of core academic standards that are highly tested on the CST and relate to their course.	Administrators for non- core content departments Department Chairpersons Instructional Teacher Leaders Instructional Cabinet Data Team	Time for teachers to develop lessons or units specifically targeting highly tested standards	CST results each year	2010-11: Continue implementation of revised courses Address through the SLC interdisciplinary plan Ongoing: Review of course, revisions as indicated by teachers	Fall 2008: Course syllabus and pacing plan published Fall 2010: Report CST results with all non-core content departments

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
12. Utilize resources from the California Academic Partnership Program (CAPP) grant to develop leadership in the areas of curriculum and instruction.	Principal Instructional Cabinet	CAPP partner (support provider) Leadership staff development each year of grant as determined by ongoing needs	Self-assessment and staff assessment of principal (CAPP instrument) Leadership Practices Inventory (LPI)	2007-2012: Needs and activities to be determined each year and the CAPP budget updated accordingly	Summary of activities
 13. Communicate school vision and all action steps within the single plan and WASC self study report to all stakeholders—building personnel, parents, students, and appropriate community members. Consistently enforce policy implementations 	Principal Instructional Cabinet		Staff and student survey	Ongoing: Updates of progress on plan	Written reports as well as oral reports in appropriate meetings
14. Increase student and staff access to updated technology resources such as updated computers, instructional software	Technology Coordinator and staff	CTAP s	CTAP online surveys	2010-11: Train teachers on use of Smart Boards Implement use of ALEKS program to help targeted students Continue training teachers on Data Director	Sharing of staff survey reports from CTAP online
15. Increase of technology support staff to maintain and support the nearly 1000 computers and 12	Categorical Program Coordinators, Technology	Categorical budgets, General Fund budgets	Reports of computer lab use, reports of online	2008-2014	Information of computer usage and lab usage will be

Actions	Responsible Persons	Professional Development/Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 computer labs on campus. scheduling of teacher/classroom use of computer labs maintenance of hardware training management of instructional software and data programs 	Coordinator		computer help desk to monitor the amount of time that it takes to respond to service call, computer usage reports of students should show gain in the number of students that use computers on campus regularly		reported to stakeholders by Technology Coordinator

Goal 2 (Area of Improvement): Develop and implement a plan to increase graduation rates and readiness for post-secondary education by increasing the percentage of students who complete A-G requirements and by raising the school's passing rate on the CAHSEE.

Supporting ESLRs: Critical Thinkers, Effective Communicators, Lifelong Learners, Conscientious Member of Society **Rationale:** The most recent official data available indicate that just 54% of 2006 graduates completed a-g requirements. Projections for the graduates of 2007 are that 65% completed a-g requirements. In Los Angeles Unified School District, the class of 2012 must be enrolled in a-g courses and the class of 2016 will be required to complete a-g requirements to graduate. This is in addition to the state requirement for successful performance on the CAHSEE.

Growth Targets:

Measure	2007	2008	2009	2010	2011	2012	2013
	(Baseline)						
Percent of seniors not completing A-G	35%	30%	25%	20%	15%	0%	0%
requirements	(Projected)						
Percent of seniors not graduating	6%	5%	4%	3%	2%	1%	0%
because of not passing CAHSEE	(Projected)						
Note: Specific targets for improvement ar	e a starting poin	t. Depending on	the progress each	vear. the targets i	may be adjusted.	<u> </u>	1

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
1. Develop and implement a plan	Assistant Principal of	LAUSD provides yearly	Percent of students	2009-10:	Reports to faculty
for communicating with each	Secondary Counseling	professional development	who complete A-G	Dissemination of	and other
individual student the requirements	Services	for counselors	requirements	information about	stakeholders on
for high school graduation	Counselors			upgraded	completion rates for
beginning with the class of 2012.	Data Team	Funds for printing	Percent of students	requirements for	A-G requirements,
• Articulation with feeder middle		brochures or other printed	who pass the	class of 2012	passing rates on
schools		materials	CAHSEE		CAHSEE
 Individual student/parent conferences with counselors (AB 1802) 		Funding from AB1802	Percent of students that have completed	Gather data for non-graduating seniors based on CAHSEE and	Dissemination of survey results
• Brochures or other printed			completed	CITIBLE and	

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 material that explain A-G requirements and successful performance on CAHSEE Individual Graduation Plans 			individual graduation plans School-wide survey of student perceptions regarding academic preparation and support	disaggregate graduation requirements Create brochure and posters that explains A-G req and CAHSEE Ongoing: Counselors meet with students to review IGP, parents are invited	
 Provide directed academic and counseling support for students to meet more comprehensive and rigorous a-g course sequence. Provide students with annual updated a-g progress report Publish a comprehensive list of "g" college prep elective courses offered Publish a comprehensive list of "f" visual and performing arts elective courses offered Provide Algebra 2 tutoring at lunch and after school Pilot Talent Development High School project-based Algebra 2 lessons Publish all of the ways that students can satisfy the "e" language requirement 	Assistant Principal of Secondary Counseling Services SLC Coordinators Counselors	Talent Development High School math coach Small Learning Community federal grant Categorical funds	Increase in enrollment and pass rate in Algebra 2 Increase in a-g completion rate Increase in students meeting foreign language requirement	2008-Ongoing: Graduating class of 2012 must be enrolled in a-g courses according to LAUSD board mandate and graduating class of 2016 must pass a- g requirements Create a course catalog of all classes	Reports to faculty and other stakeholders on completion rates for a-g requirements
3. Communicate with parents and students in a clear, concise, and	Principal Entire administrative	Connect-ED web-based software	Percent of students who complete A-G	2008 and ongoing:	Reports to faculty and other

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 understandable manner the requirements for high school graduation and the ways in which parents can help the students. Completion of A-G requirements Successful performance on the CAHSEE Continue to provide parents with information on programs and activities offered by the district and other agencies related to increasing their students' academic success. Connect-ED Contract with translator to provide information in primary language as needed 	team Counselors SLC coordinators Data Team	Parent Involvement Categorical Funding Categorical funding and Federal SLC grant	requirements Percent of students who pass CAHSEE Percent of students fulfill the requirements in their individual graduation plans Number of parents completing PIQE program Parent survey of perceptions regarding academic preparation and support for their students	Dissemination of information about upgraded requirements for class of 2012 and subsequent classes Provide teachers with data of non- passing CAHSEE students in 11 th and 12 th grade	stakeholders on completion rates for A-G requirements, passing rate on CAHSEE Dissemination of survey results
 4. Review and revise the master schedule so that every student has the opportunity to complete required A-G courses within their SLCs while still providing support services for students with special needs. Adjust staffing as indicated by revision of the master schedule so that sufficient Highly Qualified Teachers are available in each content area with an emphasis on decreasing student to teacher 	Assistant Principal for Secondary Counseling Services and Lead Counselor Data Team Principal	Staff development for individuals responsible for master scheduling (often provided through LAUSD resources) Support from Valley Education Collaborative	Percent of students completing A-G courses	Ongoing: Review and revise each year based on current data	Published schedule

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
ratio.					
5. Develop a comprehensive test- prep program in English Language Arts that is integrated into the current curriculum and utilizes appropriate technology to enhance instruction. (Mathematics test-prep for the CAHSEE will be sustained as an elective course in math and the course will be evaluated yearly to measure success)	ELA department chair Literacy Task Force ELA teachers Data Team 10 th grade center administrator and coordinators Software developed by Jin Lee or outside provider	Time for collaboration Professional development on writing good assessments, aligned with content, various formats Staff development on use of appropriate technology (especially Vantage and locally developed software)	Increased passing rates on the CAHSEE, higher scores on CST (high correlation between CST and CAHSEE in English and Math scores) Performance on the CAHSEE will be disaggregated	2009-2010: Analyze CST and CAHSEE data to determine impact of program; revise program as needed Create formative assessments in ELA classes 2010-ongoing: Continue program implementation, revising as needed based on data	Data team will share results with appropriate teachers and parents
6. Continue intervention strategies aimed at increasing the passing rate on the CAHSEE.	Assistant Principal for Secondary Counseling Services	Math and Literacy department chairs provide ongoing support and	Increased passing rates on the CAHSEE	2009-10 Translate student data for teachers	Annual reports to faculty on passing rates, impact of
 Identification of students who should take a CAHSEE prep course Continue the CAHSEE prep courses offered during the school day as well as courses outside the school day Continue additional ninth and tenth grade courses in math (such as TAMS) and ELA aimed at building basic skills Timely analysis of data 	Data Team and Lead Counselor Teachers in 9 th and 10 th grade centers Extended Learning Program coordinator Math and Literacy department chairs	training Materials for classes		that will provide more guidance for instructional programs All 9 th graders take practice CAHSEE Ongoing: Provide CAHSEE test prep to all 10 th grade students	intervention Information on school website Information in parent newsletters
7. Provide additional information about colleges to students and	SLC Administrator SLC coordinators	Staff development for SLC teachers on CTE standards,	Percent of total enrollment in	2009-10 : Continue	SLC/College newsletters

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 provide preparation for post- secondary opportunities through Small Learning Communities. Review and revise CTE courses Additional ROP courses Articulation with counselors Continued use of parent advisory groups Increased interaction with community businesses and agencies to develop job- shadowing and internship opportunities Additional college courses 	CTE coordinator College Counselor Counselors	ways to align/integrate skills, content, and themes into SLC courses (required and elective) Time/resources for articulation with community colleges, occupational centers	college-credit classes or CTE electives Data on post- secondary choices, i.e. 4-yr, 2-yr, career training, etc. Percent of students who certify in various areas (A+, First Aid/CPR, etc.) Increased student identity within SLCs through surveys	development and implementation of CTE courses with appropriate sequencing Staff development for teachers Ongoing: Review and revision of CTE courses as needed Ongoing staff development Ongoing articulation with post-secondary institutions	Oral reports during parent meetings Periodic Poly "report card" that provides an update on all aspects of Poly progress and achievements
 8. Increase the number of students taking Advanced Placement courses and/or courses for college credit. Increase the availability of AP courses Increase preparation activities for AP exams. Develop vertical teams for pre-AP and AP courses to enhance student preparation Expand efforts to provide students with information about college-credit options. 	Lead Counselor AP Coordinator AP Teachers Department chairs College Counselor Counselors	Staff development for AP and pre-AP teachers in course content and creation of vertical teams Funds for materials for new AP classes and for AP test prep activities Staff development on differentiation, with special attention to students who have mastered grade level expectations.	Increased enrollment in AP classes Increase enrollment in community college classes Higher average scores on AP exams	200-10: Continue to review AP offerings to determine new courses to be added, including PreAP courses Create vertical teams within department. Send vertical team members to AP workshops	Yearly update to faculty on number of college classes, AP courses, AP exam results

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
• Increase articulation with community colleges, technical college programs, and occupational centers				Revise history sequence to include AP European History Ongoing: Continue review of AP course	
				offerings, vertical team articulation	
9. Increase the number of A-G courses contained in the master schedule and increase the number of student orientations about pre college requirements and courses; and increase the number of students that take the SAT/ACT or other college prerequisite exams.	Principal AP, SCS SLC Coordinators Bilingual Coordinator Title I Coordinator Counselors College Counselors College Partners and consultants	College Nights College lunch meetings SAT/ACT prep class sessions Periodic counseling sessions Parent information	Increased enrollment in A-G classes Increase enrollment in counseling sessions Increase number or students taking	2009-10 Review the data of the number of students who complete A-G in the 11 th and determine how many have taken the SAT Ongoing	College Newsletters Title I/Bilingual school updates Including college updates of changes and requirements in school newsletter Bulletin
		sessions Funding provided by district, local politicians, and colleges to provide college awareness Scholarship/Financial Aide information sessions	SAT/ACT		announcements and bulletin boards College counselor meetings and counselor class visitations
10. Develop school-based formative assessments that are aligned with all of the English and Math standards that reflect the CAHSEE.	Department chairs, and SLC coordinators take responsibility in individual areas Instructional Cabinet	Research based professional development on writing good assessments, aligned with content, various formats	External assessments results: CST CAHSEE	2009-2010 Provide professional development for writing multiple types of	Each department and SLC provides evidence of assessments developed

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 Increase student ownership and knowledge of CASHEE components Work with the district to expedite results of periodic assessments so they can be used as formative assessments for the CAHSEE 	provides oversight for the whole process Data Team	Research based professional development in ways to use formative assessment results to improve instruction Professional development to improve instruction and increase student ownership of learning	 Periodic Assessments Increased percentage of students taking formative assessments (e.g. periodic assessments, site- based assessments) Increase in percentage of students achieving higher letter grades in courses More consistency between letter grades and external assessment results using reports from DSS 	assessments Begin writing formative assessments Begin weekly lesson inclusion of CAHSEE test questions (in the context of high stakes tests as warm-ups) Implement practice CAHSEE for all 9 th graders 2010—ongoing Review completed assessments and revise as needed. Continue development of additional assessments	Professional development formats of travelers and talkers, and gallery walks Department presentations at professional developments, parent nights, and other district meetings
 11. Study implications and explore possible options for school organization when Polytechnic becomes a traditional school. Assignment of counselors by SLC Single track, year-round schedule Ways to offer multiple interventions (similar to 	Subcommittee of Instructional Cabinet (Reorganization committee)	CAPP funding to develop teacher leadership in this area Visits to schools with similar challenges and organizational structures (calendar, support systems, demographics)	Not applicable	Ongoing: Examine school organization for downsizing. Visit other high schools to develop a calendar for a single track Create a BTC	Proposals of subcommittee for discussion at faculty meetings (small and large groups)

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 current intersessions) Use CAPP grant to develop leadership 				proposal and submit to LAUSD for approval	

Goal 3 (Area of Improvement): Develop and implement a plan to narrow the achievement gap between Special Education and English Language Learners and the general education population while increasing the achievement results for all groups (per Goals #1 and #2).

Supporting ESLRs: Critical Thinkers, Effective Communicators

Rationale: On the most recent computation of the API, the API for special education students had increased by a significant number. However, there is a still a large gap between the API for special education students and for the school as a whole (API for general education students is not provided.) as well as a smaller gap between ELL students and the student body as a whole. Discrepancies also occur on the CAHSEE. Faculty members at Polytechnic High are committed to raising the achievement of special needs students—both those in special education and students who are English Language Learners—as measured by both the CST (which reflects grade-level standards-based instruction) and the CAHSEE.

Growth Targets:

API Gap between	2007 Gap	2008	2009	2010	2011	2012	2013
	(Baseline)						
All students/Special Ed	183	173	163	153	143	133	123
All students/ELL	42	39	36	33	30	27	24

CAHSEE Pass Rate Gap between	2007 Gap (Baseline)	2008	2009	2010	2011	2012	2013
All students/Special Ed (Math-Grade 10)	43%	41%	39%	37%	35%	33%	31%
All students/ELL (Math-Grade 10)	32%	30%	28%	26%	24%	22%	20%
All students/Special Ed (ELA-Grade 10)	48%	46%	44%	42%	40%	38%	36%
All students/ELL (ELA-Grade 10)	43%	41%	39%	37%	35%	33%	31%
Note: Specific targets for improvement are a starting point. Depending on the progress each year, the targets may be adjusted.							

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
1. Expand the use of co-teaching in	Administrator in charge	Provide staff development	Higher scores on	2009-2010	Distribution of data
classes that include both general	of Special Education	for both general education	CST and CAHSEE	Extend the	related to number of
education and special education		and special education	by special	number of	co-taught classes
students.	Data Team	teachers on effective	education students	classes co-taught	

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
Develop a trainer-of trainers model for ongoing staff development		classroom strategies for co- teaching		by special education teachers Train general education teachers in PD Review co- teaching model; determine if changes are necessary or feasible Ongoing: Continue co- teaching model, with revisions as determined by need Continue staff development for co-teaching strategies	Report special education students' scores on CST and CAHSEE
2. Monitor referrals of students to the Learning Centers to maximize usage of the Learning Center for students with academic needs (main focus on special education students) to raise their achievement.	Administrator in charge of special education Data Team	No additional resources required	Increased number of students using the Learning Center Higher percentage of Special Education students passing CAHSEE and scoring higher on CST	2009-10: Create procedures for students going to the Learning Center Ongoing: Monitor uniform referral forms	Disseminate to teachers information about ways to refer students to Learning Center; data regarding use of Learning Center

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
			Increase in grades and in the number of students completing A-G requirements		
3. Provide differentiated instruction that provides access to the standards-based curriculum for all special needs students (special education, English learners).	Instructional cabinet, Professional Development Committee Data Team	 Provide staff development in differentiation of instruction and scaffolding activities to enable all students to be successful at grade level standards (particular attention given to literacy strategies for EL students) and that include the following: Appropriate selection of materials SDAIE Thinking maps Note-taking strategies English Language Development in the content areas Special attention needs to be given to new teachers Develop a trainer-of-trainers model by sending selected staff members to Sheltered Instruction Observation Protocol (SIOP) training 	CST results CAHSEE results 3X3 observations	2009-10: Implement SIOP strategies for EL students Ongoing: Continued staff development as needed, monitoring of differentiated instruction in classrooms	Sharing of CST, CAHSEE, and 3X3 results
4. Increase the number of special needs students (special education and ELL) taking state assessments (CST, CAHSEE, CAPA), with	Administrator in charge of Special Education All teachers (general education and special	Sufficient space allocation for testing to allow all students who need and qualify for accommodations	Meeting target of 95% of special education students taking assessments	Ongoing	School Accountability Report Card

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
 special attention to meeting NCLB requirements. Schedule testing of special needs students in small groups with teachers they know. Monitor students' movement to the testing area. Provide specific instructions for general education classroom teachers on their roles/responsibilities in the process. Ensure resources and spaces are available for appropriate accommodations. Monitor the inclusion of ELL 	education) with special education students	to be tested accordingly; appropriate support materials for accommodations Provide staff development	CST, CAHSEE and	Ongoing	The API and AYP reports
 and special education students in all specialized and supplemental programs to ensure that students have full access to rigorous, grade-level standards-based instruction theme-based instruction, extra-curricular activities, CTE course sequencing, opportunities for remediation or acceleration as needed 	of Special Education EL coordinator Data team	for teachers of students in Special Day Classes regarding theme-based lessons for core content areas (connected to Small Learning Communities).	CAPA results Student work for theme-based lessons Number of ELL and special education students participating in extra-curricular activities		reports on inclusion programs and supplemental programs to Instructional Cabinet by special education administrator and EL coordinator
6. Develop and implement a plan for vocabulary instruction to increase ELL and special education students' academic vocabulary and their strategies for learning that vocabulary.	Special Education administrator EL coordinator All special education ESL teachers Data Team	Provide staff development for all teachers in vocabulary-development strategies	CST and CAHSEE results	2009-10: Continue to develop and begin initial implementation of plan for vocabulary development	Progress reports to Instructional Cabinet by appropriate administrators

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
				Provide staff development for Special Education and ESL teachers in vocabulary development. Train teachers on SIOP strategies 2010-2011: Review plan, revise as needed. Continue to implement revised plan. Ongoing Implementation of plan, staff development for new teachers as	
7. Communicate with parents and students in a clear, concise, and understandable manner the achievement scores needed for	Principal Entire administrative team Counselors	Connect-ED web-based software Parent Involvement	Increased a-g completion rate with a grade of "C" or better	needed. 2008 and ongoing: Dissemination of information	Reports to faculty and other stakeholders on completion rates for
students to be proficient and the ways in which parents can help their students close their own academic achievement gaps.	SLC coordinators Data Team	Categorical Funding Categorical funding and Federal SLC grant	Increase in API Increase in	about upgraded requirements for class of 2012 and subsequent	A-G requirements, passing rate on CAHSEE
• Expand ways in which we provide parents with information on programs and activities offered by			graduation rate Increase in PIQE completion rate	classes	Dissemination of survey results

Actions	Responsible Persons	Professional Development/ Resources	Means to Assess Improvement	Timeline	Communication of Progress to Stakeholders
the school, district and other agencies related to increasing their students' academic success.Support increased use of Connect- ED			Support of Student Success Parent Survey		
 Contract with translator to provide information in primary language as needed 			Increased use of Connect-ED		

2008-09 Self Study Action Plan Status Review

08-09 Self Study Action Plan Status Review GOAL ONE

Action Step	Where Are We?	Obstacles to Action	Next Steps	Person	Date
Action Step Teacher efficacy and High expectations Differentiated PD for Instructional Strategies • Vocab Dvt • Reciprocal Tchng • Thinking Maps	Where Are We? 9 th and 10 th grade SLC Ruby Payne Haven't made progress on this goal	 Obstacles to Action Teacher apprehension Time and priority Different levels of proficiency Some are intimidated or uncomfortable 	Integrating pd around developmental assets, SIOP, and Ruby Payne process and formal register Teacher should establish expectations Gigi purchase Ruby Payne materials for departments Framework for PD and train Instructional cabinet to roll out to departments Begin department meetings with demonstration mini-lesson Expand scope of cornell notes and reciprocal	Person Responsible Dharma and Ari To Dept Chairs/SLC Leads To Staff Ari and Dharma and Department Chairs and Coaches and El Jefe	Date End of January Gigi needs to order materials Research and Rationale of instructional strategies was given to Dept. Chairs for the 1/6/09
 Note-taking Anticipatory Actvties Common Rubric for Expository Writing Rubric	Committee has met led by Dharma Rubric drafted and revised based on	 How to make operational Resistance by teachers not used to working with rubrics 	 teaching to provide more flexibility teachers to engage and be productive with strategies Connect strategy to bridging kids to high-level rigorous standards-based Framework for presentation of mini lesson to emphasize standard and assessment. Create framework or PowerPoint to train committee as trainers to implement rubric Committee will 	Ari and Dharma and Rubric Committee (Goal to roll out to departments in January)	department meetings Mini-lesson samples and templates were given to Dept. Chairs for 1/6/09 dept mtgs.

School-Based Formative	collaboration of cross- curricular committee Assessments are being	• All departments are in	disseminate and train teachers within respective departments Choose Course Leads	Ari and Dharma	January 6 th
Assessments	Assessments are being developed by respective departments	An departments are in different phases of development. Conflict with Periodics	and meet with Clev High and/or Whittier District, or Sweetwater High to deepen understanding as course lead	Ari and Dharma	Began the collection process of formative assessments Course Lead Job description is being developed
Instructional Guides	 ESL has integrated ESLRs into pacing plans. Biology and ICS has integrated ESLRs into pacing plans. 		 Math will add ESLRs to the pacing guides Social Studies will add ESLRs to pacing plans 	Math department and department chair. Social Studies deparment and department chair.	
Revision of 9 th Grade Introduction to Social Studies	 Identified topics, skills, academic vocabulary, resources. Course has been revised 		 Teaching the curriculum, then will reflect and revise. Collect data on students who took World History and in 9th grade took Intro to Soc Studies compared to students who took World History with no introductory course (two year process) 	Madrigal and Tararache Levon and/or Ari	In progress
Data Collection	• Full-time data coordinator funded by LD2.		 Institutionalize data more into the school culture. Continue to improve timely dissemination of data. 10th grade center provide CAHSEE projections 	Levon Levon Levon and 10 th Grade Center	CAHSEE Projections have been provided to teachers

				1	
Parent Participation and Opportunities	 More parents attending Parent Conference Night Capacity building is at the highest: parents involved three years in a row (participated in the WASC, attend the ELAC and CLAC meetings, taken the leadership of the PTSA) Held the Parent Institute three times with attendance over 60. Group of parents attending the English and math classes (third year). Parent survey sent for meeting topics for CLAC and 	 Teachers not attending Parent Conference Night. Difficulty getting parents attend the Special Ed Team meetings (attendance starting to increase) Various parent meetings happening on campus 	 Possible: student-led conferences for Parent Conference Night. Tally the parent signatures (schoolwide) on Parent Conference Night 	Gigi and Karina	
Intervention Programs	ELAC.	Teacher burn-out	•		
intervention riograms	•	 Teacher burn-out Funding ending next year 	•		
Master Schedule Revision	•	•	•		
Revision of syllabi of non- core academic courses	Daneshavari working on incorporating writing into her art curriculum.	•	Address through the SLC interdisciplinary plan.	• Steve, Vicky, Ari, Dharma	•
САРР	 Visited Sweetwater HS and other schools to examine single- track year-round schedule. Awarded CAPP Literacy Grant 	Lack of Anonymity	• Investigate the cost and implemention of the Leadership Practices Inventory	• Devon	•
Updating the Single Plan	•	•	• Update	Vicky and Dharma	•
Update Technology	Additional computer	•	Teachers have to do	Cesar	•

aide added to staff.	CTAP online survey
One new computer	Demonstrate and Dharma
added in every class.	expand use of
Piloted Qwizdom in	Qwizdom
9 th and 10 th centers	Expand use of
	Qwizdom into other • Department Chairs
	subjects
	Advise teachers of
	technology help desk
	on Poly website

GOAL TWO

Action Step	Where Are We?	Obstacles to Action	Next Steps	Person Responsible
Goal Two		•	Gather data for non- graduating seniors based on CAHSEE and graduation requirements disaggregated	Levon
Communication with students regarding graduation requirements	 9th grade making progress with group IGP meetings 10th grade making some progress with one on ones ESL making progress by sending forms home for parents to sign SPED convenes meetings at same time as IEPs More info needed for 11th 	•	Create brochure and posters that explains A- G requirements and CAHSEE Track the students who have IGPs to collect data. ???????	Title One Jay and Jamille
Academic support and	and 12th Alg 2 tutoring occurring after school, but not at	No teacher for primary language algebra two	Course catalog for all classes	Dharma, Pia, and Jamille
counseling support for students	lunch.	class. No teacher for lunch Alg 2 tutoring	Find teacher for Alg 2 tutoring	Norma and Sergio
		Locate the books for TDHS Alg 2 lessons	Showcase a TDHS Alg 2 lesson in math dept meeting	Norma

Communicate with parents and students about high school graduation requirements			Provide teachers with data of non-passing cahsee students in 11 th and 12 th (cst also) Create a comprehensive list of all the social and	Levon PSA and DIPA
			academic services that the school uses regularly	
Contract translator	Ari has lobbied the district for the school to be able to hire a translator: waiting on an answer.	district for the school to be able to hire a translator: waiting on	•	
Review and revise master schedule for A-G completion within SLCs	•	Alg 2 not being offered to SDC and they have not taken a foreign language No Alg 2 books in primary language.	 Plan for SDC students to be enrolled in Alg 2 and a foreign language Check with LD2 if we can use the primary language Alg 2 book that LD1 uses. 	April Gerardo
Develop test-prep ELA program	 CAHSEE ELA test- prep program currently being developed and will be implemented in all tracks beginning Mester 3; math is continuing CAHSEE prep class. ELA CAHSEE task force created and working on test-prep program to be incorporate into 9th and 10th grade 	 prep program currently being developed and will be implemented in all tracks beginning Mester 3; math is continuing CAHSEE prep class. ELA CAHSEE task force created and working on test-prep program to be incorporate into 9th 	Collect data on ELA and math CAHSEE pre and post testing and compare to CAHSEE passage data.	Dharma and Levon

	 curriculum Jin Lee's CST program delivered to each teacher with 			
	 comprehensive PD CAHSEE test-prep being done in the Learning Center. 			
Continue intervention strategies to increase pass rate of CAHSEE	9 th grade: data given to teachers on student's language classification and CST scores for the last two years.	•	Translate student data for teachers that will provide more guidance for instructional program	Gerardo, Dharma, Ari, Levon
Provide additional information about colleges to students through SLCs	ROP classes	SLC dynamics	Need to create parent advisory groups Examine college and career advisories in mester one or two for seniors.	SLC Coordinators
Increase number of students taking AP course and college courses.	 Numbers have significantly increased taking AP classes. More college classes being offered. 	•	Revise history sequence to include AP European History (possibly for Advantage)	Vicky, Jamille, Brad
Increase number of A-G courses contained in master schedule and increase the number of student orientations about pre-college requirements and number of students that take the SAT/ACT or other college prerequisite exams.	•	•	 Review who should take the PSAT. Teacher survey of the PSAT procedures. Review the data of the number of students who complete A-G in the 11th and determine how many have taken the SAT 	• SSC •

			 Move funding from PSAT to SAT for 11th grade Examine creating a SAT prep class in the master schedule 	
School-based formative assessments for the CAHSEE	 ELA using Measuring Up test for CAHSEE diagnostic. Math using California Mathematics Review 	•	 Implement practice CAHSEE for all 9th graders. 	• Ari
School Organization when transitioning to traditional	Developed single track year-round calendar and presented to LD2 and central.	•	Examine school organization for downsizing.	CAPP Committee
	•	•	•	•

2009-10 Self Study Action Plan Status Review

GOAL ONE

Develop and implement a comprehensive plan to decrease the percentage of students who score Far Below Basic and Below Basic on the California Standards Test with the ultimate goal of increasing the percentage of students who score Proficient and Advanced.

Action Step	Progress	Obstacles	Next Step	Person Responsible
1. Develop a school-wide culture that emphasizes teacher efficacy and high expectations for all students.	 Buttons Attendance data 4 for life – implementing Ruby Payne 	 Multi-track Fragmented nature of SLCs 	 Continue whole group – maybe dramatizations Expand all SLCs 	 Principal Administration Instructional Cabinet SLC coordinators
 2. Promote ongoing, effective use of the following strategies in support of rigorous, standards-based curriculum. Vocabulary development Reciprocal teaching Thinking maps Note-taking strategies Anticipatory activities 	 Added strategies from Local District 2 Most teachers aware – use varies greatly Tracking during 3x3s Demonstrated during department mini lessons 	 New teachers Emphasis has not been consistent People overwhelmed 	 Refocus and remind New teacher training Continue mini lessons Model use within department, SLC, and whole group Continue 3x3 Add annotation skills as an instructional strategy 	 Administration Department Chairs SLC coordinators
3. Develop a common rubric for expository writing across the curriculum.	 We have a rubric that is posted on the school website Don't think that teachers are using it, but available if they want it 9th and 10th grade SLCs have had 	 Does not seem to be buy in – teachers may not see usefulness No data to collect or analyze 	 Model use in departments Examples with students work Develop al least one assignment Across the curriculum 	 Administration Department chairs SLC leads

 4. Develop school-based formative assessments that are aligned with the standards-based curriculum and that reflect the school's ESLRs. Increase student ownership of learning Work with the district to expedite results of periodic assessments so they can be used as formative assessments 	 demonstrations – lightly touched upon English – 9th and 10th grade has totally implemented, 11th and 12th grade in progress Social studies – World and US fully implemented , common final Math – Algebra 1 complete, Geometry and Algebra 2 in progress World language – in progress Science – Chemistry complete, Biology in progress All departments are using Data Director Data collection and sharing incomplete 	• Time for departments to work and meet	 examples in SLCs Continue to develop formative assessments Need to do more on data See if use of formative assessment leads to greater correlation between letter grades and CST levels Is Carl Zon still relevant? 	 Administration Department chairs Leads
5. Review and revise as needed instructional guides and pacing	So far buy-in seems good Very little theme based instruction	• So many other things	Do guides include focus	AdministrationDepartment Chairs
 plans in all content areas that reflect the 4x4 block schedule, with special attention to the following: Integration of ESLRs into the pacing plans Administration dates of high-stakes tests so that all content is covered prior to the tests 	 Social studies – Developing word walls, revised for 1800 day school year for World and US history, CST heavily covered topic Math – Algebra 1 had been revised, 	 SLC theme – programming of students and master schedule Multi Tracks Time to collaborate 	 Include focus on key vocabulary? Continue to improve authenticity of SLC's – programming Clarify structure and goals of SLC 	 Department Chairs SCL leads

 Data from CST that identifies specific school- wide areas of need Content-specific requirements or activities SLC theme-based instruction 	 others available through central district (teachers ok'd) English – 9th and 10th grade complete, 11th and 12th grade in development World language – Spanish Speakers and French in progress Science – Beginning to develop 			
 6. Revision of the 9th Grade Introduction to Social Science course to improve World History CST results. Steps to implementation: Create framework for course Identify topics/focus standards Identify skills needed to integrate into course Identify critical academic vocabulary for each topic Identify essential questions for each topic Identify ESLR/s Connect-ED to 	 New syllabus developed Class is an ad hoc elective Will offer this year during mester 6 	 Not offered across the 9th grade Would need two full time teachers 	Do we want to continue to offer this class?	 Ari Bennett Jamille Kenion Brad Katz

topics • Create formative and summative assessments for course • Identify curriculum/resources needed to support implementation of course				
 7. Continue implementation of a data plan for the collection, analysis, and use of data to improve instruction for all students and evaluate the effectiveness of interventions and programs. The plan will include attention to the following: User-friendly data for teachers Disaggregated data Timely dissemination of all data Test prep software development and classroom use 	 9th and 10th grade extensive use Data Director – all staff trained Whole group, SLC, and departments all regularly examine data Data team regularly meets Schoolwide software out increasing formative assessment and data director 	 Some teachers not comfortable Access to scanners Will funds for course leads continue? Need to expand use in science department 	 My Data – training for staff Data director Plan so that if course leads cannot be funded – who will be responsible Model at department and SLC levels Link data to C or better pass 	 Administration Data team Course leads Coordinators Department chairs
 8. Build capacity and increase the opportunities for parents and students to participate in all areas of decision making. Communicate with parents and students in a clear, concise, and understandable manner their students' progress and the steps being taken to address academic needs of all students. 	 Parents not aware or involved in SLC decisions of their children Greater attendance in parent classes Monthly Title I meetings more heavily attended Using mailings Using Connect-ED 	 Babysitting services Conflict with times meetings are scheduled Transportation 	• Make sure messages are sent home in home language	 Ms Pleitez Ms Gonzalez Ms Slezak

 Extended Learning Opportunities program Small Learning Communities Information relative to student achievement on CST (school-wide and individual) Timely and ongoing information from classroom teachers about student performance (TeleParent or similar communication device) Information about courses for parents that are specifically designed to assist them (parents) in helping their students with coursework and other school-related study skills. Individual Graduation Plan (IGP) Provide opportunities for parents to participate in programs such as Parent Institute for Quality Education (PIQE). Contract with translator to provide information in primary language as needed 	 Teachers involved in providing cervices and classes to parents All 9th grade IGP meetings invite parents. Special efforts made to draw parents of at risk students 			
9. Review and revise as needed the plan for coordinating all intervention programs including	• Currently offer students a lot of options	How will we adjust to loss of BTBBudgetary	GrantsMatrix	 Ms Vazquez Freshman center for Twilight program

 the Extended Learning Program, Intersession programs, and Supplemental Educational Services. The plan should include the following: A matrix that shows the relationship of all activities Methods for data collection Ways to monitor implementation Provisions for modifying the program based on data (numeric and observational) 10. Review and revise the master schedule each mester to include intervention classes specifically designed to help struggling students master the highly tested standards in each 	 Creation of Balanced Calendar to continue to offer two intersessions Do we have a matrix that shows relationship We use data to evaluate Review is done regularly TAMS and TAES Interventions 	 concerns Cross tracking for credit recovery Complexity Titles Staffing Budget 	• Adjust and make transition to single track	 Ms Kenion – 11th and 12th grade 9th and 10th grade administration Ms Couchois - Magnet
CST content area. 11. Work with teachers in non-core academic courses to revise their syllabito include coverage of core academic standards that are highly tested on the CST and relate to their course. 12. Utilize resources from the	 We are not aware of this is being done Should this be tied to ESLRs? Should this be worded more generally Do they have course plans linked to CSTs? Eunding lead 	It is only being done informally by some teachers	 Maybe some of this could be done during SLC meetings Have elective teachers work with core department chairs Make sure teachers have access to standards Meet portfolio 	Administration
12. Utilize resources from the	Funding lead	• If only one more	 Meet portfolio 	Kehrmeyer/Matlen

California Academic Partnership Program (CAPP) grant to develop leadership in the areas of curriculum and instruction.	 teachers for formative assessment and Data Director ERWC Brought focus and clarity to Instructional Cabinet meetings 11th grade English (release period training and support) Opportunities to meet with other schools who are successful in collaborative curriculum development Principal participates in meeting with other principals in other districts Academic partner Diane Seary – provides information from State Department of Education Vertical articulation with Cal States Report Card Schoolwide Positive Behavior Plan Public Works Survey 	year – how can we get continued funds • Time	requirements for continuing funding Pull LPI Replace with strength finder or keep LPI because we did it and add strength finder	 Instructional Cabinet Principal
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 13. Communicate school vision and all action steps within the single plan and WASC self study report to all stakeholders— building personnel, parents, students, and appropriate community members. Consistently enforce policy implementations 	 Slacked off a little bit with communicating In class teachers may need to be reminded about WASC and goals Funds Ruby Payne Communication is strong about what we are doing – vision and action steps are communicated, but connection to WASC may not be WASC report is on line 	• Time	 Have we done surveys? Reinforce that the things we are foing are linked to WASC action plan Maybe department chairs can be a Connect-ED with a 5 point handout of what is happening and how it goes with WASC 	 Principal Department Chairs
14. Increase student and staff access to updated technology resources such as updated computers, instructional software	 Updating labs 12 computer labs Connect-ED Data Director Use of e-mail 	• Personnel and Staffing Budget for support people	 Expand use of My Data Wish list 	PrincipalMr Yeganyan
 15. Increase of technology support staff to maintain and support the nearly 1000 computers and 12 computer labs on campus. scheduling of teacher/classroom use of computer labs maintenance of hardware training management of instructional software 	•	• Budget	•	•

and data programs			
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GOAL 2

Develop and implement a plan to increase graduation rates and readiness for post secondary education by increasing the percentage of students who complete A - G requirements and by raising the school's passing rate on the CAHSEE.

Action Step	Progress	Obstacles	Next Step	Person Responsible
 Develop and implement a plan for communicating with each individual student the requirements for high school graduation beginning with the class of 2012. Articulation with feeder middle schools Individual student/parent conferences with counselors (AB 1802) Brochures or other printed material that explain A-G requirements and successful performance on CAHSEE Individual Graduation Plans 	 Individual Graduation Plan's (IGP) core responsibility Track IGP printed and given to students Articulation to middle school (Once a year) 	No advisories	 Posters – Classrooms, offices Explore advisories Banked time (Once a month) RTI Period Tracking communication – document conference Manually calculate the percent of complete IGP More middle school articulation Assign roles IGP conference notes to parents TR04 notes Planning 9th and 10th – coaches, students, APs, coordinators, Advantage Plus, and tutors Use Connect-ED, letter home, phone calls, meeting 	 APs – Jamille Counselors Data Team Teachers Parents
2. Provide directed academic and counseling support for students to meet more comprehensive and rigorous a-g course	 Approved list of GFE Students get A – G Algebra 2 is not happening 	 Counselor load increase Master schedule in 9th and 10th grade (vs other requirements) 	 Posers/brochures Professional Development on A – G Online A – G 	•

 sequence. Provide students with annual updated a-g progress report Publish a comprehensive list of "g" college prep elective courses offered Publish a comprehensive list of "f" visual and performing arts elective courses offered Provide Algebra 2 tutoring at lunch and after school Pilot Talent Development High School project- based Algebra 2 lessons Publish all of the ways that students can satisfy the "e" language requirement 		Counselor training in TR01	 Self-reporting A – G Investigate Algebra 2 Pacing Plan Transition to Algebra 2 Support/tut oring intervention World Language – TR01 Credit for second language prior to High School Transcripts from home country Bilingual test out of 1A and 1B Speakers value of 2 years 	
requirement 3. Communicate with parents and students in a clear, concise, and understandable manner the requirements for high school graduation and the ways in which parents can help the students. • Completion of A-G	 Parent Center Parent Institute for Quality Education Connect-ED translates Internet Translates 	 20-25% parents 18% bad phone numbers Accountability Clear roles Counselor apathy 	 Speak to Norma Meet with UC expert Barbra Wells Connect-ED survey Measure % of staff using bilingual Parent Conference – midterm, intersession slip 	• Isaac and Elidia

requirements				
Successful			 Include A – G on PHBAO 	
• Successful performance on the			FHBAO	
CAHSEE				
Continue to				
provide parents				
with information				
on programs and				
activities offered by				
the district and				
other agencies				
related to				
increasing their				
students' academic				
success.				
Teleparent				
Contract with				
translator to				
provide				
information in				
primary language as needed				
as needed				
4. Review and revise the	Correctly staffed	Teacher/student ratio	Get same counselor	• SLC leads (Isaac and
master schedule so that	Class size increasing	killed by budget	accredited for A/G	Adriana)
every student has the		Counselor load		• Instructional
opportunity to complete		increase		specialist (Pia)
required A-G courses		•		
within their SLCs while still				
providing support services				
for students with special				
needs.				
• Adjust staffing as				
indicated by				
revision of the master schedule so				
that sufficient				
Highly Qualified				
Teachers are				
	l			<u> </u>

available in each content area with an emphasis on decreasing student to teacher ratio.				
5. Develop a comprehensive test-prep program in English Language Arts that is integrated into the current curriculum and utilizes appropriate technology to enhance instruction. (Mathematics test-prep for the CAHSEE will be sustained as an elective course in math and the course will be evaluated yearly to measure success)	 Measuring up used across the curriculum Diagnostic tests Formative assessments CST – released questions 	• Time in pacing plan	 CST prep to pacing guide – traditional B track – A track, may – released PDF released questions More integrated formative assessments BTB involvement 	 Formative assessment leads 9th and 10th grade coordinators and APs
 6. Continue intervention strategies aimed at increasing the passing rate on the CAHSEE. Identification of students who should take a CAHSEE prep course Continue the CAHSEE prep courses offered during the school day as well as courses outside the school day Continue additional ninth 	 Focus EL class ID the EL All 10th grade students take CAHSEE prep course 9th grade has added CAHSEE prep 	 Pertinent 9th CST data not available until September Downsizing resulting in fewer staff with less flexible scheduling for intervention 	 Better way to earlier identify EL students Study 8th grade CST (or 9th grade practice CAHSEE) correlation to CAHSEE results Enrich EL experience 	

and tenth grade courses in math (such as TAMS) and ELA aimed at building basic skills • Timely analysis of data				
 7. Provide additional information about colleges to students and provide preparation for post- secondary opportunities through Small Learning Communities. Review and revise CTE courses Additional ROP courses Additional ROP courses Articulation with counselors Continued use of parent advisory groups Increased interaction with community businesses and agencies to develop job-shadowing and internship opportunities Additional college courses 	 24 college courses (16 last year) 2200 students enrolled in college courses vs 1600 last year CTE reviewed, not revised CTE courses provided by credentialed teachers ROP through adult school No added ROP (cut) Confusion with counselors Come parent communication with advisors Job shadow/internship degreased (funding) more work with Pillar 	 Budget cuts Reduction from 1 ROP position 50% budget cut ROP advisor eliminated Multi-track counselor – not with SLC College – A track excluded by college cutbacks 	 Traditional calendar with streamline counselor understanding of SLC electives Do more presentations for parents – assign parent liaison to SLC Professional Development – Counselors understanding how CTE and ROP translate to college level College will offer more during summer/winter – must go to campus unless we can get transportation funding (DWP?) 	
8. Increase the number of students taking Advanced Placement courses and/or courses for college credit.	 Less AP classes Individual schedule to meet students needs 	 Funding cut AP, college classes, online compete for same students 	 Online AP classes Vertical in ELA More information regarding 	•

 Increase the availability of AP courses Increase preparation activities for AP exams. Develop vertical teams for pre-AP and AP courses to enhance student preparation Expand efforts to provide students with information about college-credit options. Increase articulation with community colleges, technical college programs, and occupational centers 	 Some pre-AP prep Vertical – in math (pre-calc) Students informed – enrollment up 		opportunities (PHBAO) • Career/College wall	
9. Increase the number of A-G courses contained in the master schedule and increase the number of student orientations about pre college requirements and courses; and increase the number of students that take the SAT/ACT or other college prerequisite exams.	•	 All 9th and 10th grade students take PSAT CTE – get accreditation to make more classes meet A – G Counselors presentations regarding college Assembly More communication regarding SAT/ACT Focus on Advantage 	 Better professional development about taking PSAT and reading results "You're not dumb – test is college entrance" Compared to 11th grades so teachers can support Counselor presentations at department meetings 	• Warman

		Plus classes		
 10. Develop school-based formative assessments that are aligned with all of the English and Math standards that reflect the CAHSEE. Increase student ownership and knowledge of CASHEE components Work with the district to expedite results of periodic assessments so they can be used as formative assessments for the CAHSEE 	 Formative assessment in progress – mostly in 9th and 10th ELA, Algbra 1 and developing in 11th and 12th ELA and history Working for exemption from district assessments 	•	Finish formative assessments and move to summative	
 11. Study implications and explore possible options for school organization when Polytechnic becomes a traditional school. Assignment of counselors by SLC Single track, yearround schedule Ways to offer multiple interventions (similar to current intersessions) Use CAPP grant to develop leadership 	 BTC plan and implementation Exploring RTi advisories Administration and teachers attend CAPP to develop professional development and formative assessment goals 	•	 Researching RTi and advisories, visits to other school to research models Assign counselors to SLCs 	•

GOAL 3 he achievement gan between Special Educ

Develop and implement a plan to narrow the achievement gap between Special Education and English Language Learners and
the general education population while increasing the achievement results for all groups (per Goals #1 and #2).

Action Step	Progress	Obstacles	Next Step	Person Responsible
 Expand the use of co- teaching in classes that include both general education and special education students. Develop a trainer- of trainers model for ongoing staff development 	 Trainers of trainers carried out – Trained general education teachers at professional development Co-teaching 6 classes Focus on 9th and 10th grade English and Math Teacher Assistants when available SDC and RSP electives (where clustered) 	 Not enough resources Clustering (programmed first) 	Continue training general education teachers that are new to co-teaching	 Administration Resource teachers Present co-teachers
2. Monitor referrals of students to the Learning Centers to maximize usage of the Learning Center for students with academic needs (main focus on special education students) to raise their achievement.	 Monitor and enforce uniform referral forms Procedures for students going to Learning Center 	• Referral forms need refinement to assist the Learning Center special education teachers in helping the students	 Refining forms Communication to general education teachers and special education teachers Students will be logging in at the Learning Center – creating an attendance record 	 Administration Resource teachers
3. Provide differentiated instruction that provides access to the standards- based curriculum for all special needs students	• Meeting needs of the special education and English Learners in the 9 th and 10 th grade	 Not enough monitoring of differentiated instruction Co-teaching 11th and 	Online class on how to include SDAIE strategies and language objectives in lesson planning	Administration

		t oth		
(special education, English learners).	 because of co-teaching and SLCs Working towards servicing 11th and 12 grade special education students with monitoring Working towards meeting goal of differentiation in 11th and 12th grade EL 	12 th grade	 Monitor differentiated instruction in classrooms Part of RtI 	
 4. Increase the number of special needs students (special education and ELL) taking state assessments (CST, CAHSEE, CAPA), with special attention to meeting NCLB requirements. Schedule testing of special needs students in small groups with teachers they know. Monitor students' movement to the testing area. Provide specific instructions for general education classroom teachers on their roles/responsibilitie s in the process. Ensure resources and spaces are available for 	 100% (NCLB 95% Attendance) Teachers emphasizing importance Phone calls Food We have implemented all Bullet Points 	•	Continue what we are doing	 Teachers Coordinators Counselors Administration

appropriate accommodations.				
 5. Monitor the inclusion of ELL and special education students in all specialized and supplemental programs to ensure that students have full access to rigorous, grade- level standards- based instruction theme-based instruction, extra-curricular activities, CTE course sequencing, opportunities for remediation or acceleration as needed 	 No data Leadership Sports ASAP 	• Have not been able to designate personnel	 Run rosters Leadership Sports ASAP Track by participation – LEP and Special Education 	Designated personnel
6. Develop and implement a plan for vocabulary instruction to increase ELL and special education students' academic vocabulary and their strategies for learning that vocabulary.	 We assess in 3x3 9th grade has emphasized academic strategies Teachers trained in SIOP 68.7% (August 2009) – 78.4% (December 2009) 	 Co-teacher not consistent Lack of confidence in vocabulary strategies 	Comprehensive schoolwide plan	TeachersAdministration
7. Communicate with parents and students in a clear, concise, and understandable manner the achievement scores needed for students to be proficient	 Improvement in 3x3 observations Connect Ed Tea for Ten Coffee with the Pricipal 	• E-mail access for parents	 Move Parent Center to a more central location More access to technology AOL.com e-mail for 	 Teachers Administration Coordinators Counselors

 and the ways in which parents can help their students close their own academic achievement gaps. Expand ways in which we provide parents with information on programs and activities offered by the school, district and other agencies related to increasing their students' academic success. Support increased use of Teleparent Contract with translator to provide information in primary language 	 10 parent education classes increase awareness of school programs increase capacity IEP meetings Data Director Parent Data Director letter Flyers Personal phone calls Posters Brochure Calendar 75 parents were present for 12 different activities on a single day 	parents	
information in primary language as needed			

Balanced Traditional Calendar Proposal 2011-12

PROPOSAL: Continue LAUSD Balanced Traditional Calendar for 2011-2012



LAUSD INITIATIVES SUPPORTED

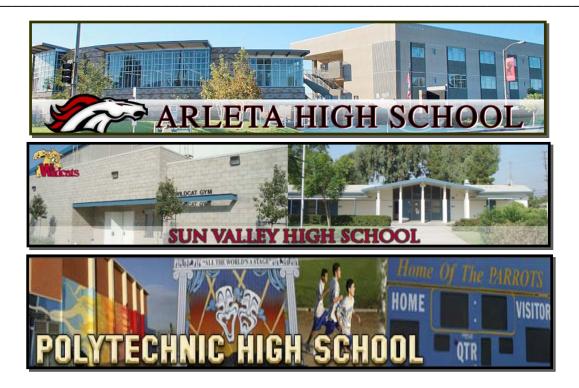
A-G Resolution NCLB Accountabilities Access and equity for all students Partnership with LACC District Response to Intervention (Rtl²) Implementation

LOCAL DISTRICT 2 FOCUS GOALS SUPPORTED

Academic Language Development Evidence of Writing Complete Thoughts/Sentences

LAUSD District 2 Staff Alma Peña Sanchez, Local District Superintendent Manuel Diaz, Director of School Services





LAUSD INITIATIVES SUPPORTED:

A-G Resolution NCLB Accountabilities Access and equity for all students Partnership with LACC District Response to Intervention (Rtl²) Implementation

High School Staff

Dr. Linda Calvo, Principal, Arleta High School Gerardo Loera, Principal, Polytechnic High School Gary Gray, Principal, Sun Valley High School Ari Bennett, Assistant Principal - James Schwagle, Physics Teacher - Devon Richter, Math Teacher - Kim McEwen, Athletic Director - Dharma Hernandez, Intervention Advisor -Nancy Concha, EL Advisor - Elidia Vazquez, Intervention Advisor – Brad Katz, Social -Science Teacher – Pia Damonte, Instructional Specialist – Jamille Kenion, APSCS

LOCAL DISTRICT 2 FOCUS GOALS SUPPORTED

Academic Language Development Evidence of Writing Complete Thoughts/Sentences

LAUSD District 2 Staff

Alma Peña Sanchez, Local District Superintendent Manuel Diaz, Director of School Services



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Balanced Traditional Calendar Proposal – LAUSD – District 2 – November 22, 2010 Executive Summary: Balanced Traditional Calendar Proposal for 2011-2012

Introduction:

This proposal is a formal request from Arleta High School, Sun Valley High School, and Polytechnic High School to continue operating under a **Balanced Traditional Calendar** for 2011-12. The Balanced Traditional Calendar (BTC) for 2010-2011 was supported by Superintendent Cortines, vetted by various LAUSD offices and approved by the Los Angeles Unified School District Board of Education in April of 2010.

A BTC is designed effectively into two blocks of time consisting of 90 school days followed by 30 vacation days. This contrasts with a Traditional or Early Start Calendar which has 180 school days followed by 60 vacation days (a twelve-week summer break). This proposal outlines the intended purpose, objectives, budgetary concerns and rationale for allowing the three BTC schools to remain on this calendar. Local District 2 high schools continue to collaborate in this effort.

Despite the district's goal to implement an Early Start Calendar for all schools beginning in the 2011-12 school year, Poly, Arleta, and Sun Valley High Schools wish to continue on the innovative, non traditional BTC calendar to better meet the needs of their students. This document is a revision of the original proposal that was submitted requesting approval for the BTC in 2010-2011. In order to continue implementing and refining the interventions that are maximized using a BTC calendar, it is proposed that the BTC calendar be approved for the 2011-12 school year. Given the current budget crisis, we are proposing the BTC with little or no fiscal impact to LAUSD, addressing budgetary concerns throughout the proposal. The proposal includes goals and justifications for continuing on the BTC for 2011-2012.

Polytechnic HS is one of only three schools in the entire state of California to have exited from Program Improvement Year Five and had the highest A-G completion rate (65.2%) in 2007 for non-magnet/non-charter schools in LAUSD. In recent years, Polytechnic HS has attained a number of other notable academic achievements such as an API gain of 204 points. This momentum needs to be sustained and improved upon. Each school requesting to continue on the BTC has been able to provide multiple opportunities for students to receive credit recovery and enrichment in the 2010-2011 school year. Each school is addressing the Summer Learning Loss and extending learning time for the targeted students that need it most in innovative and creative ways.

Arleta HS, Sun Valley HS, and Polytechnic HS have leveraged their resources to best serve their students in a block schedule. This includes providing multiple intersessions for students while they are off-track and multiple during-the-day interventions. Each year about 90% of 9^{th} grade students (who began the year at Poly) matriculate to 10^{th} grade on time.

Purpose:

Implement Intervention/Response to Instruction and Intervention (RtI²):

The BTC improves the grade-level, core, standards-aligned curriculum and instruction (RtI^2 Tier 1) by providing time for data-driven reflection, program evaluation and modification matched to student needs throughout the calendar year. A BTC provides time structures by affording two times in the year to add strategic and explicit instruction and intervention (RtI^2 Tier 2). Accelerated and intensive instruction (RtI^2 Tier 3) will also be provided during the school year and during the two breaks to keep students on grade level.

Purpose (Continued):

Provide Additional Credit Recovery Opportunities to Increase A-G Completion / Graduation Rates

The BTC will provide additional and timely opportunities for students to make up classes in order to improve A-G completion and graduation rates. By successfully leveraging multiple opportunities for enrichment and intersession on a year-round 4x4 calendar, students have shown the capacity to achieve these requirements in increasing numbers. To prevent the loss of opportunity available in a traditional calendar offering only one summer school session, the BTC provides students two four-week blocks of time for intervention and intersession. Students will be able to take credit recovery courses and other interventions in both summer and winter.

Minimize the Summer Learning Loss (Alexander, 2007) for at-risk students

Research studies indicate that students of lower socio-economic backgrounds are less likely to retain what they learned during the school year after a traditional summer break. This is particularly true for English learners (ELs), Standard English learners (SELs), students with disabilities (SWDs), and students reading below grade level. On the BTC, breaks are cut in half, improving learning retention. If the economy continues to worsen and further budget cuts are made which threaten intervention funds, students will benefit from the shorter breaks, minimizing the Summer Learning Loss on the BTC.

Provide Teacher Professional Development Time in Both the Summer and Winter Break

BTC provides greater opportunities to conduct professional development while students are on vacation during the winter break. This provides multiple opportunities to deeply assess student progress by engaging in datadriven reflection and program evaluation in the middle of the school year. School resources will be reallocated to fund professional development while most students are on vacation. These professional development sessions will supplement the ongoing professional development that will continue to take place during the regular academic year.

Strengthen Partnerships with the Community Colleges to promote a College-Going Culture

Following the district's mission of ensuring that all students are college and career-ready, Polytechnic HS has formed a strong partnership with the Los Angeles Community College District (LACCD), including Valley College and Mission College. Hundreds of students are concurrently enrolled in community college classes on the high school campus. The BTC is aligned closely with Mission and Valley college quarters, enabling high school students to take a college class during the winter break for enrichment purposes.

Balanced Traditional Calendar Proposal – LAUSD – District 2 – November 22, 2010 Timeline of Planning and Administrative Meetings

Note: The dates below are a listing of the more significant meetings and events that have occurred in planning and collaborating for the Balanced Traditional Calendar (BTC) in 2009-2010. It is important to note that there is a large degree of buy-in at the three high schools currently participating in the proposal. This is a result of the transparency, communication and goal setting around providing a strong instructional program for the nearly 6000 students currently attending the three schools.

June 13, 2008 – Initial meeting with Superintendent Cortines. Initial ideas and verbal proposal presented by Dr. Janis Fries Martinez, former principal of Polytechnic High School and Gerardo Loera, current principal of Polytechnic High School. Result: Superintendent Cortines showed preliminary support for BTC concept.

June 2009 – Present. Various School Planning Meetings with: Gerardo Loera – principal of Polytechnic HS, Dr. Linda Calvo – principal at Arleta HS, Gary Gray – principal at Sun Valley HS, and leadership team members from the three high schools. Parent and Community support was developed. School communities have voted between 85% and 90% in favor of adopting the BTC for the 2010-2011 school year. The voting and proposal revisions have been fully transparent and communication with the each school community is ongoing.

September 18, 2009 Proposal shared with Dr. Judy Elliott by Gerardo Loera. The BTC proposal was shared at a Beyond the Bell meeting where Dr. Judy Elliott was present. Her initial reactions were supportive of the concept, especially since it involved reorganizing time structures to better support students in the spirit of RTI².

October 2, 2009 – **Meeting with Francisco Canche** – board member Nury Martinez's staff member. The meeting took place at Polytechnic High School and the BTC proposal and concept were introduced to Francisco Canche. **Result**: He was interested in the concept and agreed to take the concept to Ms. Martinez's office.

October 8, 2009 – **Secondary SIS** / **ISIS Meeting** with: Daniel Cruz – Director SIS Branch, Robert Pelayo – ISIS, Gerardo Loera – principal at Polytechnic High School, Ari Bennett – assistant principal at Polytechnic High School, James Schwagle – BTC proposal writer/teacher and other ITD staff. **Result:** The ISIS system can fully support the BTC. The office was pleased to have the tentative calendar about a year before possible implementation so that the office can support it. The ITD staff expressed that they saw no problems being able to support the BTC.

October 22, 2009 (approx) – **Transportation Meeting** with: Enrique Boull't – Director of Transportation, Kenny Lee – principal at San Fernando HS (initially San Fernando HS was considering the BTC). **Result:** A preliminary discussion occurred to examine the support needed by the Transportation Branch and any costs that could result to implement the BTC.

October 2009 – **Food Services Conversations** with: Dr. Linda Calvo – principal at Arleta HS and local district 2 Food Services staff, Evelyn Galvez – Cafeteria Manager at Polytechnic High School. **Result:** Since three high schools are moving forward with the BTC proposal, this allows Food Services to better serve the three schools. If only one school were adopting the BTC, it may have imposed some logistical challenges for Food Services. Food Services can and is willing to support the schools on the BTC.

November 8, 2009 – Proposal Shared with **Dr. James Morris** – **Chief Operation Officer** by Gerardo Loera, principal at Polytechnic HS. **Result**: Meetings with BTS were scheduled to ensure that payroll is not affected under the BTC. Other LAUSD offices were alerted by Dr. Morris on the possible BTC implementation.

November 13, 2009 – **Business Tools for Schools (BTS) Payroll** meeting with: Teri Lyons – Director of BTS, Gerardo Loera – principal at Polytechnic HS, Gary Gray – principal at Sun Valley HS, Dr. Linda Calvo –

Balanced Traditional Calendar Proposal – LAUSD – District 2 – November 22, 2010 principal at Arleta HS, Jose Rodriguez – LD2 Director of School Services and other staff from BTS. **Result:** Teri Lyons expressed that the Balanced Calendar as proposed could be entered into the BTS system for efficient time reporting purposes. One payroll calendar option for B-Basis employees was agreed on. The BTS system can support the Balanced Calendar and Teri Lyons was amenable supporting the efforts.

December 22, 2009 – UTLA / LAUSD Staff Relations Meeting with: Greg Slokovitz – UTLA Secondary Vice President, Linda Gordon – UTLA East Valley Area Chair, Alma Pena-Sanchez – LD2 Superintendent, Maria Ochoa – LD2 Director of School Services, Robert Samples - Staff Relations, Gerardo Loera - principal at Polytechnic HS, Dr. Linda Calvo – principal at Arleta HS, Gary Gray – principal at Sun Valley HS and other LD2 staff. Result: A side letter between LAUSD and UTLA is being drafting by Robert Samples based on agreements made at the meeting that outlines the teaching assignments for intersession(s) at Balanced Calendar Schools.

January 26, 2010 – Central and Local District Operations Meeting with: Earl Perkins - Assistant Superintendent of School Operations, Karen O'Riley – Director School Operations, Zsuzsanna Vincze – Administrative Coordinator Instructional Calendar Design – Maria Ochoa – LD2 Director of School Services, John Gamboa – LD2 Director of Operations, Susan Brandt – LD2 Director of Operations, Ari Bennett – Assistant Principal of Polytechnic HS. **Result:** BTC proposal dated 11-3-2009 was reviewed and Zsuzsanna Vincze addressed the Proposal Review by Central Offices. Result: A series of questions were asked and answers were integrated into the revised proposal dated 2-6-2010 and included in this version of the proposal.

January 28, 2010 – Beyond the Bell Meeting with: Al Cortes - Assistant Superintendent of Beyond the Bell, Maria Ochoa - Local District 2 Director of School Services, Gerardo Loera - principal of Polytechnic HS. Result: Addressed the details of Summer School / Intersession funding, teacher assignments and administrative support. Al Cortes showed support for the Balanced Calendar.

January 29, 2010 – Food Services Phone Conference with: Dennis Barrett – Director of Food Services and Gerardo Loera – principal at Polytechnic HS. **Result:** Mr. Barrett stated that since there are three high schools that Food Services can support the schools adopting the BTC. He stated that since there are only three district schools participating that the logistics are easier to handle and the cost is not an issue.

January 20, 2010 - Business Tools for Schools (BTS) Payroll follow up phone conference with: Teri Lyons – Director of BTS and Gerardo Loera – principal at Polytechnic HS. **Result:** Ms. Lyons stated that she is prepared to provide BTS payroll support services for the BTC proposal.

February 2, 2010 – Athletics Office follow up phone conference with: Barbara Fiege – Director of Athletics and Gerardo Loera – principal at Polytechnic HS. **Result:** It was understood that coaches during the winter sports would only be entitled to their regular stipend and no additional funding would be provided to pay for extra coaching time. Additionally, it was understood that custodial support, police support and other residual support for athletics contests would be funded by the regular general fund without adding additional costs to the school district. Some nursing time would need to be allocated to clear athletes for competition during the month of January. This allocation could be provided by flexing nurse time between the three schools.

February 3, 2010 – **Transportation Meeting Phone Conference** with: Victoria Fisher – Transportation Planner. Result: Meeting scheduled for February 8, 2010 with transportation planner.

February 4, 2010 – Board Member Nury Martinez staff meeting with: Arlene Irlando – Chief of Staff (Nury Martinez), Francisco Canche – Field Representative (Nury Martinez), Alma Pena-Sanchez – LD2 superintendent, Maria Ochoa – LD2 Director of School Services, Gerardo Loera – principal at Polytechnic HS. Result: Ms. Irlando and Mr. Canche expressed support for the BTC proposal.

Proposed Balanced Traditional Calendar for 2011-2012

What is the Balanced Traditional Calendar (BTC)?

The BTC reduces the long summer break and simply apportions those days throughout the school year, producing more frequent breaks, diminishing long periods of in-session days, and limiting vacations. Both the traditional calendar and the BTC feature 180 days of instruction (88% of the instructional days in common); the BTC balances the frequency of in-session days with days on break. The two calendars have more than 50 vacation days in common as well, facilitating the travel plans of families with children at schools with differing calendars.

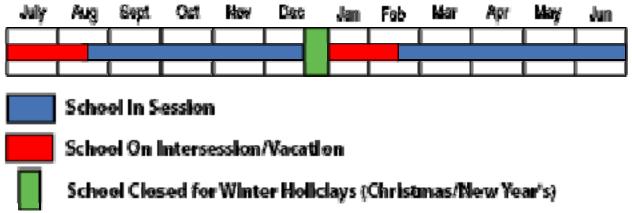
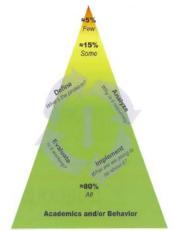


Figure 1: Proposed Balanced Traditional Calendar for 2010-2011 – More detailed examples are included later in the proposal.

Goal #1: Implement RtI² – Three-Tiered Model of School Supports & the Problem-solving Process

Background on Existing Interventions: In Dr. Judy Elliott's "Response to Intervention: What and Why?" she states, "At the secondary level, the creation of the master schedule is key. The challenge is creating the schedule to provide Tier 2 and Tier 3 interventions for students while still allowing students to earn credit toward graduation... You cannot do more or catch up students using the same time structures." (September 2008, *The School Administrator*)



Currently, Polytechnic, Sun Valley and Arleta HS offer multiple intervention programs throughout the school year by strategically making use of available instructional time, capitalizing on a 4x4 block schedule (eight-week quarters): At Polytechnic HS the 9th grade Twilight program, After School Access Program (ASAP – focusing on academics), intersessions, CAHSEE Test Preparation Intervention (both during the regular school day and on Saturdays). These programs have been instrumental in helping our students get on track towards meeting graduation requirements and meeting the school's Adequate Yearly Progress.

Local District 2 high schools are responding to the school district's plan on implementing RtI^2 . We are aligning and refining our intervention programs using multi-tiered approach to conducting intervention. Our current intervention programs are established and well-tested (i.e. over 90% of 9th grade students

successfully matriculate to the 10th grade), so we can offer at-risk students and especially seniors, multiple opportunities to "regain their footing". Some of our seniors need the additional interventions that we built into the Balanced Traditional Calendar. Should we switch to a traditional Early Start calendar, these students will be negatively impacted due to less access to credit recovery programs which could lead to a drop in our graduation rate.

Intersessions under a Balanced Traditional Calendar: Under the proposed Balanced Traditional Calendar, the current time structures will be changed to meet the needs of the students. On the BTC, students have two opportunities during the school year to participate in intersession classes and allow participating high schools to better implement Tier 2 and Tier 3 of the LAUSD Rtl² model. A BTC allows for a more continuous period of instruction and provides increased capacity to deliver a multi-tiered approach to intervention. Under the BTC, the days normally used for summer break are redistributed strategically into the school year. The redistribution of summer "off-days" into the regular school year allows students access to two intersession allows schools to conduct their Tier 2 interventions for the intended 10-15% of the student body within the school year thereby increasing our grade level matriculation rate. Additionally, students who need intensive, individualized interventions (Tier 3) can also be served during the added time structure (see Table 1).

The intersession classes take place over 20 days in 3-hour classes. This allows for students to meet the 60 hour requirement for 5 units of Carnegie credit. Arleta HS and Poly HS currently operate on the 4x4 block schedule while Sun Valley operates on an alternate block schedule. Substantial professional development has been provided for teaching in an extended block schedule. Currently, many of the EL students at Polytechnic HS are currently enrolled in double block ESL classes which equates to the 3 hour intersession experience thus many students are accustomed to the longer classes. A traditional summer school is offered for six weeks with 2 hour periods which requires an adjustment for students who are accustomed to a 55 minute period. Students at Sun Valley, Arleta and Polytechnic have already been exposed to block scheduling.

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Under the traditional or Early Start calendar in LAUSD, students have access to credit recovery classes and A-G make up classes only during the summer months. Thus, a student who fails a class in the fall semester has to wait until the summer to make up the class. This delayed response to provide intervention negatively impacts success in other courses and students are in danger of falling further behind grade level. Research shows that students who are more than two years behind have only a 10% chance of catching up. One of the Rtl² priorities is to provide early intervention. On the BTC, students have more support to immediately access the core curriculum successfully. Students would be able to take up to two 3-hour classes during a four week period. This would meet the 60 hour requirement for the 5-credit courses.

Additionally, the state-mandated CST exams are administered in the spring; students who fail CST testable courses are still required to take the CST End of Course tests and Grade Level Tests. Therefore, the students who do not have the opportunity to relearn the content in the core classes during the school year are much more likely to do poorly on the CSTs. As a solution to this problem, under the BTC, students could take the course during the winter intersession and relearn the content in time for the CST exam.

The funding allocations for summer/intersession school are divided to provide a more strategic offering of courses during the summer and winter intersessions. Therefore, **no additional expenses** will be incurred as a result of following the proposed BTC compared to the traditional or Early Start calendar. For example, if the LAUSD budgets 36 classes for intersession use in 2010-2011, these 36 classes could be divided strategically into the two intersessions based on student need. Custodial support services are available all year regardless of the calendar that schools offer and thus **does not add cost**. Administrator time is funded by Beyond the Bell as part of the regular summer school program for four weeks. The additional two weeks that is needed can be leveraged from flexing administrative time or sharing administrative support between the three schools and thus would **not add cost**. The costs associated with utilities should be minimal if any since classroom lights will be on for a total of 60 hours regardless of schedule. Also, Mr. Dennis Barrett, director of Food Services has verbally stated that the food service **costs would be insignificant** since only three schools are participating.

While two intersessions offer students two opportunities for credit recovery and enrichment, it also offers families more flexible opportunities for vacation. After operating as a multi-track school for the past 15 years, families at Polytechnic HS have become accustomed to flexible travel opportunities. There are many occasions where families travel over the winter holiday break and don't return until a week or two after the spring semester has begun. The BTC will allow both summer and winter travel. For families wishing to take vacations, students would not need to take classes during the intersession times. A student who needs credit recovery could choose the time period that best meets the family schedule.

The partnership between high schools in Local District 2 provides more leverage and flexibility to make more efficient use of limited resources during the economic downturn. For example, if it is determined that 20 students needed to make up American Literature at Polytechnic HS and 15 students needed to make up the same course at a partner school, resources are shared to create a viable class. This creates additional opportunities for horizontal articulation to strengthen the instructional program as a whole.

It is important to note that the summer and winter intersession breaks add additional capacity to provide additional Tier 2 and Tier 3 interventions. A more strategic, intensive and individualized instructional program will be created during these times that are more cost-effective. For example, a two or three week intensive intervention could be created to target students that are at-risk of falling behind in a particular course. Additional safety nets such as this will be aligned to the multi-tiered Rtl² model the district has been implementing. The Rtl² model advocates alternative time structures and instructional models that the Balanced Traditional Calendar is able to provide.

The following sequence is a an example of the BTC RtI² structure in mathematics at Polytechnic HS for three new 9th grade students, assessed and placed in Transition to Advanced Mathematics 1(TAM 1) for the first mester.

	Mester 1	Mester 2	Winter Intersession	Mester 3	Mester 4
Case #1 (requires	Transition to	Algebra 1A		Algebra 1B	Transition to Advanced
Tier 1 - core	Advanced	(successfully		(successfully	Geometry
instruction)	Math 1	completed)		completed)	
	(successfully				
	completed)				
Case #2	Transition to	Transition to	Algebra 1A*	Algebra 1B	Transition to Advanced
(requires Tier 2 –	Advanced	Advanced Math 2*	(successfully	(successfully	Geometry
strategic	Math 1	(successfully	completed)	completed)	
instruction)		completed)			
Case #3 (requires	Transition to	Transition to	3-Week** Intensive	Algebra 1A	Algebra 1B
Tier 3 – intensive	Advanced	Advanced Math 2*		(successfully	
instruction)	Math 1			completed)	

Table 1 - Example Three-Tiered Support in Mathematics

* Tier 2

** Tier 3

Depending on the student's success in the first and second quarter, they follow a sequence involving Tier 2 and Tier 3 interventions. Case #1 shows the sequence for the estimated 75-85% of students who are successful with the core instruction from the start of their 9th grade year. They begin with Transition to Advanced Mathematics 1 (TAM 1), a Talent Development High School course that has proven successful at our high school and is currently offered as preventive intervention. TAM classes are Poly's method of early intervention. Case #2 represents the estimated 10-15% of students who display a need for strategic instruction. These students would benefit from the supplemental programs funded through Beyond the Bell, including the Extended Learning Academy and intersession. Students would end the school year with Transition to Advanced Geometry along with their peers who were successful with core instruction. Case #3 shows the experience of the estimated 5-10% of students who need intensive instruction. Since this student did not make progress in the Tier 1 and 2 interventions, s/he would be enrolled in a 3-week intensive class during the winter intersession and additional Tier 3 interventions as provided by LAUSD. The students in Case #3 would be identified for our 9th grade Twilight program which helps students recover lost credits and skill deficiencies.

Lastly, a side letter or MOU between LAUSD and UTLA was drafted in 2009-10 by LAUSD staff relations, Robert Samples that addresses personnel and hiring issues for intersession assignments. Due to the fact that teachers assigned to BTC schools cannot teach summer school at non-BTC schools because of an overlap in days, priority of intersession assignments is being provided to teachers within those sites. In other words, teachers at BTC schools would have priority to teach intersessions at BTC schools before any teacher at a non-BTC school would be allowed to teach.

Goal #2: Improve Enrichment Opportunities

The Advantage Plus Program and Magnet Program provide academically accelerated programs for students with advanced capabilities. The Balanced Traditional Calendar provides additional opportunities for students to utilize community colleges, instructional programs such as MIT's MITES program, and other academic possibilities to supplement graduation requirements. These options are important adjuncts to the student's academic classes on campus. With admission to colleges becoming more restrictive, students need additional experiences to enhance their applications when applying to college.

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Poly's BTC provides many opportunities for completion of required college-preparatory subjects, multiple level RtI² courses and classes that pique the students' interest. Staff development opportunities twice per year will improve First Teaching (Tier 1 instruction), aiding students to pass their classes during the first try, rather than using up opportunities with enrollment in intervention.

The BTC gives students multiple opportunities to explore career choices hands-on through ROP: Kaiser Permanente, Los Angeles Animal Services and Bank of America are participants this year. Summer-only restrictions are removed under the BTC, increasing the availability of Polytechnic HS students, affording them increased opportunities to serve as interns with local businesses.

The ASAP program will provide additional time slots, due to the split vacation and Poly's 4X4 schedule, to offer enrichment classes such as martial arts, drivers' education, graphic arts, cooking, and acting. These courses had been available while the school was multitrack.

Goal #3: Improve Access and Equity for English Learners (ELs) and Students with Disabilities (SWDs)

English Learners:

Using the Balanced Traditional Calendar, Polytechnic HS will meet AMAO targets for ELs:

- AMAO 1 Increase the percentage of ELs who improve on the California English Language Development Test (CELDT) by one level
- AMAO 2 Increase the percentage of ELs who score proficient (4 or 5) on the CELDT
- AMAO 3 Achieve AYP target for ELs

The BTC has these advantages for ELs:

- 1. In the BTC, students begin the school year August 9th as opposed to September 8th for the traditional calendar. Students have 21 more instructional days to prepare to take the CELDT.
- 2. ELs have the opportunity to take two 4-week long intersession courses in January and July for supplemental English Language Development instruction/intervention; they will only have five instructional days off at any given point in time in the school year.
- 3. ELs and SELs whose language skills need to be continuously reinforced are much more likely to make steady progress from year to year by removing the long summer break of traditional schools and limiting the amount of off-track time.
- 4. Research indicates that students of low socio-economic status, ELs, SELs and SWDs regress during extended breaks during the summer. The achievement gap is a fundamental consequence of a traditional calendar schedule that leaves the neediest students out of school for up to 12 weeks at a time during the summer.

Research:

- The summer learning loss is greatest among low-income children who often lack the enriching after school activities of their more affluent peers. ("Becoming Smarter, Becoming Fairer" A joint initiative from The Center for American Progress and the Institute for America's Future)
- Students' test scores, in general, fall over summer vacation, while low-income students experience the greatest declines, especially in reading (Cooper, Nye, Charlton, Lindsay, and Greathouse, 1996).
- The National Association of Year Round Education estimates that more than half of year-round schools have adopted this type of calendar in order to maintain learning throughout the summer months and prevent academic backsliding (NAYRE, 1998).

Balanced Traditional Calendar Proposal – LAUSD – District 2 – November 22, 2010 Goal #4: Increase A-G Completion

Poly's A-G completion rate, 7.2 and 14.8 points higher than the California and LAUSD rates respectively, has been achieved through leveraging the multiple opportunities for enrichment and remediation available to year round schools. The Balanced Traditional Calendar maintains the ability to provide multiple intersession prospects for students in need.

The proposed calendar opens up opportunities for students to participate in rigorous college level classes, at the local community college and on Poly's campus. This demanding curriculum helps the student develop academic abilities and enhances their capacity to complete all A-G requirements. In addition, the completion of courses at the local community college provides schedule room for the student to take advantage of other A-G offerings on Poly's campus.

Poly's BTC gives staff additional chances to collaborate and develop First Instruction, RtI², common and formative assessments as well as other tools to provide students with the best chance to achieve to their potential. The smaller breaks also obviate the need for re-teaching and review at the beginning of the school year, leaving more time for concentration on standards and establishment of appropriate rigor with current topics.

Goal #5: Provide Teacher Professional Development Time in Both the Summer and Winter Break

Currently, the LAUSD Professional Development model is scheduled around 13 banked Tuesdays throughout the academic year. Polytechnic HS has supplemented the PD schedule with an additional 18 banked Tuesdays purchased through the elimination of minimum days. Even with these additional Tuesdays, there is not enough time to do effective and recursive PD.

The proposed single-track calendar allows the partnered high schools to provide on-going PD throughout the year, with a workshop model during both intersessions. This type of PD model (categorically funded) provides teachers with the opportunity to **observe** good teaching practices used in the classroom (during the intersession months), in conjunction with **learning, collaborating, planning, implementing and reflecting** with colleagues. The special component of an intersession PD is that teachers will be able to immediately apply the classroom management, instructional delivery, and curriculum design techniques and pedagogy that they observe in mester one and/or mester four. During the academic year, PD would continue to reinforce the concepts and techniques presented during the intersessions. This **recursive training**, along with lesson study, would strengthen good **First Teaching;** reducing the amount of needed student intervention.

The PD program will be grounded in the **California Standards for the Teaching Profession**, focusing on one or two standards per week. The subject-matter will be based on teacher-determined needs, Poly's schoolwide action plan, and Central and Local initiatives.

Key Components:

- Observations of classroom management and instruction take place during intersession
- Opportunities are provided during intersession for actual classroom practice management and/or instruction techniques
- Both intersessions will be utilized for observations and workshops
- Time is set aside for collaboration, planning, and reflection
- Framework is established for subsequent lesson studies and professional development throughout the school year

Sample Model of Intersession Professional Development (first two weeks of mester one)

Mester One

Week One: July 1-2, 2008: 6.0 Developing as a Professional Educator

- 2.0 Creating and Maintaining Effective Learning
 - Classroom Management and Teacher Efficacy
 - Examine Ruby Payne's Framework for Poverty
 - Classroom Management (Fred Jones)
 - Classroom Observations

<u>Week Two: July 7-9, 2008</u>: 6.0 Developing as a Professional Educator 2.0 Creating and Maintaining Effective Learning

- Examine Ruby Payne's Framework for Poverty
- Classroom Management (Fred Jones)
- Classroom Observations
- Review RTI
- Examine Building Assets
- Develop classroom and behavior management plan

Goal #6: Strengthen Partnerships with the Community Colleges to Promote a College-Going Culture

In observance of AB 1409 and its goals, utilization of community college opportunities helps accomplish many goals. Access to community college classes increases rigor, makes college more familiar, and has other direct benefits. Students taking college classes are more likely to earn high school diplomas, they are more likely to enroll in a four year institution, more likely to enroll full time and more likely to achieve a better outcome in college.

Students at Polytechnic HS are taking increasingly rigorous high school courses, providing less time to complete graduation requirements. On the 4 X 4 schedule, a typical AP course is scheduled for three mesters; the majority of non-AP courses are completed in one or two mesters. Community college partnership provides an opportunity for concurrent and on-site enrollment, giving additional opportunities to comply with graduation requirements.

Most of the students at Polytechnic HS are the first in their family to attend college. Many students do not think themselves capable of attending, let alone completing, a college education. Community college enrollment gives a student the experience and confidence necessary to make the leap to post-secondary education. SAT performance has traditionally been problematic for Polytechnic HS students; completion of courses at the community college level gives the students important evidence to present on an admission application showing ability to work at advanced levels.

Community college offers additional opportunities for students to take classes not available at Poly. Speech, anthropology, astronomy, art history, linear algebra, differential equations, swimming, dance, weight lifting, yoga, tap dancing, German and Japanese are just some of the classes taken by Polytechnic HS students. Poly's BTC offers maximum opportunities for students to take advantage of offerings at our local community colleges. Our instructional calendar is better aligned with theirs, facilitating the offering of community college courses on Poly's campus and during the two intersessions.

Goal #7: Increase Opportunities to Complete Career Technical Education (CTE) Requirements

Assembly Bill (AB) 2448 is a comprehensive reform bill designed to strengthen the focus of Regional Occupational Center Programs (ROCPs) on supporting high school programs and sequenced CTE courses. AB 2448 requires that by June 30, 2011, 90% of all CTE courses must be "sequenced." Compliance with this bill directly affects funding for high schools, ROCP's, and community colleges.

A sequence, as defined by the bill, is a progression of two or more 150-hour courses that result in:

- attaining a skill certificate, which could include but is not limited to an industry certification
- fulfilling a prerequisite requirement
- leading to a high wage/significant wage increase
- meeting an A-G requirement

Sequencing is required where high school, ROCP, and/or the Community College offer courses in the same pathway. The sequence may be created using high school courses, ROP CTE courses and/or community college courses.

How does this bill affect Poly? We must follow this new law by establishing a sequential framework for the courses we offer. This does not mean we will eliminate courses that do not belong in a sequence; however, we may expand offerings to create more sequences. More industry certifications and articulations will be sought after to improve the quality and end result of our sequences.

With a BTC, Polytechnic HS will be better equipped to comply fully with AB 2448. With this calendar, in one mester on a 4X4 schedule, students will be able to complete approximately 65 hours of instruction in a Career Technical class. This would allow for 130 hours of completion in two mesters; to complete a sequence they must complete at least 150 hours within the career pathway. One of the many advantages of having this calendar is that it will allow the students to complete the remainder of the sequence during the winter and/or summer intersession classes.

Goal #8: Empowering Students to be Competitive in the Global Economy

Students in the United States are at a disadvantage due to fewer days of school compared to other first world nations. Today's global economy requires students to be equipped with education, job skills and experiences for life. Poly's BTC improves educational opportunities and achievement, helping the students to face graduation with all the tools necessary for success in their chosen path, whether post-secondary education or a professional career. By maximizing the opportunities available, minimizing costs and removing barriers, Polytechnic HS students will have a wide array of choices as they move beyond high school.

Job skills are provided to a maximum extent through the North Valley Occupational Center, CTE and ROP classes that function with maximum efficiency through the BTC. Long, unproductive breaks are minimized and experiences to participate in these programs are multiplied. Job skills are not only the manual or procedural skills specific to the job, but also the ability to work collaboratively, expertise to solve problems, creativity, and a knack for completing any task. Poly's BTC allows the school to exploit the usefulness of all tools at its disposal, where restrictions from a long summer break do not impede progress.

Balanced breaks give students additional opportunities for internships, job programs and training to equip them with the knowledge expected by an employer or valued by post-secondary education. Today, schoolwork is not enough for education or employment. The BTC gives students the flexibility to take advantage of volunteer work, community service, employment, internship or other occupational experience.

Balanced Traditional Calendar Proposal – LAUSD – District 2 – November 22, 2010 Sample Sequences of Courses for State Funded CTE Programs

High School and CTE

- Small Business 10 week course
- Virtual Enterprise 10 week course
- o Office Procedures 4 week course

High School and CTE

- In Ag Landscaping 10 week course
- o Floriculture 10 week course
- Horticulture 4 week course

High School and CTE

- o Medical Terminology 10 week course
- First Responder 10 week course
- o 1st Aide 4 week course

High School and CTE

- Chef Asst. 10 week course
- o Cook/Ethnic Foods 10 week course
- Cake Decorating 4 week course

Action Steps for Implementation and Cost Analysis

In K-12 education, 85% of a school district's budget is typically used for salaries. The schedule which is proposed by the Balanced Traditional Calendar does not increase or reduce the number of instructional days which are normally offered on a traditional calendar; therefore the **budget impact on school-based salaries will be zero**. The difference in calendars only impacts when instructional days are scheduled, not the total number of instructional days. However, there are technical implications in regards to BTS / ISIS / SSIS that we have identified and for which we are proposing a solution:

Payroll Business Tools for Schools - BTS

Currently, each school-based assignment is designated as certificated, classified or semi-monthly (e.g., B&G workers and cafeteria workers). Each assignment has an associated payroll basis such as A, B or C-basis. In order to prevent additional costs to the district, we are proposing that the payroll bases remain the same as on a regular Traditional Calendar for all assignments under the BTC. BTS updates would need to be made in order to support reporting time for a new calendar. **Under the BTC, BTS payroll calendars would need to be created and loaded centrally in the BTS system specific to the days met under the proposed calendar for all different payroll bases.** For example, teachers will continue on C-Basis and need a new payroll calendar loaded in BTS for time reporting purposes. Please see the Table of Contents for reference to proposed payroll calendars. Teri Lyons, Director of BTS, has met with the schools proposing the BTC and has committed to enter the payroll calendars in the BTS system.

Secondary Student Information System

In the 2010-2011 school year, SIS and ISIS support was offered by central office personnel. We will continue to need central office support for implementation in the 2011-2012 school year. Classification and Statistical Reports can be adjusted to account for the variation in calendars between Early Start and Balanced Calendars.

Balanced Traditional Calendar Proposal - LAUSD - District 2 - November 22, 2010

Impact of Norm Process and Staffing

Some concerns regarding payroll annualization have been made by central district School Management Services for employees that may be displaced after the start of the school year. Polytechnic HS has worked very diligently to ensure that projected norms are accurate. As a result, Poly has not displaced even one teacher after the beginning of the semester and before norm day in the past 10 years. Additionally, there is only a one week start difference between Early Start and BTC schools. This means that in the event that a teacher must be displaced there would be minimal impact.

Partnership with other High Schools in Local District 2

By partnering, Arleta, Sun Valley and Polytechnic HS can increase intersession opportunities for students of all three schools. Classes that would not be offered due to lack of enrollment at one site may be created by combining students at more than one school to form the classes necessary. The class could be offered as a satellite class on each campus. The partnership with another school creates additional capacity to provide Tier II RtI² without adding additional cost to the district. Similarly, the partnership will provide increased opportunity for student's enrichment efforts.

Operations Support and Implications

Currently, Operations support is provided by the local district. In 2010-2011, many district level positions were converted to B-Basis assignments. The local district director, operations coordinator, staff relations and other personnel are available to support the schools since B-Basis assignments extend beyond the normal instructional days. Therefore, additional costs would not be necessary to support a school on a BTC since there is an approximate 90% overlap between BTC and Early Start Calendars.

Additionally, the BTC provides additional opportunity for campus maintenance and relieves crowded summer maintenance schedules. Construction projects, deep cleaning, and other facility improvement projects that are better accomplished when school is not in session could be done in the summer *and* in the winter thereby reducing instructional disruptions.

Student Bus Transportation

Sports transportation costs will be unaffected. The number of buses needed to support athletics is fixed based on the number of sports programs offered. The only support from the Transportation Branch in regards to athletics would be to reschedule the already allocated number of buses to different dates. No additional costs to support a BTC are incurred for athletics transportation.

In regards to our current Special Education students that receive transportation per their Individualized Education Plan (IEP), they ride in dedicated buses that are not shared. Therefore, there would be no additional cost to transport Special Education students on a BTC vs. a Regular Traditional Calendar. Only scheduling would need to change to transport the students on dates when the school is in session.

Arleta High School and Sun Valley High School do not currently have magnet schools therefore there will be no impact regarding integration transportation for these schools. According to the LAUSD Transportation Branch, there are approximately 157 magnet students at Polytechnic HS who receive transportation via five school buses.

Integration Bus Routes - Polytechnic HS Magnet

Total bus usage should remain unchanged as the number of days requiring buses is the same regardless of calendar. With the continued operation of year-round schools and funds provided for transportation from outside sources, district fiscal impact should be minimal.

Parent Input and Support

On November 16th, the Shared Decision Making Council at Poly HS, which includes students and parents voted unanimously to request that the BTC continue in 2011-12.

Prior parent input was included as follows:

On October 15, 2009, both the Compensatory Education Advisory Committee (CEAC) and English Learner Advisory Committee (ELAC) voted unanimously to provide the official recommendation to School Site Council to convert Poly to the Balanced Traditional Calendar. On November 12, 2009 School Site Council voted unanimously to approve the conversion of Poly to a Balanced Traditional Calendar. Additionally, parent group surveys have indicated support for the BTC because they recognize that students have additional academic opportunities and interventions with the BTC that they wouldn't have on a traditional or Early Start calendar. A concern regarding common vacation time for children at different schools is addressed by the fact that there are ten weeks of vacation shared with traditionally calendared schools. Parents have stated they welcome the extended winter break because of the additional opportunity to travel in the winter. Parents also support the notion that existing intervention and enrichment programs would continue operating in the BTC.

A second concern, children living in the same household may have substantially different calendars, is mitigated due to the 88% in common instructional days the BTC and Early Start calendar have. The BTC school year starts only one week earlier than Early Start schools (in August).

Athletics

Similar to the academic advantage of operating under a BTC, there are advantages with more strategic use of time for athletics in the fall. Following a traditional calendar, the fall athletic season has already begun when school starts in September; student course schedules are relatively fixed. Starting school in August allows for more time to encourage students to become involved in fall sports and co-curricular programs. This is an advantage that the BTC shares with the Early Start Calendar.

Similarly, in the winter, schools under a BTC will be off for approximately four weeks while other schools not on the same calendar will be in session. This overlap/conflict of meeting days does not have negative implications for athletics for the following reasons:

- There are fewer sports in the winter (approximately only 8 events) than in the fall or spring.
- Winter sport athletes will compete during their winter vacation. The school provides for winter athletic participation in a similar manner now with the multi-track calendar.
- Custodial support services are available all year regardless of the calendar that schools offer and thus **does not add cost.**
- Emergency situations should an athlete (or cheerleader etc.) be injured will be handled by the staff such as the coach on staff, the administrator assigned to supervise the game and/or the athletic director attending the game.
- Away games at the opponent's schools will be staffed the same way as the traditional or Early Start school that is in session.

Currently, the financial manager is on B-Basis both at Regular Traditional Schools and Multi-track schools. **Therefore, the student store would be open to manage the athletic funds with no additional cost to the district by flexing B-Basis time**. Staff for athletic contests includes ticket sellers, ticket takers, officials, timers, security, etc. These positions are funded by the student body at a fixed cost per event. The operating cost for event staff is the same under a BTC as it is for a traditional school. In regards to custodial

Balanced Traditional Calendar Proposal – LAUSD – District 2 – November 22, 2010

support, most if not all Building and Ground workers are on A-Basis at all schools regardless of the calendar they follow. Therefore existing staff would service the athletic contests without added additional costs.

Administrative supervision would be possible since intersession and winter sports would take place at the same time. Administrator payroll time will also be flexed in order to insure that winter sports are supervised. Athletic transportation to events would be provided to all schools regardless of the school calendar they follow and thus would not add extra cost. Additionally, the district Athletics office is open year round for ongoing support.

Community College Scheduling

The local community colleges, Mission College and L.A. Valley College, operate on a calendar substantially similar to the BTC. BTC school's winter break was designed to coincide with both colleges' winter intersession and provides students increased opportunity for enrichment classes without district cost.

State Mandated Testing

All mandatory testing dates can be accommodated without additional cost by the Balanced Traditional Calendar. The specified testing windows take place during regular instructional days with the exception of one CAHSEE administration that takes place during the first week of February. Students will take the test during the March administration. **No extra cost necessary.**

Proposed Balanced Traditional Calendars – See Attachment A

Attachment A includes 2011-12 BTC calendars including Payroll Calendars for use with BTS. Below is a brief synopsis for each included calendar.

Instructional Calendar - BTC Calendar with Quarters

The BTC is composed of four terms or quarters, totaling 180 school days with two breaks of approximately 7 weeks each. Due to Arleta and Poly's 4 X 4 instructional calendar a traditional year long course is taught in 2 quarters. Students generally take four classes, each lasting 2 quarters, and 8 classes total for the calendar year. A typical one semester class would last for one quarter. Quarters 1 and 2 total 87 days. Quarters 3 and 4 total 93 days Quarters 3 and 4 are 6 days longer to mitigate the loss of instructional time due to CST administration. Intersession is offered in concert with a partner school to maximize student opportunity and equity. Students can take either intersession or both. Intersession offerings for Special Ed. can be combined with the partner school, resulting in cost savings for transportation. Summer Intersession begins July 6th and lasts for four weeks ending on February 2nd. Pupil free days are the day before the first instructional day, August 4th and the Monday after the last instructional day, June 25th.

BTC with District Early Start Calendar Overlap

Poly's Balanced Traditional calendar comprises 180 instructional days, 88% of which are in common with the Early Start calendar. Approximately four weeks of summer vacation are moved into the winter, giving two breaks of six to seven weeks each. The first instructional day planned for School year 2011-2012 is August 5th and the last before winter break is December 16th. Thanksgiving break lasts for the one week containing the holiday. After winter break, school resumes on February 3rd and continues until June 22. Spring break is one week in common with the district.

BTC Calendar with Standardized and High Stakes Testing Windows

STAR, CAHSEE, AP, PSAT, CELDT, EAP and NAEP testing dates and guidelines were reviewed. There are no conflicts between the BTC and testing requirements. All listed tests are administered during BTC instructional days or can be accommodated. The February 7-8th CAHSEE administration occurs in the first week that the spring term begins and is used for seniors. Seniors can test those two days as well as March 8-9 and May 10-11 if necessary. The CST testing window begins upon return from Spring Break. NAEP testing can be scheduled during an instructional day.

BTC Shortened Day Schedule with District Designated Professional Development Days

The District's scheduled PD Tuesdays coincide with Poly's calendar with one exception, January 24th. It will be rescheduled during one of the BTC instructional days.

BTC with the Los Angeles Community College Calendar

The two local community colleges are Mission College and Los Angeles Valley College. Both schools offer intersession at the same time from July 11th to August 12th and from January 2rd until February 3th. The winter intersession aligns with our winter break. The summer intersession overlaps our start by one week. Poly's instructional calendar aligns with Valley and Mission's fall and spring semester allowing Poly's students to continue taking community college classes with no interruption.

Proposed Balanced Traditional Calendars – See Attachment A (Continued)

BTC with Secondary Student Information System Statistical and Classification Dates

Report dates are identical with the addition of one Classification and one Statistical report for the four week period from 8/5 to 9/3 covering the period before the district Traditional calendar begins. Poly will have no instructional dates in the period listed as "School Month #6 so no reports will be necessary for this four week period. No other modification or change is necessary.

2011-12 BTC Payroll Calendars for use with BTS and Time Reporting

B-Basis Certificated C-Basis Certificated E-Basis Certificated K-Basis Certificated A-Basis Classified B-Basis Classified C-Basis Classified

Table 3A: BASIS CHART FOR SCHOOL YEAR WITH 260 DAYS

					ТҮРЕ	OF TIME			
BASIS	EQUIVALENT BASIS	PAYMENT TYPE	ASSIGNED DAYS	"RG" DAYS	SCHOOL/ LEGAL HO	WINTER/SPRING HO/VA	PFD	FL	REMARKS
A		Paid as worked	260	248	12	0	0	0	
в	P,R	Paid as worked	221	195	11	13	2	0	No teachers
с	J,S,T	Paid as worked	204	180	9	13	2	0	
E	Y	Paid as worked	234	208	11	13	2	0	
J	C,S,T	12 Equal	204	180	9	13	2	36*	Single Track - Certificated
к	L	Paid as worked	214	190	9	13	2	0	Certificated only
L	к	13 Equal	214	190	9	13	2	46*	Single Track - Certificated
м		Paid as worked			**	**			Certificated - ROTC Instructors and certain Adult Education classifications; Classified - Cafeteria Workers at Four Track & Three Track
P	B,R	13 Equal	221	195	11	13	2	39*	Single Track - Certificated
R	B,P	13thly	221	195	11	13	2	39	Four Track & Three Track - Certificated (No Teachers)
s	C,J,T	13thly	204	180	9	13	2	56	Only at Four Track, Three Track & Continuation, Certificated
T***	C,J,S	13thly	187	163	9	13	2	73	Only Three Track - Certificated
Y	E	13 Equal	234	208	11	13	2	26*	Only Single Track - Certificated
x					10.64	1561			less
z									Certificated & Classified - during intercession or unassigned period & extra assignments of more than 10 days

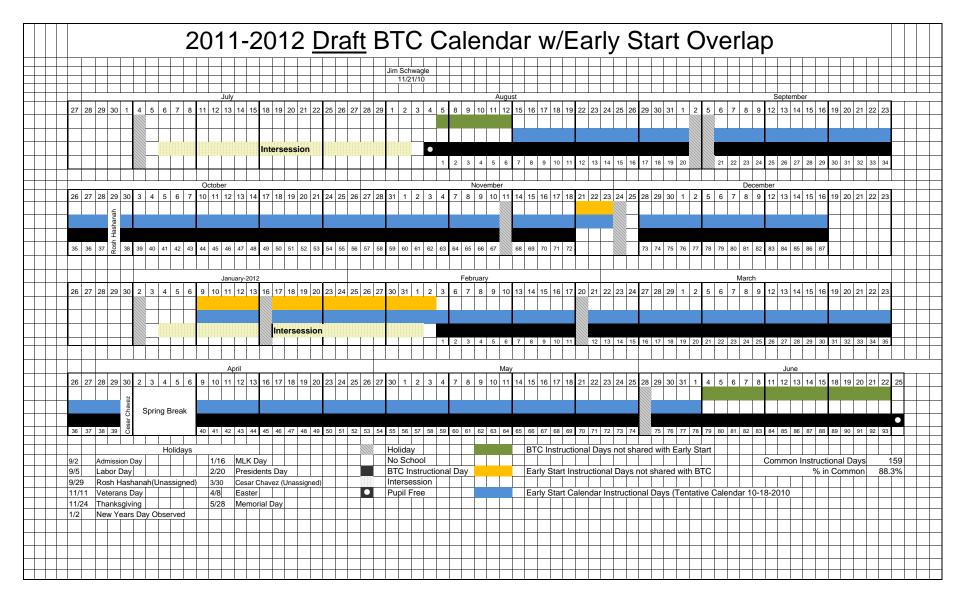
* Includes programmatically generated "FL".

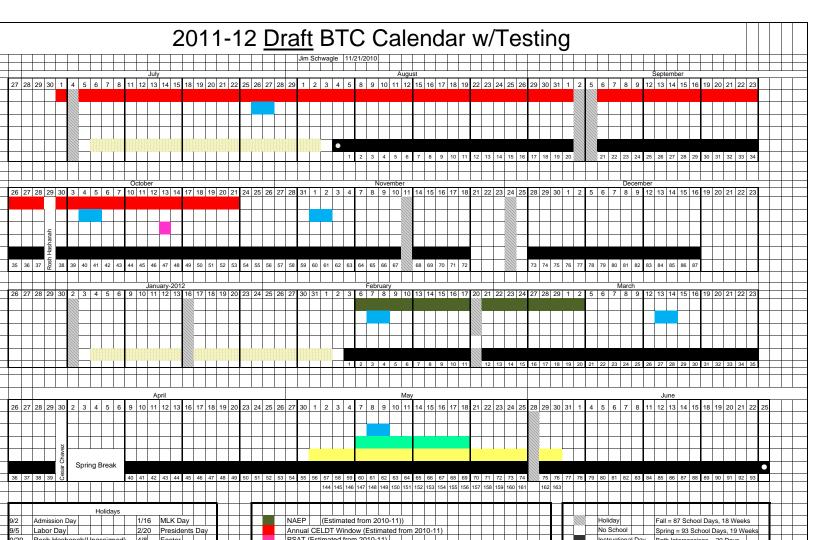
** Certificated employees - number of holidays is in accordance with the assignment/contract. Classified employees - varies in accordance with the begin date the students are in attendance.

*** Equivalent to "C", "J" and "S" basis for certificated employees assigned to Three Track calendar schools. "T" basis employees work 6.6 hours a day while "C", "J" and "S" basis employees work 6.0 hours.

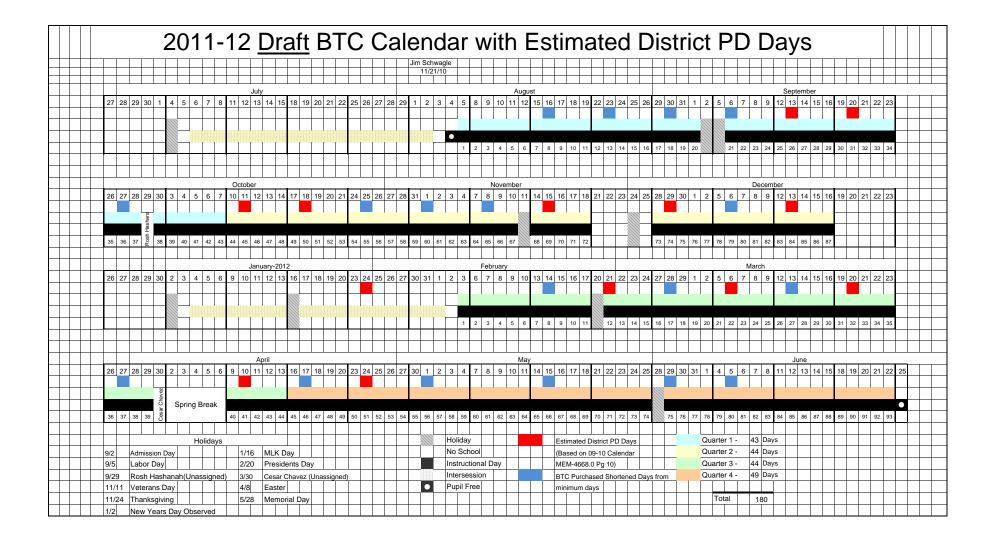
Taken from the LAUSD Payroll Concepts Manual - October 2003

2011-2012 Draft BTC Calendar w/Quarters														
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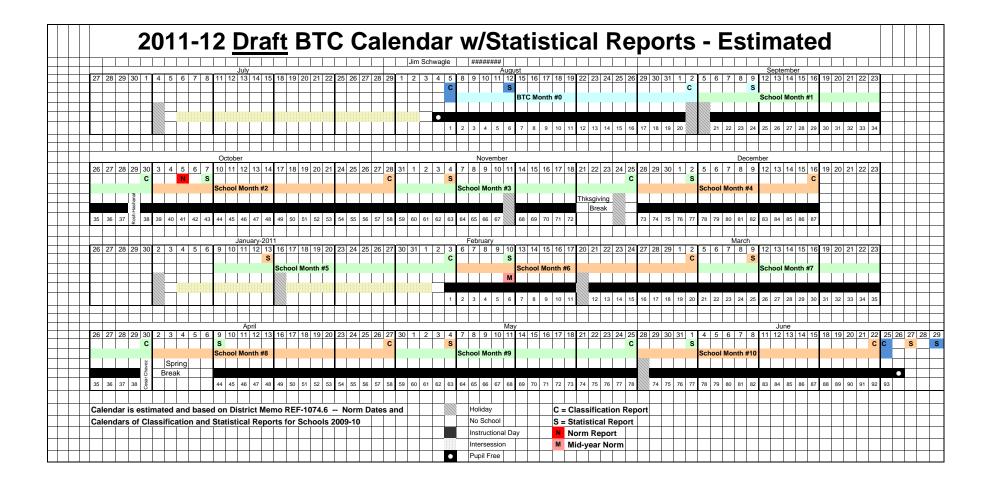


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Writing Across the Curriculum Rubric

Writing Across the Curriculum Rubric (JH Francis Polytechnic High School) Final Draft

CATEGORY	Five	Four	Three	Тwo	One
Main Point/Thesis	The main point/thesis statement clearly states what will be discussed in the text.	The main point/thesis statement states what will be discussed in the text	The main point/thesis statement somewhat states what will be discussed in the text.	The main point/thesis statement does not state what will be discussed in the text.	No main point/thesis statement.
Organization/Structure	Each paragraph clearly and consistently relates to the main point/thesis and reinforces the content.	Each paragraph relates to the main point/thesis and reinforces the content.	Some of the paragraphs relate to the main point/thesis and reinforce the content.	Few of the paragraphs relate to the main point/thesis and/or vaguely reinforce the content.	None of the paragraphs relate to the main point/thesis.
Supporting Details/Evidence	Each paragraph has examples and/or reasons that are clearly defined, appropriate, and relevant to the main point/thesis.	Each paragraph has examples and/or reasons that are appropriate and relevant to the main point/thesis.	Some of the paragraphs have examples and/or reasons that are appropriate and somewhat relevant to the main point/thesis.	Few of the paragraphs have examples and/or reasons that are appropriate and/or relevant to the main point/thesis.	None of the paragraphs have examples and/or reasons that are relevant to the main/point thesis.
Academic Vocabulary	The text includes at least academic vocabulary words that are correctly used.	The text includes at least academic vocabulary words that are correctly used.	The text includes at least academic vocabulary words and/or there are a few usage errors.	The text has under academic vocabulary words and/or there are multiple usage errors.	No academic vocabulary is used in the text.
MUGS (Mechanics, Usage, Grammar and Spelling [complete sentences])	No MUGS errors interfere with the reading of the text.	One or two MUGS errors interfere with the reading of the text.	A few MUGS errors interfere with the reading of the text	Multiple MUGS errors seriously interfere with the reading of the text.	MUGS errors prevent the reader from reading the text.

Language Objectives to Support Academic Language Proficiency

Language Objectives to Support Academic Language Proficiency For All Students

Language Objective: Language objectives address the aspects of academic language that will be developed or reinforced. These objectives should be stated in clear and simple language and posted for the students to see. They should be read aloud at the beginning of the lesson so that both teacher and students understand the lesson's purpose, and reviewed at the end of the lesson to determine whether the objectives were met. (Jennifer Himmel and Deborah J. Short, Center for Applied Linguistics; Catherine Richards and Jana Echevarria, California State University, Long Beach)

Language Objectives are related to the language skills such as listening, speaking, reading, and writing (for example: *read, write, listen, list, tell, discuss, journal, record, persuade, debate, draft*), and include key vocabulary, language functions or ways students use language in the lesson, grammar or language structures, and language learning strategies.

Steps to Develop Language Objectives:

- Decide what key vocabulary, concept words, and other academic words students will need to know in order to talk, read, and write about the topic of the lesson. (Note: These words are often integrated into the standard itself.) Those words might be taught as a language objective. They should include technical terms, such as ecosystem, and terms like distribution that have different meanings across content areas. Other terms to highlight are those that English language learners may know in one context, such as family (as in parents, siblings, etc.), but that have a different use in science (e.g., family of elements in the periodic table).
- 2. Think about the language skills necessary for students to accomplish the lesson's activities. Will the students be reading a textbook passage to identify the stages of mitosis? Are they able to read a text passage to find specific information? Will students be reporting what they observe during a scientific demonstration to a peer? Do they know how to report observations orally? Acquiring the skills needed to carry out these tasks might be the focus of a language objective.
- 3. Identify grammar or language structures common to the content area. For example, many science textbooks use the passive voice to describe processes. Additionally, students may have to use comparative language to analyze two related concepts. Writing with the passive voice or comparative phrases might be a language objective.
- 4. Consider the tasks that the students will complete and the language that will be embedded in those assignments. If students are working on a scientific investigation together, will they need to explain the steps of the procedure to one another? The language objective might focus on how to explain procedures aloud.

Examples of action verbs commonly used to describe content and language objectives:

Content	Language
Apply	Compose
Categorize	Scan
Calculate	Discuss
Design	Read
Identify	List
Select	Persuade
Create	State
Hypothesize	Record
Use	Listen

Examples of Language Objectives across the Curriculum

Social Science:

Subject: World History, Culture, and Geography: The Modern World Standard: Students compare and contrast the Glorious Revolution of England, the American Revolution, and the French Revolution and their enduring effects worldwide on the political expectations for self-government and individual liberty. Standard Strand: Understand the unique character of the American Revolution, its spread to other parts of the world, and its continuing significance to other nations. Content Objective: Identify the unique characteristics of the American Revolution as compared to the French and Glorious Revolution of England. Language Objective: Describe how the American Revolution was different than the French and Glorious Revolutions and <u>list</u> examples supporting the description. Use the following language structure: The American Revolution

Revolution of England ______. An example of this is ______.

Math:

Subject: Algebra I

_____•

Standard: Students verify that a point lies on a line, given an equation of the line. Students are able to derive linear equations by using the point-slope formula.

Content Objective: <u>Use</u> the point-slope formula to <u>verify</u> if a given point lies on a line from a given equation of the line.

Language Objective: <u>Discuss</u> with a partner whether the given point lies on the given equation of the line. Then, <u>record</u> the process you used to <u>verify</u> your answer. **Use the following language structure:** First, we converted the linear equation to the

_____. Then, we_____. After that, we

Science:

Subject: Chemistry

Standard: Atomic and Molecular Structure

1. The periodic table displays the elements in increasing atomic number and shows how periodicity of the physical and chemical properties of the elements relates to atomic structure. As a basis for understanding this concept:

Standard Strand: d. Students know how to use the periodic table to determine the number of electrons available for bonding.

Content Objective: Identify the number of electrons available for bonding for 5 different elements.

Language Objective: Describe the process to determine the number of electrons available in a given element for bonding.

Use the following language structure:

Oxygen's atomic number is ______. The number of electrons available for

sharing is determined by ______. Oxygen has ______ valence electrons in its outer most shell; therefore is has electrons available for bonding.

3x3 Observation Form

Polytechnic High School 3X3 Peer Observation Form November 2, 2010

Note: If you see evidence during one of the three visits, please check box

Please indicate "<u>Content Area</u>" in designated space below for each classroom you visit: Math, English, ESL, Science, Social Studies, Special Education, Health/Life Skills/ROTC, World Languages, Art, or Technology/Electives

CONTE	NT AREA															
Period 4	Time in period	1:35	2:00	2:25	1:40	2:05	2:30	1:45	2:10	2:35	1:50	2:15	2:40	1:55	2:20	2:45
Learning A	Arrangement: At t	ime ob	served	(Are s	tudent	s work	ting in g	groups	?)							
Cooperative Groups/Pain	8															
	nal Strategies: Lea nstructional strate			ne of lis	sted in	structi	onal st	rategie	es is no	t used	(Checl	k more	than o	ne box	if mor	e
Note Taking			scuij													
Use of Thinl	king Maps															
Use of Acad	emic Vocabulary															
Use of Comj Thoughts/Se																
0	Writing Activity															
Clear Expe	ectations: Classroo	m Ager	nda (Cl	neck bo	ox or b	oxes of	agend	a elem	ents as	indica	ted; le	eave bl	ank if r	not evi	dent.)	
Agenda Pos	ted															
Standard Po	osted with Agenda															
ESLR Poste	d with Agenda															



Instructional Strategy Criteria Development Worksheet

Instructional Strategy Criteria Development Worksheet (Department input will be used to create a Professional Development session around

3x3 Observations to clarify the process for observers and those observed)

Information completed by Departments 2/10 and 3/3

Academic Vocabulary Development:

Example: A teacher explicitly uses/makes reference to a Word Wall during instruction **See use of:**

- Word Wall vocabulary (related to unit)
- Word families
- Synonyms and antonyms
- Use of word wheels (antonyms, synonyms, definitions)
- Flash cards being used/made by students
- Application of academic vocabulary in assignments

Writing:

Example: Students are writing the step by step process to complete a math problem **See the teacher model or students engaged in the following:**

- Developing paragraph and essay structure
- Writing step by step directions
- Writing letters, emails, postcards, informal notes and dialogues
- Writing essays, biographies, short answers, summaries, quick writes
- Drafting lab reports
- Note taking

Students Use of Complete Thoughts/Sentences (Student use of Formal Register): Example: A student elaborates after a yes, no, or other one-word answer

See the students:

- Perform or practice oral presentations (topic related to unit)
- Present current events, answering who, what, when, where, why, and how questions
- Explain in groups or to the class could, would, should to answer higher level thinking questions
- Peer editing and critiquing
- Use words, not acronyms
- Use formal language
- Use sentence starters
- Elaborate and explain instead of use one word answers

Note Taking:

Example: Most students have a pen and paper out and are copying an example written on the board.

See the students:

- Summarize stories
- Write vocabulary notes
- Take ledger notes

- Construct Cornell note taking
- Outline
- Use linear bullet point notes
- Create PowerPoint projects

Anticipatory Activities:

Example: The teacher asks for student observations of a shaken soda explosion to help students anticipate chemical reaction lesson

See the students engaged in the following intro activities:

- Hypothetical questions
- Fact v. Opinion
- Discussion questions
- Quick write
- Closed ended questions about intended topic
- K-W-L
- Write hypothesis while watching "Demo Lab"
- DVD shorts –short animation to into activity

Cooperative Learning (Small Groups 2-5)

Examples: Groups should be doing the following tasks:

See the students working together:

- Answering different questions and teaching the group
- Summarizing, clarifying, questioning, predicting
- Engaged in think-pair-share
- Constructing knowledge through peer teaching
- Performing or practicing group presentations
- Completing labs

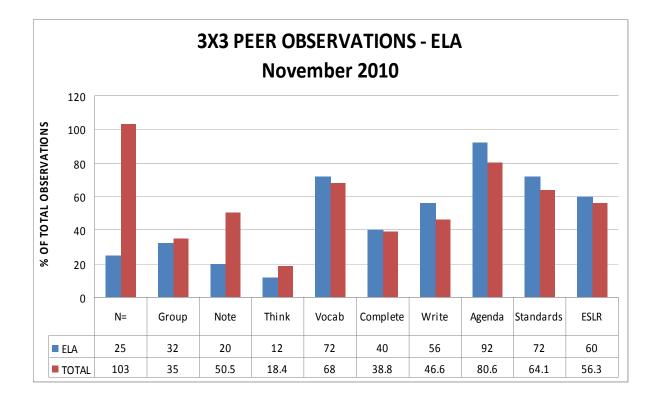
Thinking Maps:

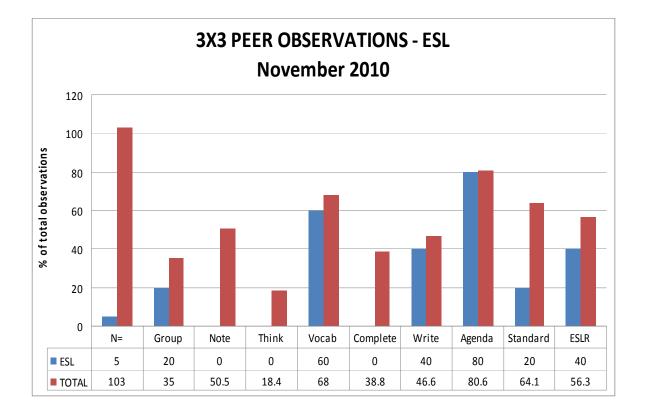
Example: A teacher models the use of a double-bubble map to demonstrate how he/she wants class to compare and contrast.

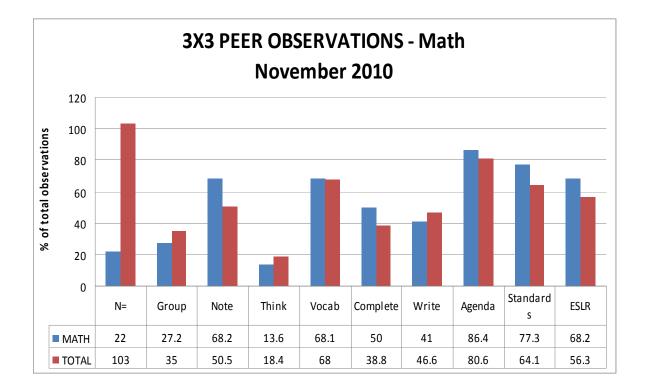
See the teacher and/or students using one or more of the following maps:

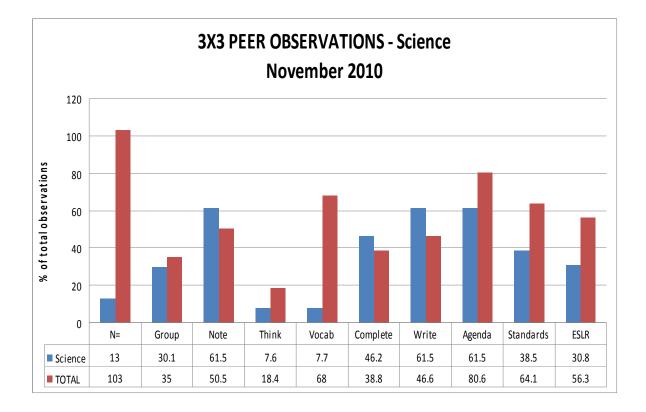
- Double-bubble (compare and contrast) Map
- Flow Map (Librito literario)
- Tree Map for essay writing and creating family trees (pedigree)
- Brace Map
- Bridge Map
- Multi-flow Map
- Flow Map
- Circle Map

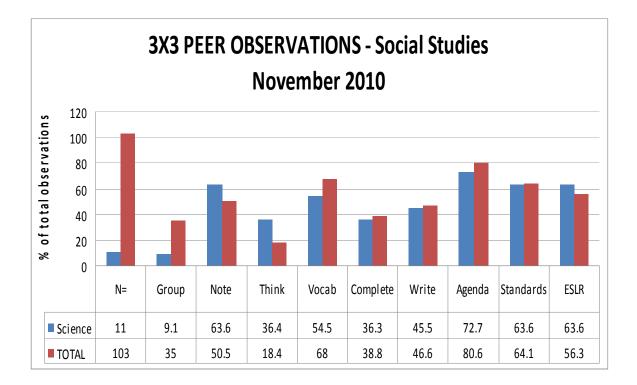


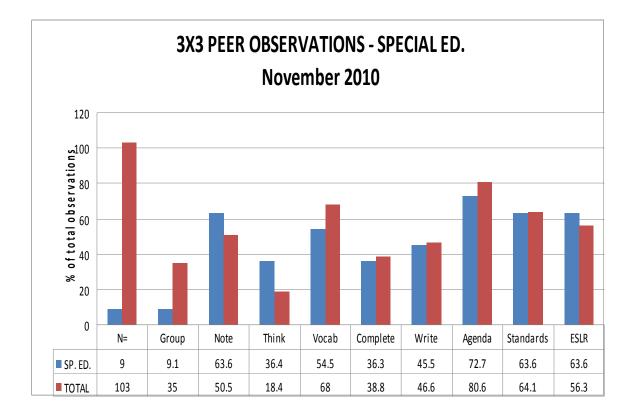


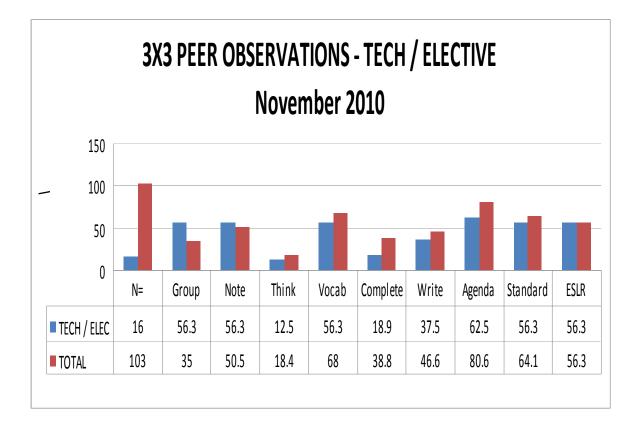


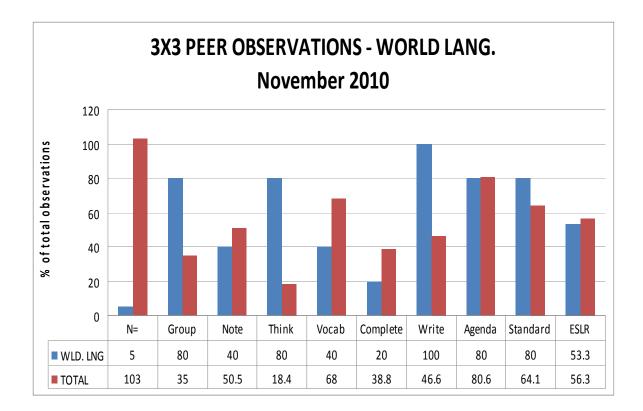


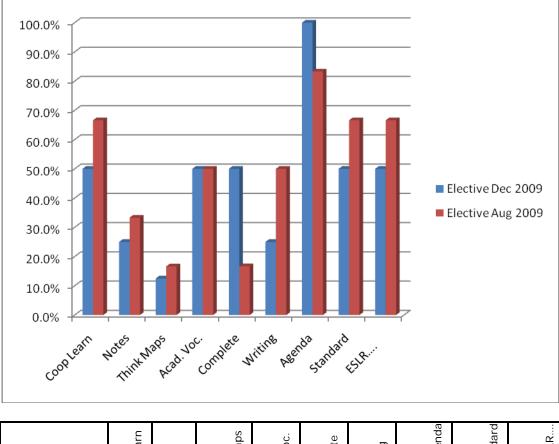






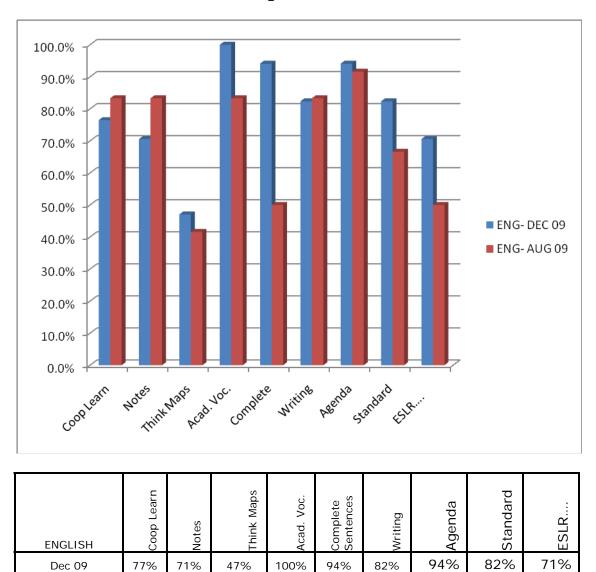






3x3 Observations: December 2009 Electives – 8 Classes

ELECTIVE	Coop Learn	Notes	Think Maps	Acad. Voc.	Complete	Writing	Agenda	Standard	ESLR
Dec 09	50%	25%	13%	50%	50%	25%	100%	50%	50%
Aug 09	67%	33%	17%	50%	17%	50%	83%	67%	67%



Aug 09

83%

83%

42%

83%

50%

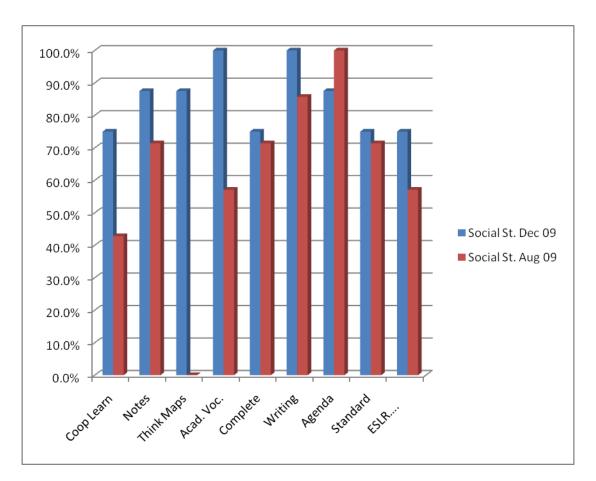
83%

67%

50%

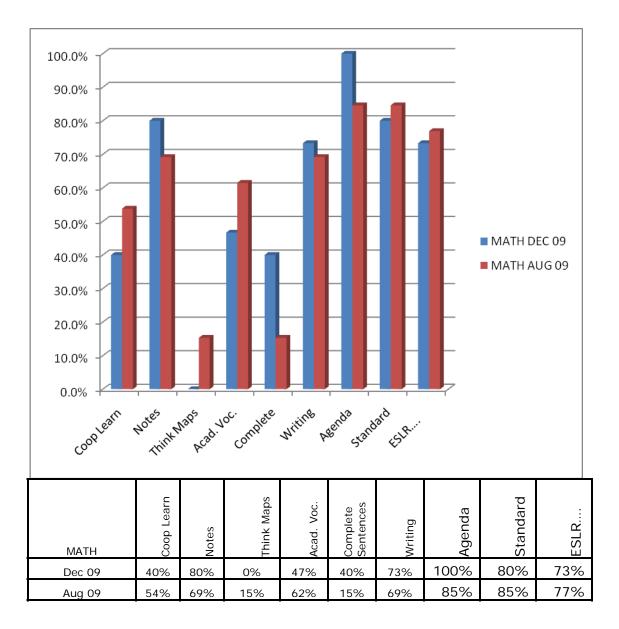
92%

3x3 Observations: December 2009 ENGLISH Department – 17 Classes

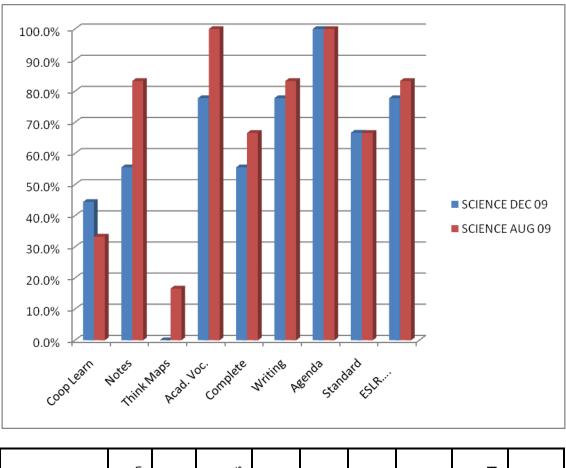


3x3 Observations: December 2009 SOCIAL STUDIES Department – 8 Classes

Social Studies	Coop Learn	Notes	Think Maps	Acad. Voc.	Complete Sentences	Writing	Agenda	Standard	ESLR
Dec 09	75%	88%	88%	10%	75%	100%	88%	75%	75%
Aug 09	43%	71%	0%	57%	71%	86%	100%	71%	57%

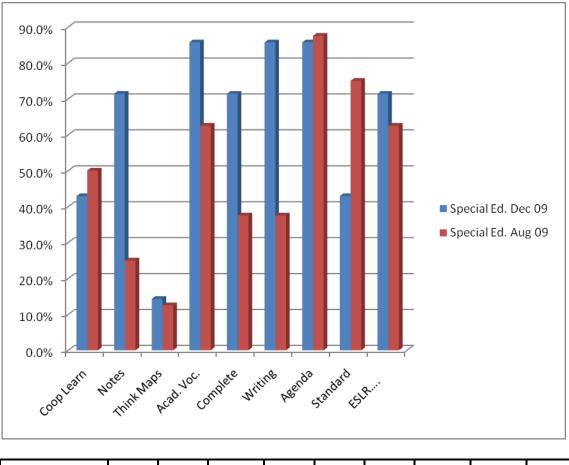


3x3 Observations: December 2009 MATH Department – 15 Classes



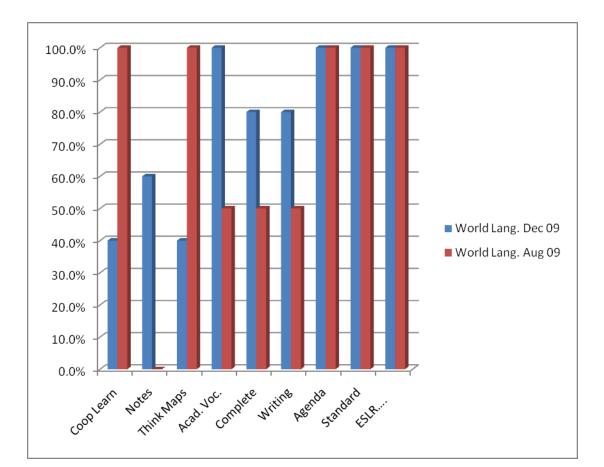
3x3 Observations: December 2009 SCIENCE Department – 9 Classes

SCIENCE	Coop Learn	Notes	Think Maps	Acad. Voc.	Complete Sentences	Writing	Agenda	Standard	ESLR
Dec 09	44%	56%	0%	78%	56%	78%	100%	67%	78%
Aug 09	33%	83%	17%	100%	67%	83%	100%	67%	83%



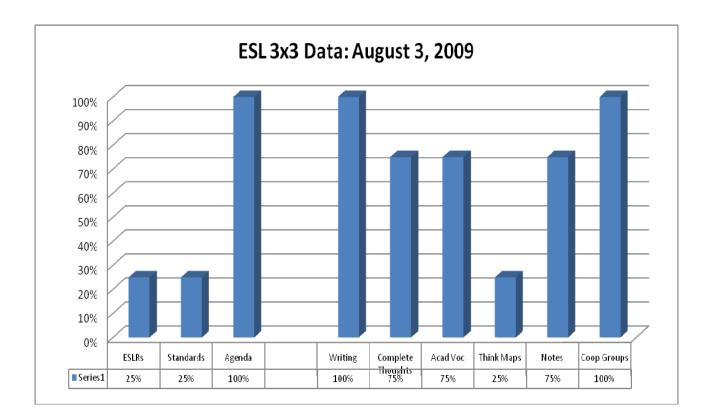
3x3 Observations: December 2009 SPECIAL EDUCATION Department – 7 Classes

Special Education	Coop Learn	Notes	Think Maps	Acad. Voc.	Complete Sentences	Writing	Agenda	Standard	ESLR
Dec 09	42.9%	71.4%	14.3%	85.7%	71.4%	85.7%	85.7%	42.9%	71.4%
Aug 09	50.0%	25.0%	12.5%	62.5%	37.5%	37.5%	87.5%	75.0%	62.5%



3x3 Observations: December 2009 WORLD LANGUAGES Department – 5 Classes

World Languages	Coop Learn	Notes	Think Maps	Acad. Voc.	Complete Sentences	Writing	Agenda	Standard	ESLR
Dec 09	42.9 %	71.4 %	14.3%	85.7 %	71.4 %	85.7 %	85.7%	42.9%	71.4%
Aug 09	100.0 %	0.0%	100.0 %	50.0 %	50.0 %	50.0 %	100.0 %	100.0 %	100.0 %





Data Review (Dennis Fox) Protocol Worksheet



John H. Francis Polytechnic High School Data Review (Dennis Fox) Protocol Worksheet

Directions: Discuss questions and complete in groups. Share with department and come to a consensus about an action item to support greater student achievement and/or a change in instructional practice

What Do We Know From The Data? (only facts)

What Hunches Do We Have As A Result Of The Data?

What Do We Want To Know As A Result Of The Data?

How Can We Use The Data To Inform Instructional Decision Making?

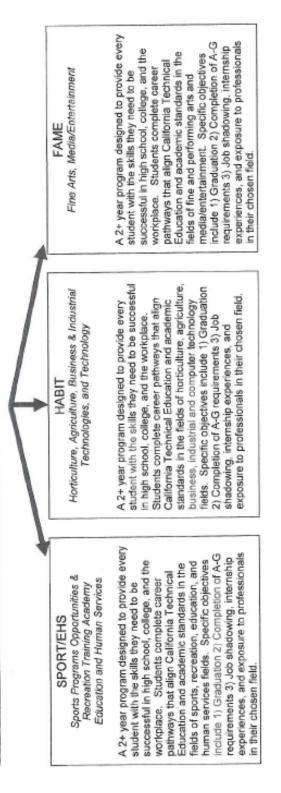
Small Learning Communities

John H. Francis Polytechnic High School Small Learning Communities

Freshman Center

A specialized one year program designed to give every ninth grade student the tools they need to be successful in high school, college, and the workplace. Major objectives are 1) Successful transition to high school with social, emotional, and academic support provided as needed 2) On-time tenth grade matriculation 3) Completion of 9th Grade A-G requirements

college, and the workplace. Major objectives are 1) On-time eleventh grade matriculation 2) Proficiency on the English and math A specialized one year program designed to give every tenth grade student the tools they need to be successful in high school, portions of California High School Exit Exam 3) Completion of 10th Grade A-G requirements 4) Introduction of career pathways and transition to Polytechnic's career-based SLCs (SPORT/EHS, HABIT, and FAME). Tenth Grade Center



Vision:

The Freshmen Center is a specialized one year program designed to give every ninth grade student the tools they need to be successful in high school, college, and the workplace.

Mission:

Major objectives are on-time tenth grade matriculation, on-time high school graduation, successful foundation in essential academic skills, completion of A-G requirements and preparation for college, and successful transition to high school with social, emotional, and academic support as needed.

Philosophy:

All entering ninth graders (except Magnet students) are automatically enrolled in the Freshmen Center in a concerted, collaborative effort to help them acquire the necessary foundation skills to allow them to succeed in high school and beyond. The curriculum includes a full year of English and math (stressing iteracy and numeracy), science, physical education, geography, college preparation, health and life skills. At the Freahman Center the expectation is held that all students will pass all their classes and matriculate on to the tenth grade in one year's time. Studies show that a student who progresses with his peers to tenth grade with the proper amount of credits in one year is 85% more likely to graduate on time. Good work habits and study skills are emphasized, and a variety of Beyond the Bell Intervention options, both after school and during intersession are offered.

TENTH GRADE CENTER

Vision:

The Tenth Grade Center is a specialized one-year program designed to give every tenth grade student the tools they need to be successful in high school, college, and the workplace, and continuing exposure to the foundational skills introduced in the Freshmen Center.

Mission:

- · On-time eleventh grade matriculation
- · Successful completion of the California High School Exit Exam (CAHSEE)
- graduation requirement
- Proticiency in both Math and English portions of the CAHSEE
- Completion of 10th Grade A-G requirements
- Introduction of career path options to begin the transition to Polytechnic's career-
- based SLCs (SPORT/EHS, HABIT, and FAME)
- · involvement of all students in at least one extra-curricular activity

 Partner with parents to support student achievement of academic and extracurricular mission

Philosophy:

Starting in 2006 all tenth graders (except Magnet students) will be enrolled in the Tenth Grade Center, a collaborative, student-focused effort to help them continue to acquire the necessary foundation skills to allow them to succeed in high school and beyond. This builds on the work done in the Freshmen Center. The Freshmen Center and the Tenth Grade Center together complete the lower grade small learning community preparation model first introduced by the California Department of Education in Second to None. The curiculum includes a full year of English and math (stressing literacy, writing and numeracy), biology, physical education, world history, CAHSEE preparation for those who need it, and elective(s) that will lead to their choice of a upper grade Small Learning Community for 11th and 12th grade. The intent of the Tenth Grade Center is that students will develop strong academic backgrounds that will enable them to complete grades 11 and 12 successfully. Good work habits and study skills will be emphasized, and students will be provided a variety of Beyond the Bell intervention options, both after school and during intersession. FAME

Visitor:

FAME is a 2+ year program designed to provide every student the skills they need to be successful in high school, college, and the workplace plus career preparation in all of the line and performing arts and media/entertainment fields.

Mission.

Specific objectives include successful job steadowing and internativp experiences and exposure to professionels in their chosen field.

Philosophy.

Within the program are several specific intensit pathways which also promote a rigorous arts education program. FAME offers classes that fulfil both the General Education, Fine Arts and Tochnical Arts requirements. The program prepares statients for post-secondary oducation while giving them the requisite skills needed for immediate employment in the entoclaimment industry following graduation. Students interested in pursuing college and/or contents in Visual Arts, Music, Dance, Wegls, or Theeter can get their start in FAME. In addition, students will participate in at least one public presentation or performance activity each year when they have the opportunity to demonstrate their skills to the Polytechnic High School community, local balanceses, feeder actools, and anyone interested in the Arts.

HABIT

Vision:

HABIT is a 2+ year program designed to provide every student the skills they need to be successful in high school, college, and the workplace plus career preparation in all of the hospitality, agriculture, business, industrial technology, and computer technology fields.

Mission:

Specific objectives include successful job shadowing, internship experiences and exposure to professionals in their chosen field.

Students will be able to:

- . Demonstrate the ability to write technical instructions.
- Complete a job application and update a resume.
- . Demonstrate the ability to speak and listen effectively during a mock job Interview.
- · Describe the current job market and industry trends of a particular occupation.
- Identify federal and state regulatory laws.
- + Demonstrate the ability to perform a PowerPoint presentation and design a
- website.

 Plan, perform, and finish a woodworking/agricultural/lood service production assignment.

Philosophy:

HABIT sims to prepare students for successful entry into a current or emerging technical career or into postsecondary school education. This federally funded job skills program provides students with a range of skills across an industry as well as strong experiences and understanding of all aspects of an industry they are preparing to enter. By the time they graduate, students will be able to:

Vision:

SPORT/EHS is a 2+ year program designed to provide every student the skills they need to be successful in high school, college, and the workplace plus career preparation in all of the sports, recreation, aducation, and human services Selds.

Mission:

Specific objectives include successful job shadowing and internship experiences and exposure to professionals in their chosen fields.

Sports Programe Opportunities and Recreation Training Academy The SPORT Academy is committed to academic excellence, personal development and center fulfilment for the student who desires to be employed in the aports world beyond the court or field.

Students will have educational and vocational experiences in the fields of athletic training, sports administration, wellness, and fitness. SPORT furthers students' academic interests in and increases exposure to health and recreation-related professions.

The Sport Academy combines core academic courses in English, social studies, methematics and science with a specialized offering of academically, rigorous electives related to sports and recreation to increase student engagement, ownership of learning personal and career development, and service learning.

Education and Human Services Academy

The Education and Human Services Academy is a comprehensive and rigorous academic program designed to reput and encourage talented students who are interested in pursuing careers in education such as: teachers, coaches, child-care professionals, professors, and educators as well as child psychologists, social workers, the and criminal justice workers and other youth related careers. Mission:

Education and Human Services is committed to preparing students to become teachers or other protessionals in their academic area of preference with an emphasis on bilingual education. Successful completion of the Academy curriculum will satisfy all antrance requirements of the University of California and California State University Systems and provide a comprehensive background of skills and knowledge to student interested in pursuing careers in education.

NEWCOMERS' PROGRAM

The Newcomens' Academy is a transitional Small Learning Community decidated to providing these students that are new to our country with a velociming environment while simultaneously providing a rigorous academic program. Our students some to us from all over the world. The majority come from Spanish speaking countries such as Mexico, Gustemata, and El Salvedor, that we have students from the Philippines, Karea, Viet Nam, Thaland, Ameria, and other countries as well.

The students in the Newcomen' Academy are provided with a double block of ESL using the 'High Point' curriculum, which ofers reprove standards-based instruction in reading and language and iteracy. Students in the designed to help English language learness accelerate their growth in language and iteracy. Students in the Newcomers' Academy take classes in ESL until they've completed the High Point Program which typically takes three years. These students in ESL 3 and 4 receive credit for English 9A and 8. Additionally these students are provided with information about the other small learning communities here at Poly, so that they con choose an SLC that best reflects their career interests upon completion of the ESL program.

The Newconsen' Small Learning Academy provides Spanish aparticip students with instruction in their primary language in world history, biology, and math in order to prevent three students ifore failing behind academically, and to enable them to receive credits for graduation. The students for whom we are not able to provide instruction in their primary language are placed in sheftered classes.

In addition to providing our students with a highly structured academic program, we also provide guidance and support in their sometimes difficult transition to a new country where the customs, language, and education systems can seem besidering and introducing. We offer field htps to provide exposure to the custural amenties found in their adoptive country. Additionally students are provided with Newcomer Academy assembles and calemotions to build community, provide knowthes, and revents for outstanding achievement. John H. Francis Polytechnic High School

Math, Science & Technology Magnet

Our College Preparatory Program

For <u>fifteen years</u> the Poly Magnet has provided students with a challenging college preparatory program which meets entrance requirements for CSU, UC and private universities. The Magnet program offers an in-depth educational experience emphasizing math and science, integrating these subjects throughout the curriculum, and preparing students for university studies in fields that require a strong background in math and science.

We have a long tradition of success

Poly Magnet graduates have attended MIT, Harvard, Yale, Dartmouth, Brown, Carlton, University of Chicago, Boston College, UC Berkeley, UCLA as well as other top schools.

Three students in the class of 2010 have been admitted to MIT. Students have also been admitted to Stanford, Columbia, Yale, Georgetown, Harvard and top UC schools.

Honors Classes

Honors courses are offered in English 9, English 10, American Literature, World Literature, Advanced Composition, World History, US History, Economics, Government, Geometry, Algebra Two, Math Analysis, Statistics, Biology, Chemistry, Physiology, and Physics

Advanced Placement Classes

AP courses are offered in Biology, Chemistry, Physics, Calculus, Statistics, European History, US History, Comparative Politics, Economics, Psychology, English Language, English Literature, Spanish Language, and Spanish Literature.

College Classes

Get an early start to college! Magnet students begin taking college classes while still enrolled in high school. Classes are offered on the Poly campus.

Academic Performance Index (API)

The Magnet's API score for 2010 was 881!! This score ranks the Magnet among the top high schools in California.

The Magnet Experience

Magnet students participate in a wide range of activities including athletics, cheer and drill teams, band, ROTC, student leadership, Academic Decathlon, many clubs and extracurricular activities.

Students are part of a select group with shared interests and objectives. They receive personalized attention and support from excellent teachers and a caring and dedicated staff. Our teachers are highly qualified and committed to student achievement – faculty includes teachers with advanced degrees and National Board Certification. Our program for gifted and talented students is exemplary.

For all students - we customize your program to meet your individual needs.

Whatever your college and career plans, we are committed to helping you to be your best!

www.polyhigh.org – Click on the link for Magnet Phone: 1-818-394-3681 Jayne Couchois e-mail: jcouchoi@lausd.net

Small Learning Community Update



Public Works Highlights Poly's Best Practice

Polytechnic High School has participated in the US Department of Education Small Community Grant for the past several years. Each year Poly as a school has shown growth as well as the Cohort itself has shown progress. Public Works. the outside evaluator of the SLC grant highlighted some best practices that were observed at Poly when they performed their recent site visit.

SLC Best Practice #1

SLC Fair: In order to help students make informed choices among various SLC options. Polytechnic High School organized a SLC Fair for 10th grade students. Students were exposed to SLC brochures and held classroom discussion on career pathways prior to the Fair. Under the supervision of a teacher, groups of students were guided through an interactive rotation in order to ensure all students heard a structured presentation and were able to ask questions about all of the various SLC options available at the school.

SLC Best Practice #2 -

Polytechnic High School insti-

tuted the Advantage Program across all grade levels in 2008-2009. This program is responsible for raising student awareness of college and providing academic rigor to the high school curriculum through access to college courses while in high school. Because Poly has a 4x4 block schedule, students making grade level progress have additional opportunities for college enrichment courses. In the last four years, student participation in college courses has improved nearly six fold, from approximately 300 students to 1700 students.

SLC Best Practice # 3-

Data driven School Improvement: Polytechnic High School formed a school-wide Data Team comprised of 15 staff members. This group meets regularly with external technical assistance from Dr. Cox, a well known expert on data driven instruction. The Data Team has been successful in identifying quantifiable measure tied to school success and shaping staff professional development around affecting these key outcome measures. For example, the Data Team correlated 9th grade CST and CAHSEE scores to provide staff with data and accompa-

aving instructional strategies. for serving at-risk students effectively in the classroom.

SLC Best Practice #4-

Focus on Key Student Outcomes: At Polytechnic High School, teacher leaders prioritize planning for postsecondary in the Freshman Center. Students were regularly provided with information on A-G requirements, and teachers were urged to focus on increasing 10th grade CAHSEE pass rates, as well as reducing the percentage of 9Rs (i.e., students with insufficient credits to matriculate from 9th to 10th grade). These continue to be clear success indicators at the school that teachers and other staff identify with and

COHORT 6 SCHOOLS

Van Nuys High School

Bell High School

Chatsworth High School

Franklin High School

Monroe High School

Polytechnic High School

Roosevelt High School

SLC Characteris-

tics/Attributes: Personalized Learning Environments will incorporate

common characteristics or attributes in their design: Unifying Vision/Identity, Rigorous

Standards-Based Curriculum, Instruction & Assessment, Equity and Access

Personalization. Accountability and Distributed Leadership. Collaboration/ Parent and Professional Development.

What's in store for the Future (federally and state funded projects)

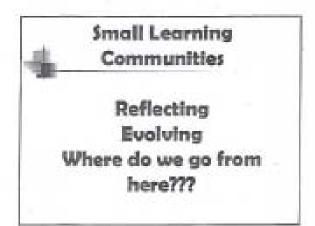
The Small Learning Community Contiguous Space Grant which was funded by a local bond voted by the community (Measure R-school improvement), in 05-06 should be completed by the beginning of the 2010-2011 school year. This was money that was allocated to all LAUSD High Schools for the sole purpose of SLC contiguous space. The schools have very limited say in regards to how the money should and should not be spent. These areas include, the Freshman Center, the

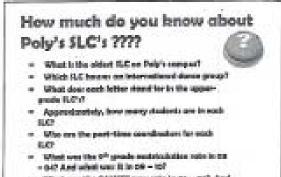
Tenth Grade Center, SPORT/EHS (behind the 10's), HABIT (in front of the 90's), and FAME (between Auditorium and M1/2) gathering areas. Due to a shortage in staff' next year, to be able to provide a running SLC center, the upper grade SLC's will be housed in one location. Room 95 will become our Upper Grade Career Theme SLC Center. The SLC courtyards will be completed with banners, tables and umbrellas. Each gathering area will remain for each SLC. More info to come.

QZAB 1 (Qualified Zone Academy Bond-Federal)-

History-It allows local educational agencies to solicit contributions from private enterprises and to issue tax-exempt bonds and use the proceeds for specified educational purposes. Poly was awarded this Grant for FAME. This project is projected to be completed by early August. This project is a two part project which includes Room 11 (video production) and the computer/editing room behind the auditorium.

Pin Damonte Instructional Specialist





- When was the CANDER pairs rate in an - only And what use it is on - 10?

When did it begin? Sect - Sect Your 1 - Vend to sught the set black strategies Andreas researched Bad-Reduction Indexed in Improve of State 4 Lands. . The dispersion is indicated in whithis Produced in 1992 (Section 4). ÷. ÷ · Important in Parlinet Sector pan-teer Nari • Antiki Ingi angan kanin • An inter anter Andread Prints De-16 AND DECK tenting the · have the southern reaction for the later. · Depart used in strade for 10th (scote-

- Science interior of located bit and \$1. Restants in the Prophysic Science.
- · Statements if estates and a



1008-0047

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- · DOUTING over selling.

2004-2000

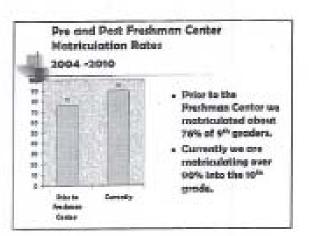
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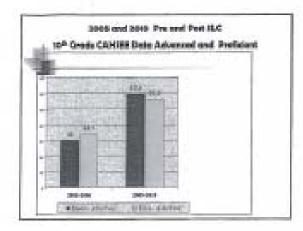
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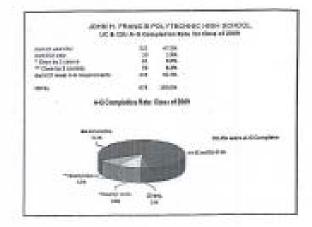
- Co-Tracting extendency implemented in the re^{al} grade. Progress with Adventurys
- Programs
- R. Insur-stratistic for the GA100 (Re).
 Report order with Exity Deyrs, Presences for ConfectionsDay Presences.
- The After School Armsteric Bragmen (ASAD) formerly because as Namp Youth Dates Instability (INVE) calificant to openate to support of our Intervietlies programs.

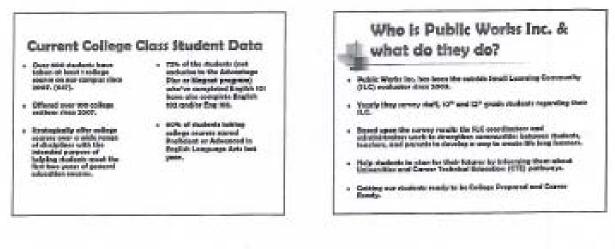
2010-0011

- Year N.
- Increased effects to improve the upper grade ILC's. Created as ILC sector for the upper grades.
- · Converted to BTC.
- Revisited the interventions in the 9th and 10th. ÷. Last peop of Colors a
- Basics discussion: and work with 12" southers ×. repositing intervention.
- Dered LC stainst Information, (Rainp Payer).

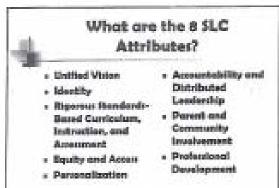






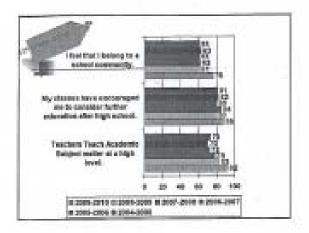


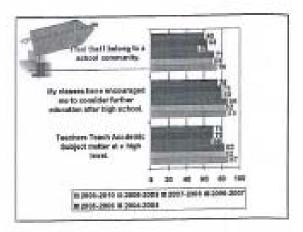
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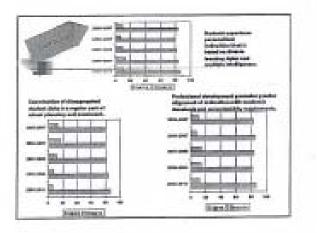


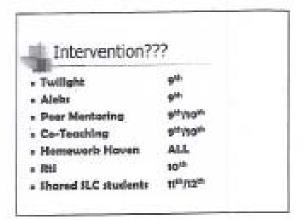
Survey results and what they ioutline

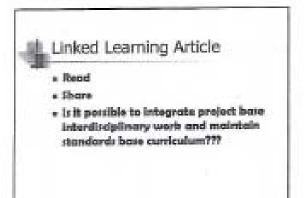
- What has Public Works Inc. raid about Poly and the hard work we do?
- » What have the students rold about their experience?
- . Hew about the staff?

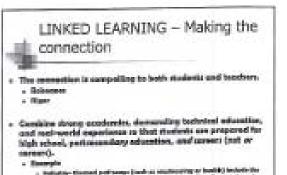




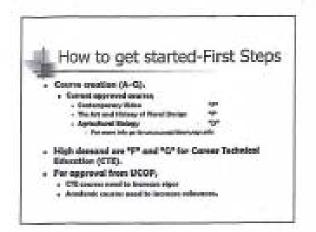


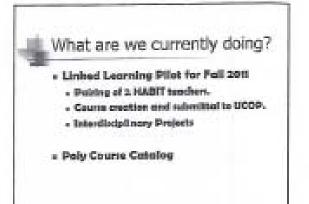






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Master Schedule of Classes

Quarter	1	~	2010
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9th Gr	ade	Period 1		Period 2	2	Period 3	3	Period 4	ŀ
ENGLISH									
Black	0000	Strat Lit 2A	45	Conference		Strat Lit 2A	40	English 9	
Carstens	0662	English 9	15	English 9		English 9	13	Conference	2
	0951	Lightin	36	Lightin	31	Lightit	31		•
Jeppson	1011	Conference		H English 9	20	English 9	20	English 9	
Kim	1011	English 9		English 9	36	Conference	28	H English 9	3
	0041		31	-	28			_	
Newcomb	1911	English 9	32	Conference		H English 9	30	English 9	2
	-	chenes 1284	52	English 9			30	English 9	-
				-	34				2
MATH		Alm 1 A 1				Conference			
Dafaee	0761	Alg 1A1	33	Alg 1A1	34	Conference		H Alg 1A	
Felix		H Geom		Conference	-	Alg 1A1		Alg 1A1	
Gamboa	1321	Conference	25	Alg 1A1		Alg 1A1	36	Alg 1A1	
	1691	Comerence		AIGIAI	27		30		-
King		Alg 1A1		H Alg 1A	• •	Conference		Football	
Stevenson	0961	Alg 1A1	23	Conference	24	H Alg 1A		Alg 1A1	
	1052			Comerciae					
Ziehler	0004	Conference		Alg 1A1	00	Alg 1A1		Alg 1A1	
HEALTH	0881				28		34		2
Wolfson	0151	Health	33	Health	26	Conference		Health	
Oliveros	0101	ATTN DEAN	00	Health	20	Health		Health	•
	1951			A duda a u		A du de e e			
Gutierrez	1071			Advisor		Advisor			
9TH ELECTI									
Roundtree	0054	ROTC 1A/2A		Conference		ROTC		ROTC	
Smith	0051	ROTC		ROTC		Conference		ROTC 2A	
	0131								
Jaurequi	1431	Intro Comp	18	Conference		Intro Comp	23	Intro Comp	
Lorraine		Study Skills	10	Conference		Study Skills	20	Study Skills	
	1521	-				-		-	
9th/10th									
SCIENCE									
Aparicio		Conference		Biology A	9th	Biology A 10th		Biology A 9th	
•	0181			Biology A	32		28	301	1
Dongo		Conference		Biology A		Biology A	9th	Biology A	

				10th				9th	
	0771				34		38		38
Maliwan		AP Coord.		AP Bio (3 me	sters)	Biology A 10th		11/12th gra	de
	0321				39		24	_	30
Nathan		H Biology A	9th	Biology A	9th	Conference		Biology A 10th	
	1771		37		27				32
Reynoso		Biology A	9th	Conference		Biology A 10th		Biology A 10th	
	1601		37				27		32
				Biology A					
Rivera		Biology A	10th	10th		Conference		Cross Cour	ntry
	0901		35		39				27
Scott		Biology A	10th	Biology A	9th	Biology A	9th	Conference	;
	0781		36		32		38		

PHYSICAL EDUCATION

Bachenheimer	PE 2A 10th		PE 1A		PE 2A 10th		Conference
0733		64		62		65	
Feeley	PE 2A 10th		Conference		PE 1A 9th		PE 2A 10th
0791		58				64	65
Miller	PE 1A 9th		PE 2A 10th		Conference		G Tennis
0161		64		63			19
Schwal	PE 1A 9th		PE 2A 11-12th		PE 1A 9th		PE/BAND M/T
1641		60		64		65	
Werner	Conference		PE 1A 9th		PE 2A 10th		PE 1A 9th
2111				58		55	55

ESL

Deschenes		ESL 3		Conference		ESL 4		English 9	
	1281		32				27		
Hidalgo		ESL 1B		ESL 1B		LAPL		Conference	
	1391		18		18		26		
Espinoza		ESL 1A		ESL 1A		ESL 2A		ESL 2A	
	1551		22		22		18		18
Toerien		Conference		English 9		ESL 2B		ESL 2B	
					34		24		24

10TH GRA	ADE		2010-2011 Fall	Semester Mester A1		
ENGLISH		Period 1	Period 2	Period 3		Period 4
Batiste		Conference	English 10A	English 10A		English 10A
	0611			30	26	33
Blackwell		English 10A	Conference	H English 10A		English 10A
	1361	36			36	29
Herrold		English 10A (EL)	ELECTIVE	Conference		H English 10A

	0481		33						35
Hunt	4004	English 10A	~~	English 10A	• •	English 10A	00	Conference)
Rabins	1331	English 10A	33	H English 10A	34	English 10A (I	28 EL)	Conference)
	0551	-	34	-	37	-	, 33		
Rodrigues	2331	Conference		English 10A	31	English 10A	23	English 10/	A 34
	2001				31		23		54
MATH									
Aragon	1061	Conference		Alg 1B	30	Geo/Alg/Trg A	31	Alg 1B	37
Butow	1001	Conference		11TH/12TH	00	Geom A	51	Geom A	57
	0511				34		35		36
Gapac	0061	Trg Math Anal A	40	11TH/12TH	42	Alg 1A	26	Conference	•
Loza	0001	Alg 1A	40	Geom A	42	Adv Appl A (T		Conference)
	1121	5	33		38		37		
Martinez	0044	Alg 1B	~~	Alg 1B		Conference		Alg 1B	00
	0944		38		33			Adv Appl A	28
Stuckey		Geom B		Conference		Alg 1A		(TAG)	
Casillas	0404		32	Alg 1A			28		37
Cuomao					32				
SOCIAL									
CTHURE									
STUDIES								Mod WId Hi	ist
STUDIES Lee	4004	Mod Wld Hist A	20	Mod WId Hist A		Conference		Mod Wid Hi A	
	1921	Mod Wld Hist A	39	Mod WId Hist A Mod WId Hist A	38	Conference		_	35
		Mod Wld Hist A Conference	39		38	Conference Mod Wld Hist A		Α	35 ist
Lee Madrigal	1921 0434	Conference	39	Mod Wld Hist A (BS)	38 14	Mod Wld Hist	33	A Mod WId Hi A	35 ist 35
Lee			39 37	Mod Wld Hist A	38 14		33	A Mod Wid Hi	35 ist 35
Lee Madrigal Peralta	0434	Conference		Mod Wld Hist A (BS)	38 14	Mod Wld Hist	33 A	A Mod WId Hi A	35 ist 35
Lee Madrigal	0434	Conference		Mod Wld Hist A (BS)	38 14	Mod Wld Hist A Mod Wld Hist A	33 A	A Mod WId Hi A Conference	35 ist 35
Lee Madrigal Peralta 9th/10th SCIENCE	0434	Conference Mod Wld Hist A		Mod Wld Hist A (BS) Mod Wld Hist A	38 14 38	Mod Wld Hist A Mod Wld Hist A	33 A	A Mod WId Hi A Conference	35 ist 35
Lee Madrigal Peralta 9th/10th	0434	Conference		Mod Wld Hist A (BS) Mod Wld Hist A	38 14	Mod Wld Hist A Mod Wld Hist A	33 A	A Mod WId Hi A Conference	35 ist 35
Lee Madrigal Peralta 9th/10th SCIENCE Aparicio	0434 1571	Conference Mod Wld Hist A Conference		Mod Wld Hist A (BS) Mod Wld Hist A Biology A Biology A	38 14 38 9th	Mod Wld Hist A Mod Wld Hist A Biology A 10th	33 A 36 28	A Mod WId Hi A Conference Biology A 9th Biology A	35 ist 35
Lee Madrigal Peralta 9th/10th SCIENCE	0434 1571	Conference Mod Wld Hist A		Mod Wld Hist A (BS) Mod Wld Hist A Biology A	38 14 38 9th	Mod Wld Hist A Mod Wld Hist A Biology A 10th	33 A 36	A Mod WId Hi A Conference Biology A 9th	35 ist 35
Lee Madrigal Peralta 9th/10th SCIENCE Aparicio Dongo	0434 1571 0181	Conference Mod Wld Hist A Conference Conference		Mod Wld Hist A (BS) Mod Wld Hist A Biology A Biology A 10th	38 14 38 9th 32 34	Mod Wld Hist A Mod Wld Hist A Biology A 10th Biology A Biology A	33 A 36 28 9th	A Mod Wid Hi A Conference Biology A 9th Biology A 9th	35 ist 35 35 38
Lee Madrigal Peralta 9th/10th SCIENCE Aparicio	0434 1571 0181	Conference Mod Wld Hist A Conference		Mod Wld Hist A (BS) Mod Wld Hist A Biology A Biology A	38 14 38 9th 32 34 ers)	Mod Wld Hist A Mod Wld Hist A Biology A 10th Biology A	33 A 36 28 9th	A Mod WId Hi A Conference Biology A 9th Biology A	35 ist 35 35 35 38 de
Lee Madrigal Peralta 9th/10th SCIENCE Aparicio Dongo Maliwan	0434 1571 0181 0771	Conference Mod Wld Hist A Conference Conference AP Coord.		Mod Wld Hist A (BS) Mod Wld Hist A Biology A Biology A 10th AP Bio (3 mest	38 14 38 9th 32 34 ers) 39	Mod Wld Hist A Mod Wld Hist A Biology A Biology A Biology A 10th	33 A 36 28 9th 38	A Mod Wid Hi A Conference Biology A 9th Biology A 9th 11/12th gra Biology A	35 ist 35 35 38
Lee Madrigal Peralta 9th/10th SCIENCE Aparicio Dongo	0434 1571 0181 0771 0321	Conference Mod Wld Hist A Conference Conference	37	Mod Wld Hist A (BS) Mod Wld Hist A Biology A Biology A 10th AP Bio (3 mest	38 14 38 9th 32 34 ers) 39 9th	Mod Wld Hist A Mod Wld Hist A Biology A 10th Biology A Biology A	33 A 36 28 9th 38	A Mod Wld Hi A Conference Biology A 9th Biology A 9th	35 ist 35 35 38 de 30
Lee Madrigal Peralta 9th/10th SCIENCE Aparicio Dongo Maliwan	0434 1571 0181 0771	Conference Mod Wld Hist A Conference Conference AP Coord.	37	Mod Wld Hist A (BS) Mod Wld Hist A Biology A Biology A 10th AP Bio (3 mest	38 14 38 9th 32 34 ers) 39	Mod Wld Hist A Mod Wld Hist A Biology A Biology A Biology A 10th	33 A 36 28 9th 38	A Mod Wid Hi A Conference Biology A 9th Biology A 9th 11/12th gra Biology A	35 ist 35 35 35 38 de

	1601		37				27		32
				Biology A					
Rivera		Biology A	10th	10th		Conference		Cross Cour	ntry
	0901		35		39				27
Scott		Biology A	10th	Biology A	9th	Biology A	9th	Conference	•
	0781		36		32		38		
PHYSICAL E		TION							
Bachenheime	ər	PE 2A 10th		PE 1A		PE 2A 10th		Conference	•
	0731		59		43		46		
Feeley		PE 2A 10th		Conference		PE 1A 9th		PE 2A 10th	
-	0791		60	-			61		66
Miller		PE 1A 9th		PE 2A 10th		Conference			
	0161		47		64				63
Schwal		PE 1A 9th				PE 1A 9th		PE 2A Band M/T	k
	1641		54		59		62		35
Werner		Conference		PE 1A 9th		PE 2A 10th		PE 1A 9th	
	2111				54		54		59
Deschenes		ESL 3		Conference		ESL 4		English 9	
	1281		29	•			23		

11th & 12th		2010-2011 Fall S	Semes	ster Mester A1		
ENGLISH	Period 1	Period 2		Period 3		Period 4
Elam HABIT	Expo Comp	Conference		H Am Lit (AP Eng Lang A		Expo Comp
2581	32				38	20
Ebeling HABIT	Conference	Am Lit Comp		Expo Comp		Am Lit Comp
1291			37		32	38
Marzolo FAME	Am Lit Comp	Expo Comp		Am Lit Comp		Conference
0421	36		26		38	
Savino FAME	Expo Comp	Am Lit Comp		Conference		Expo Comp
1631	39		37			32
Matlen SP/EHS	Grant	H Am Lit (AP Eng Lang A		Expo Comp		Am Lit Comp
1821			42		39	30
Kehrmeyer SP/EHS	Grant	Am Lit Comp		Am Lit Comp	~ -	Conference
0921			32		35	
Hampton SP/EHS	H Adv Comp(AP Eng Lit)	Expo Comp		H Adv Comp(AP En Lit)	ıg	Conference
1401	32		35		38	

SOCIAL ST	UDIES							
Murray HABIT		H US Hist(AP U. S History)		Conference		U. S History A		U. S History A
	1891	History)	27	Comerence		0. S HISTOLY A	42	32
Beilinson		Duin Ann Oaut				Drin Am Cout		C - m(- m - m - m
HABIT	0621	Prin Am Govt	32	U. S History A	37	Prin Am Govt	28	Conference
Kowalski	0021		02		01		20	H Prin Am
FAME	1001	Prin Am Govt	20	Prin Am Govt	24	Conference		Govt
Blau	1001		39		34			38
FAME		U. S. History A		U. S History A		Conference		Journalism
Heilbron	1081	l i i i i i i i i i i i i i i i i i i i	44		33			10
Sp/EHS		U. S History A		Conference		U. S History A		U. S History A
1/ a ta	1101	l.	44				37	41
Katz Sp/EHS		Prin Am Govt		SLC Lead		Prin Am Govt		Conference
	0411		36				29	
MATH								
Acosta		Geom A		Conference		Geom A		Geom A
	1041		39				35	35
Casillas		Geo Alg Trg (Int A 2)	lg	10TH GRADE		Conference		Geo Alg Trg (Int Alg 2)
Cuomao	1141	_,	38					37
Keiper		AP Statistics		Geo Alg Trg (Int A 2)	٩lg	Geom B		Conference
Kolpol	0541		49	_)	39		33	
Lopez		Alg 2A		Alg 1A/B (ESL)		Alg 2A		Conference
O're alt	1681		43		13		39	
Singh	2811	Trg Math Anal A	41	Trg Math Anal A	а 31	ATTN DEAN		Alg 1A1 (ESL) 8
Gapac	2011			AP Calc A	01			C C
·					45			
Butow/Feinb	erg			Geom B 05	12	Geom B 023		
					33		36	
SCIENCE		Dhua Caalaan A		Dhua Caalaan A				C amfananaa
Guerra	1271	Phys Geology A	40	Phys Geology A	41	Chemistry A	40	Conference
Pemble		Chemistry A		Phys Geology A		Conference		Chemistry A
	0531		38		41			43
Тау		Conference		Chemistry A		Phys Geology A	4	Phys Geology A
,	1261	· · · · · · · · · · · · · · · · · · ·			42	,	40	41
Maliwan				H Adv Bio A(AP Bio)				Physiology A
	0321			510	29			40

WORLD LANGUAGE								
Bonar		AP Span Lit		Spanish 3A		Spanish 1A (MA)	G)	Conference
	0681		23		29		21	
Correa		Span Sp 1A		Span Sp 1A		Conference		AP Span Lang
	0081		40		45			38
Kazaryan		Span Sp 2A		Conference		AP Span Lang		Span Sp 2A
	0911		42			35		37
Tirado		Span Sp 1A		Spanish 1A		Span Sp 1A		Span Sp 1A
	0391		40		25		37	38
Quinteros		Spanish 1A		Spanish 2A		Conference		Spanish 2A
	1181		36		30			17
Deschenes		ESL 3		Conference		ESL 4		English 9
	1281		32	•			28	-

ELECTIVE	S			2010-2011 Fall S	Seme	ester Mester A1	
		Period 1		Period 2		Period 3	Period 4
Daneshvari		Ceramics		Ceramics		Conference	Ceramics
	1251		36		36		37
Loya		Drawing A		Drawing A		Conference	Drawing/AP Studio Art 22
	0471		40		37		'0476 7
Nield		Art History A		Drawing A		Drawing A	Conference
	1931	-	39	C	39	42	2
Grigsby						Design A (21 slots)	Design A (21 slots)
	0091					3	5 32
Herrold						Film Production	
	0483					34	-
Isaacs		Conference		Filmmaking		AP Music Theory	Marching Band
150005	0451	Comerence		Fillininaking	53	AF MUSIC THEORY	
	0401				55	•	Theater Appr
Hetrick (Ka	latzis)	Conference		Theater Appr A		Theater Appr A	Α
	2531				36	3	
Chang		Office Tech A		Office Tech A		Office Tech A	Work
Chang	1191	Office recht A	30	Onice rech A	28	Office recht A	Experience
Colon	1191	Conference	30	Plants Soil A	20	Landscaping	Floriculture
001011	0241	Comercinee			29	3	
	02.1	Adm Asst 1/Offc		Adm Asst 1/Offc	_0	Adm Asst 1/Offc	Desktop
Elias		Proc		Proc		Proc	Pub(yearbk)
	1301		27		26	20	6 21

Feinberg 028	Financial Planning		MATH 40	Financial Planning 37
Higgins	Chef Asst. Cater	Ethnic Foods	Ethnic Foods	Cake Decorator
Lamos 044	Wood 1A	Wood 1A	30 Wood 1A 38	29 Conference
Lewis	Virtual Ent (2 mesters) 1 20	Small Bus/Entrepren 28	Small Bus/Entrepren 27	Small Bus/Entrepren 37
Maynard, S 093	ECE Inf/Toddler Stud	ECE Inf/Toddler Stud 34	ECE Inf/Toddler Stud 33	ECE Inf/Toddler Stud 40
Rios 33 [,]	Comp Tech Intro 1 36	Comp Tech A+ 37	Comp Tech Intro 38	Comp Tech A+ 38
Sonenschein 000 Blau	Medical Term 1 34	1st Responder 24	Medical Term 35	1st Responder 28
FAME	4			Journalism 10
Le Clair 046	Intro Psychology	-	Conference	Intro Psychology 40
Martin 180	5			AP Psyc (Philosophy) 5th 26
McEwen 183		Sport SLC Class 25	Athletic Director	Conference
Block 097	Conference 2	Online Learning Lab 19	Online Learning Lab 20	5th Acadeca Peer
Alatorre 007	1	Peer Counselor 2	Peer Counselor 4	Counselor 7 Peer
Grimaldo 103	Peer Counselor	Peer Counselor 2	Peer Counselor 7	Counselor 9 Peer
Warman 063	Peer Counselor	Peer Counselor 3	Peer Counselor 1	Counselor 3
Campos 01 ⁻	SERVICE 1 20 HOME	SERVICE 38 HOME	SERVICE 40	SERVICE 68 HOME
	49 49		HOME 15	166

ONLINE LEARNING CLASSES	Α	В	Α	В
Eng 9A/B	0970	0978	0895	0896
Eng 10A/B	0976	0977	0897	0898
Alg 1A/B	0968	0969		

SPECIAL EDUCATIO	N			2010-2011 Fall \$	Seme	ester Mester A1					
	-	Period 1		Period 2		Period 3		Period 4			
RESOURCE											
Arhanian 1701 Clubb		RSP		Conference		RSP		RSP			
1231 Fonarow		Conference		RSP		RSP		RSP			
0301 Leiva		RSP		Conference		RSP		RSP			
0021		RSP		RSP		RSP		Conference			
Stockhamme		RSP		RSP		RSP		Conference			
Erne-Webbe 1904	r	Conference		RSP		RSP		RSP			
SPECIAL DAY PROGRAM											
Alba	0561	Reading Imp A (9)	11	Practical Science	ce 7	Reading Imp A	(9) 15	Conference			
Fink		Physical Geology A		Conference	-	Biology A		Geom A			
	0291		17				17		18		
Grigsby	0093	Conference		Expo Comp	11	Design A		Design A			
Ramsey	1981	Conference		Alg 1A1	14	Alg 1A	13	Alg 1A1	11		
Thornburgh	1671	Mod Wld Hist A	14	U.S History A	16	Conference		Prin Am De	m 16		
Urciola	1071	Eng 10A		Am Lit	10	Consumer Math	า	Conference			
	2741	1	19		17		12				
CBI/MR											
Blanco	1941	Conference		Wk World		Trav Mob		Ind Liv Sk A	•		
De Roos		Pract Math		Conference		Dev Reading		Personal Health			
Fishler	1151	Conference		Guid Voc Or A		Guid Voc Or A		Guid Voc O	r A		
-	0571										
Watson		Conference		Pract Math		Dev Reading		Personal Health	_		
DOTS	1721	Meal PLN/PREP		11 Meal PLN/PREP	•		8		4		
0013	2141	IVICAI FLIN/FREP		IVICAI FLIN/FREF							

PHYSICAL EDUCATION										
Bachenheimei	r	PE 2A 10th		PE 1A		PE 2A 10th		Conference		
	0733		60		60		60			
Feeley		PE 2A 10th		Conference		PE 1A 9th		PE 2A 10th		
	0791		55				60		60	
Miller		PE 1A 9th		PE 2A 10th		Conference		G Tennis		
	0161		60		60					
Schwal		PE 1A 9th		PE 2A 11-12th		PE 1A 9th		Conference		
			60		64		60			
Werner		Conference		PE 1A 9th		PE 2A 10th		PE 1A 9th		
	2111				60		63		60	
Ring		Adaptive PE		Adaptive PE						
	1221									
Wolfson		Health		Health		Conference		Health		
	0151									
Oliveros		Conference		Health		Health		Health		
	1951									
9TH ELECTI	VE9			Conformação						
Roundtree	0054	ROTC 1A		Conference		ROTC 1A	20	ROTC 1A	20	
	0051					Conforma	30		29	
Smith	0131	ROTC 1A	33	ROTC 1A	24	Conference		ROTC 2A		
	0131	Intro Comp	33	Conforance	24	Intro Comp		Intro Comp		
Jaurequi	1431	Intro Comp	35	Conference		Intro Comp	36	Intro Comp	36	
	1431	Study Skills	33	Conference		Study Skills	30			
Lorraine	1521	Study Skills	35	Comerence		Study Skills	34	Study Skills		
	1521		30				34		40	

ENGLISH			2010-2011 Fall Semester Mester A1						
9TH		Period 1		Period 2		Period 3		Period 4	
Black		Strat Lit 2A		Conference		Strat Lit 2A		English 9	
	0662		13				12	30	
Carstens		English 9		English 9		English 9		Conference	
	0951		32		40		38		
Jeppson		Conference		H English 9		English 9		English 9	
	1011				37		30	26	
Kim		English 9		English 9		Conference		H English 9	
	0041								
Newcomb		English 9		Conference		H English 9		English 9	
10TH									
Batiste		Conference		English 10A		English 10A		English 10A	

	0611				36		26	39
Blackwell		English 10A		Conference		H English 10A		English 10A
	1361		32				31	36
Herrold		English 10A		ELECTIVE		Conference		H English 10A
	0481		30					36
Hunt		English 10A		English 10A		English 10A		Conference
	1331		32		32		37	
Rabins		English 10A		H English 10A		English 10A		Conference
	0551		33		35		23	
Rodrigues		Conference		English 10A		English 10A		English 10A
	2331				40		19	27

11TH & 12TH						
Elam HABIT	Expo Comp	Conference		H Am Lit (AP Eng Lang A		Expo Comp
2581	32				38	20
Ebeling HABIT	Conference	Am Lit Comp		Expo Comp		Am Lit Comp
1291			37		32	38
Marzolo FAME	Am Lit Comp	Expo Rd/Writ A		Am Lit Comp		Conference
0421	36		26		38	
Savino FAME	Expo Comp	Am Lit Comp		Conference		Expo Comp
1631	39		37			32
Matlen Sp/EHS	Dept Chair	H Am Lit (AP Eng Lang A		Expo Comp		Am Lit Comp
1821			42		39	30
Kehrmeyer Sp/EHS	Grant	Am Lit Comp		Am Lit Comp		Conference
0921			32		35	
Hampton Sp/EHS	H Adv Comp(AP Eng Lit)	Expo Comp		H Adv Comp(AP E Lit)	ng	Conference
1401	32		35		38	

				2010-2011 Fall \$	Seme	ester Mester A2		
9th G		Period 1		Period 2		Period 3		Period 4
ENGLISI Black Carstens	H 3661	Strat Lit 2B English 9A	15	Conference English 9A		Strat Lit 2B English 9A	13	English 9A 23 Conference
Jeppson Kim	3951 4011	Conference English 9A	36	H English 9A English 9A	31 36	English 9A Conference	31 28	English 9A 31 H English 9A
Newcomb Toerien/D	4911 escher	English 9A	31 32	Conference English 9A	28	H English 9	30	34 English 9 27 English 9A
4132 MATH Dafaee	2/4284	Alg 1A		Alg 1A	34	Conference		28 H Alg 1A
Felix Gamboa	3761 4321	H Geom B Conference	33 25	Conference	34	Alg 1A Alg 1A	36	25 Alg 1A 33 Alg 1A
King Stevenso	4691 3961 n	Alg 1A Alg 1A	23	H Alg 1B Conference	27 24	Conference	30	23 Football Alg 1A
Ziehler	4052 3881	ATTN DEAN		Alg 1A	28	Alg 1A	34	Alg 1A 28
HEALTH Wolfson Oliveros	2151 4951	Health Conference	33	Health Health	26	Conference Health		Health 35 Health
9TH ELECTIN Roundtree Smith Jaurequi Lorraine		ROTC 1A/2A ROTC Intro Comp Study Skills	18	Conference ROTC Conference Conference		ROTC Conference Intro Comp Study Skills	23	ROTC ROTC 2A Intro Comp 30 Study Skills

9th/10th SCIENCE

								Biology B	
Aporicio		Conference		Biology B	9th	Biology B	10th	9th	
Aparicio	0404	Conterence		Biology B		Biology B		901	25
	3181				32		28	Distant	35
D		0		Distance	40(1		0.1	Biology B	
Dongo	0774	Conference		Biology B	10th	Biology B	9th	9th	
	3771				34	D' I D	38	44404	38
Maliwan		AP Coord.		AP Bio (3 mes		Biology B	10th	11/12th gra	
	3321				39		24		30
					• •	•		Biology B	
Nathan		H Biology B	9th	Biology B	9th	Conference		10th	
	4771		37		35				37
_								Biology B	
Reynoso		Biology A	9th	Conference		Biology B	10th	10th	
	4601		37				27		32
Rivera		Biology B	10th	H Biology B	9th			Conference	3
	3901		35		39				27
Scott		Biology B	10th	Biology B	9th	Biology B	9th	Conference	Э
	3781		36		32		38		
PHYSICA	'L EDU	CATION							
Bachenhe	eimer	PE 2B 10th		PE 1B 9th		PE 2B 10th		Conference	3
	3731		60		51		48		
Feeley		PE 2B 10th		Conference		PE 1B 9th		PE 2B 10th	
2	3791		60				65		66
Cerna		PE 1B 9th		PE 2B 10th		Conference		G Tennis	
	3161		64		65				19
Schwal		PE 1B 9th		PE 2A 11-12th		PE 1B 9th		PE/BAND N	
	4641		60		64		65		
Werner		Conference		PE 1B 9th	.	PE 2B 10th		PE 1B 9th	
					FO		EE		EE

ESL

Deschenes	ESL 3		Conference		ESL 4		English 9
4281		32				27	
Hidalgo	ESL 1B		ESL 1B		LAPL		Conference
4391		18		18		26	
Espinoza	ESL 1A		ESL 1A		ESL 2A		ESL 2A
4551		22		22		18	18
Toerien	Conference		English 9		ESL 2B		ESL 2B
4131			-	34		24	24

10TH GRADE	2010-2011 Fall Semester Mester A2								
ENGLISH	Period 1	Period 2	Period 3		Period 4				
Batiste 3611	Conference	Writ Seminar A	Writ Se minar A 30	27	G Basketball Writ Seminar				
Blackwell 3361	Writ Seminar A 36	Conference	H Writ Seminar A	36	A 29				
Herrold	Writ Seminar A (EL)	ELECTIVE	Conference		H English 10A				

3481 Hunt Rabins 3331 3551 Rodrigues 4331 Mitchell 4874	33 Writ Seminar A 33 Writ Seminar A 34 Conference	Writ Seminar A 34 H Writ Seminar A 37 Writ Seminar A 31	Writ Seminar A 28 Writ Seminar A (EL) 33 Writ Seminar A 23	35 Conference Conference Writ Seminar A Writ Seminar A 33
MATH				33 Adv Appl A
Aragon 4061 Butow	Conference Conference	Geom B 11TH/12TH	H Alg 2A 31 Geom A	(TAG) 37 Geom B
3511 Gapac 3061	Trg Math Anal B 40	34 11TH/12TH 42	35 Alg 1B (RSP) 26	36 Conference
Loza 4121	Alg 1A 33	Geom B 38	Geom A 37	Soccer Adv Appl A
Martinez	Adv Appl A (TAG)	Alg 1B	Conference	(TAG) RSP
Stuckey 4404 Casillas/Lopez 4142/4684	Geo/Alg & Trg A 32	Conference Alg 1B	Alg 1A (RSP) 28	Geom A 37 Alg 1A
SOCIAL STUDIES				
Lee 4921	Mod WId Hist B 39	Mod Wld Hist B 38 Mod Wld Hist B	Conference	Mod WId Hist B 35 Mod WId Hist
Madrigal 3431	Conference	(BS) 14	Mod WId Hist B 33	B 35
Peralta 4571	Mod WId Hist B 37	Mod Wld Hist B 38	Mod WId Hist B 36	Conference
9th/10th SCIENCE				
Aparicio 3181	Conference	Biology B 9th 36	Biology B 10th 29	Biology B 9th 34
Dongo 3771	Conference	Biology B 10th 38	Biology B 9th 34	Biology B 9th 35
Maliwan	AP Coord.	AP Bio (3 mesters)	Biology B 10th	11/12th grade

	3321				39		25		30
Nathan		Biology B	9th	Biology B	9th	Conference		Biology B 10th	
	4771		41		39				32
Reynoso		Biology A	9th	Conference		Biology B	10th	Biology B 10th	
	4601		40				39		27
Rivera		Biology B	10th	Biology B	10th	Biology B	10th	Conference	3
	3901		35		39		30		
Scott		Biology B	10th	Biology B	9th	Biology B	9th	Conference	3
	3781		38		38		37		

PHYSICAL EDUCATION

		••••••							
Bachenhe	eimer	PE 2B 10th		PE 1B 9th		PE 2B 10th		Conference	•
	3733		59		50		41		
Feeley		PE 2B 10th		Conference		PE 1B 9th		PE 2B 10th	
	3791		57				61		61
Cerna		PE 1B 9th		PE 2B 10th		Conference		PE 2B	
	3161		61		49				38
								Athletic	
McEwen		SLC		PE 2B 10th	-	Athletic Director		Director	
	4832				9				
Schwal		PE 1B 9th		PE 2B 11th-12th		PE 1B 9th		PE/BAND N	1/T
	4641		55		57		61		37
Werner		Conference		PE 1B 9th		PE 2B 10th		PE 1B 9th	
	4111				54		38		65
Deschene	20	ESI 3		Conference		FSI 4		Fnalish 9	

Deschenes	ESL 3	Conference	ESL 4	English 9
4281		29		23

11th & 12th	2010-2011 Fall Semester Mester A2						
ENGLISH	Period 1	Period 2	Period 3	Period 4			
Elam HABIT	World Lit	Conference	AP Eng Lang A	World Lit			
4581		32		35 20			
Ebeling HABIT	Conference	Cont. Comp	World Lit	Cont. Comp			
4291			39	33 39			
Marzolo FAME	Cont. Comp	World Lit	Cont. Comp	Conference			
3421		37	27	35			
Savino FAME	World Lit	Cont. Comp	Conference	World Lit			
4631		40	36	30			
Matlen SP/EHS	Dept Chair	AP Eng Lang A	World Lit	Cont. Comp			
4821	Grant	Cont Comp	42 Cont Comp	39 30 Conference			
Kehrmeyer	Grant	Cont. Comp	Cont. Comp	Conference			

SP/EHS 3921 Hampton SP/EHS 3401 SOCIAL STUDIES	AP Eng Lit A 32	32 World Lit 34	35 AP Eng Lit A 38	Conference
Murray HABIT 4891	AP U. S History A 26	Conference	U.S History B 41	U. S History B 40
Beilinson HABIT 3621	Economics 36	U. S History B 41	Economics 31	Conference
Kowalski FAME 4001	Economics 38	Conference	Economics Sp/EHS 29	H Economics
Blau FAME 4081	U. S History B 33	U. S History B 35	Conference	Journalism 10
Heilbron Sp/EHS 4101	U. S History B 43	Conference	U. S History B 40	U. S History B 40
Katz Sp/EHS 3411	Economics 35	Economics FAME 37	Conference	Basketball 42
MATH Acosta	Geom B	Conference	Geom B	Geom B
4041 Casillas	39 Alg 2A (3 mester)	10TH GRADE	40 Conference	36 Alg 2A (3 mester)
4141 Keiper 3541	40 AP Statistics 46	Alg 2A (3 mester) 36	Geo Alg Trg (Int Alg 2) 40	34 ONLINE MATH 15
Lopez 4681	Alg 2B 38	Alg 1A/B/ 2A (ESL) 24	Alg 2B 35	10TH GRADE
Singh 4811 Gapac	Trg Math Anal B 41	Trg Math Anal B 33 AP Calc B	ATTN DEAN	Alg 1A (ESL) 22
3062 Butow/Feinberg 3511/2283	Geom A 39	39	Geom A 41	
SCIENCE Guerra 4271	Phys Geology B 39	Phys Geology B 41	Chemistry B 40	Conference

394140Phys Geology BConferenceChemistry B384033 Chemistry B Pemble 3531

Тау		Conference	Chemistry B		Phys Geology B		Phys Geology B	
	3261			40		42	40	
Maliwan			AP Bio A				Physiology B	
	3321			29			40	

WORLD	
LANGUAGE	

LANGUAGE								
Bonar	AP Span Lit		Spanish 3B		Spanish 1B (MAG)		Conference	
3681		23		29	2	21		
Correa	Span Sp 1B		Span Sp 1B		Conference		AP Span Lang	
3081		39		45			38	
Kazaryan	Span Sp 2B		Conference		AP Span Lang		Span Sp 2B	
3911		42			3	5	37	
Tirado	Span Sp 1B		Spanish 1B		Span Sp 1B		Span Sp 1B	
3391		40		25	3	57	36	
Quinteros	Spanish 1B		Spanish 2B		Conference		Spanish 2B	
4181		36		30			17	
Deschenes	ESL 3		Conference		ESL 4		English 9	
4281		32			2	28		

ELECTIVES		2010-2011 Fall Sen	nester Mester A2	
	Period 1	Period 2	Period 3	Period 4
Daneshvari	Ceramics	Ceramics	Conference	Ceramics
4251	36	6 36	6	37
Loya				
3471				
Nield	Art History B	Drawing B	Drawing B	
4931	37		• • • •	
Crischy	Drawing B	Drawing B 3472	Design B	Design B
Grigsby	3471 39	• • • -	3093 9 35	3094 34
Herrold	33	5 33	Film Production B	34
3483			32	
3403			52	Marching
Isaacs	Conference	Filmmaking B	AP Music Theory	Band
3451		- 54	4 13	72
Hetrick (Theater Appr
Kalatzis)	Conference	Theater Appr B	Theater Appr B	В
4531		37	7 39	36 Work
Chang	Office Tech B	Office Tech B	Office Tech B	Experience
4191	3(
Colon	Conference	Plants Soil B	Landscaping B	Floriculture B

	3241				31		40	Desktop	36
Elias	4004	Adm Asst 2/Offc Pr		Adm Asst 2/Offc P		Adm Asst 2/Offc Pr		Pub(yearbk)	~
Feinberg	4301	Accounting B	25	Conference	26	MATH	26	Accounting	21 B
	2281		33				19	,	40
Higgins	4004	Chef Asst. Cater	•••	Cake Decorator	07	Cake Decorator	0 5	Ethnic Food	
	4861		36		37		35	ATTENDAN	28 CE
Lamos	0444	Wood 1B	~7	Wood 1B	~~	Wood 1B	~ 7	DEAN	
	3441		37		38		37	Cust Servic	е
Lewis	4704	Virtual Ent (2 meste	-	Cust Service Rep		Cust Service Rep		Rep	40
	4781		22		30		28	ECE Inf/Todo	40 ller
Maynard,	S 3931	ECE Inf/Toddler Stu	ud 39	ECE Inf/Toddler St	tud 35	ECE Inf/Toddler Stu	ıd 39	Stud	40
	2921		29		30		39	Comp Tech	
Rios	4044	Comp Tech Intro		Comp Tech A+	25	Comp Tech Intro	40	A+	20
	4311		38		35		40	1st	39
Sonensch		Medical Term	23	1st Responder	26	Medical Term	25	Responder	20
Blau	3001		23		20		23		20
FAME								Journalism	
	4084	Intro Soc				•			10
						Conforance			
Le Clair	3461		34	Leadership	33	Conference		Intro Soc	40
Le Clair	3461		34	Leadership	33	Conference		AP	-
Le Clair Martin	3461		34	Leadership	33	Conference			-
	3461 4805		34	Leadership	33	Conference		AP Psychology 5th	-
		SLC	34	Leadership PE 2B 10th	33	Conference Athletic Director		AP Psychology	A
Martin			34		33 9			AP Psychology 5th Athletic	A
Martin	4805 4832		34		9 ab			AP Psychology 5th Athletic	24
Martin McEwen Block	4805	SLC Conference	34	PE 2B 10th Online Learning La	9	Athletic Director Online Learning Lai	b 20	AP Psychology 5th Athletic Director 5th Acadec	24 24
Martin McEwen	4805 4832	SLC	34 60	PE 2B 10th	9 ab	Athletic Director		AP Psychology 5th Athletic Director 5th Acadec PE/BAND M	24 24
Martin McEwen Block Schwal	4805 4832 3972	SLC Conference		PE 2B 10th Online Learning La PE 2B 11th-12th	9 ab 19	Athletic Director Online Learning Lai PE 1B 9th	20	AP Psychology 5th Athletic Director 5th Acadec PE/BAND M Peer	24 24
Martin McEwen Block	4805 4832 3972	SLC Conference		PE 2B 10th Online Learning La	9 ab 19	Athletic Director Online Learning Lai	20	AP Psychology 5th Athletic Director 5th Acadec PE/BAND M	24 24
Martin McEwen Block Schwal Alatorre	4805 4832 3972 4641	SLC Conference PE 1B 9th		PE 2B 10th Online Learning La PE 2B 11th-12th Peer Counselor	9 ab 19 64	Athletic Director Online Learning Lai PE 1B 9th Peer Counselor	20 65	AP Psychology 5th Athletic Director 5th Acadec PE/BAND M Peer Counselor Peer	A 24 a //T
Martin McEwen Block Schwal	4805 4832 3972 4641	SLC Conference		PE 2B 10th Online Learning La PE 2B 11th-12th	9 ab 19 64	Athletic Director Online Learning Lai PE 1B 9th	20 65	AP Psychology 5th Athletic Director 5th Acadec PE/BAND M Peer Counselor	A 24 a //T
Martin McEwen Block Schwal Alatorre Grimaldo	4805 4832 3972 4641 3071	SLC Conference PE 1B 9th Peer Counselor	60	PE 2B 10th Online Learning La PE 2B 11th-12th Peer Counselor Peer Counselor	9 19 64 2	Athletic Director Online Learning La PE 1B 9th Peer Counselor Peer Counselor	20 65 4	AP Psychology 5th Athletic Director 5th Acadec PE/BAND M Peer Counselor Peer Counselor Peer	A 24 a //T 7
Martin McEwen Block Schwal Alatorre	4805 4832 3972 4641 3071	SLC Conference PE 1B 9th	60	PE 2B 10th Online Learning La PE 2B 11th-12th Peer Counselor	9 19 64 2	Athletic Director Online Learning Lai PE 1B 9th Peer Counselor	20 65 4	AP Psychology 5th Athletic Director 5th Acadec PE/BAND M Peer Counselor Peer Counselor	A 24 a //T 7
Martin McEwen Block Schwal Alatorre Grimaldo	4805 4832 3972 4641 3071 3031 3631	SLC Conference PE 1B 9th Peer Counselor	60	PE 2B 10th Online Learning La PE 2B 11th-12th Peer Counselor Peer Counselor	9 19 64 2 2	Athletic Director Online Learning La PE 1B 9th Peer Counselor Peer Counselor	20 65 4 7	AP Psychology 5th Athletic Director 5th Acadec PE/BAND M Peer Counselor Peer Counselor Peer	A 24 a //T 7 9
Martin McEwen Block Schwal Alatorre Grimaldo Warman	4805 4832 3972 4641 3071 3031	SLC Conference PE 1B 9th Peer Counselor Peer Counselor	60	PE 2B 10th Online Learning La PE 2B 11th-12th Peer Counselor Peer Counselor Peer Counselor	9 19 64 2 2	Athletic Director Online Learning La PE 1B 9th Peer Counselor Peer Counselor Peer Counselor	20 65 4 7	AP Psychology 5th Athletic Director 5th Acadec PE/BAND M Peer Counselor Peer Counselor Peer Counselor	A 24 a //T 7 9

ONLINE LEARNING CLASSES Eng 9A/B Eng 10A/B Alg 1A/B Wld Hist A/B American Lit	A 0970 0976 0968 0972	B 0978 0977 0969 0967	A 0895 0897 0899 0973	B 0896 0898 0900			
College			Art 102				
College			Anthro 1	01	0100	Anthro 10)1
Collego			Eng 29		0076	Eng 102	0080
College			Eng 28		0070	Eng 102	0060

SPECIAL				
EDUCATION		2010-2011 Fall Seme	ester Mester A2	
	Period 1	Period 2	Period 3	Period 4
RESOURCE				
Arhanian	RSP	Conference	RSP	
4701				
0			от I с II	Learning
Clubb	Co teach King	Co Teach Kim	Co Teach Felix	Center
4231				Co-Teach
Fonarow	Co-Teach Black	Conference	Learning Center 302	Blackwell
4301			•	
	Co teach King		Co Teach Gapac	
Open RSP	(Clubb)		(Leiva)	Conference
				Co teach
Stockhammer	RSP	Learning Center 83	Co Teach Black	Martinez
2311		g	••••••••	
Erne-Webber	Conference	RSP	RSP	RSP
4901				-
4901				

SPECIAL DAY PROGRAM							
Alba		Reading 1B (9th)	Practical Science B	Reading 1B (9th)		Conference	
	3561	11	7		15		
Fink		Physical Geology B	Conference	Biology B		Geom B	
	3291	17			18		9
Grigsby		Conference	World Lit	Design B		Design B	

	3093				11				
Leiva		Eng 10B		U.S History B		Co teach w Gapa	2	Geom B	
	3021				9				
Ramsey		Conference		Alg 1A (9th)		Alg 1B		Alg 1A (9th)	
	4981				14		13	11	
Thornburg	gh	Mod Wld Hist B		U.S History B		Conference		Economics	
	4671		14		16			15	;
Urciola		Eng 10B		Cont Comp		Meal Plan/Prep		Conference	
	2741		20		17		12		

CBI/MR

Blanco	40.4.4	Conference	Wk World	Trav Mob	Ind Liv Sk B
De Roos	4941 2151	Pract Math B	Conference	Dev Reading B	Personal Health
Fishler	2571	Conference	Guid Voc Or B	Guid Voc Or B	Guid Voc Or B
Watson	4721	Conference	Pract Math 11	Dev Reading 8	Personal Health 4
DOTS	3141	Meal PLN/PREP	Meal PLN/PREP		

PHYSICAL EDUCATION

Bachenhe	eimer	PE 2A 10th		PE 1A		PE 2A 10th		Conference
	3731		60		60		60	
Feeley		PE 2A 10th		Conference		PE 1A 9th		PE 2A 10th
	3791		55				60	60
Cerna		PE 1A 9th		PE 2A 10th		Conference		G Tennis
	2161		60		60			
Schwal		PE 1A 9th		PE 2A 11-12th		PE 1A 9th		Conference
	4641		60		64		60	
Werner		Conference		PE 1A 9th		PE 2A 10th		PE 1A 9th
	4111				60		63	60
Ring		Adaptive PE		Adaptive PE				
	4221							
Wolfson		Health		Health		Conference		Health
	4151							
Oliveros		Conference		Health		Health		Health
	4951							
9TH ELECTI\	/ES							
Roundtre	e	ROTC 1A		Conference		ROTC 1A		ROTC 1A

	3051						30		29
Smith		ROTC 1A		ROTC 1A		Conference		ROTC 2A	
	3131		33		24				
Jaurequi		Intro Comp		Conference		Intro Comp		Intro Comp)
	4431		35				36		36
Lorraine		Study Skills		Conference		Study Skills		Study Skill	S
	4521		35				34		40

Quarter 3 ~ 2011

	2010-2011 Spring Semester Mester A3						
9th Grade ENGLISH	Period 1	Period 2	Period 3	Period 4			
Black 5661	English 9A	Conference	English 9A	English 9B			
Carstens 5951	English 9B	English 9B	English 9B	Conference			
Chun 5041	English 9B	English 9B	Conference	H English 9B			
Jeppson 6011	English 9A Twilight	H English 9B	English 9B	English 9B			
Newcomb 6911	English 9B	Conference	H English 9B	English 9B			
Toerien Deschene	es	English 9B		English 9B			

MATH

Dafaee	5761	Alg 1B	Alg 1B	Conference	H Geom A
Felix	6321	MAGNET	H Alg 2A	Alg 1B	Alg 1B
Gamboa	5311	Conference	Alg 1A	Alg 1A	Alg 1B
King	5961	Alg 1A	H Geom A	Alg 1A (Twilight)	Alg 1A
Stevenson	6051	Alg 1B	Conference	H Geom	Alg 1B ALEKS 5th
Ziehler	6811	CAHSEE PREP 11/12	Alg 1A	Alg 1B	Alg 1A

HEALTH

Wolfson	5151	Health	Health	Conference	Health
Oliveros	6951	Conference	Health	Health	Health
9TH ELECTIVE	S				
Roundtree	5051	ROTC 1A/2A	Conference	ROTC	ROTC
Smith	5131	ROTC	ROTC	Conference	ROTC 2A
Jaurequi	6431	Intro Comp	Conference	Intro Comp	Intro Comp
Lorraine	5101	Conference	Col Prep	Col Prep	Col Prep

9th/10th SCIENCE

Aparicio 5183	Biology A BS	Conference	Biology A 9th	Biology A 9th
Dongo	Conference	Biology A 10th	Biology A 10th	Biology A 10th
Maliwan	AP COORD	AP Bio (3 mesters) 31	AP COORD	Physiology A
Nathan	Biology A 9th	Biology A 9th	Conference	H Biology A 9th
Reynoso	Biology A 9th	Conference	Biology A 9th	Biology A 9th
Rivera	Biology A 10th	Biology A 10th	Conference	Track & Field
Scott	Biology A 10th	Biology A 10th	Biology A 10th	UTLA Chapter Chair
6771 Maliwan 5321 Nathan 5771 Reynoso 6601 Rivera 5901	AP COORDBiology A 9thBiology A 9thBiology A 9thBiology A 10th	AP Bio (3 mesters) 31 Biology A 9th Conference Biology A 10th	AP COORD Conference Biology A 9th Conference	Physiology A H Biology A 9th Biology A 9th Track & Field UTLA Chapter

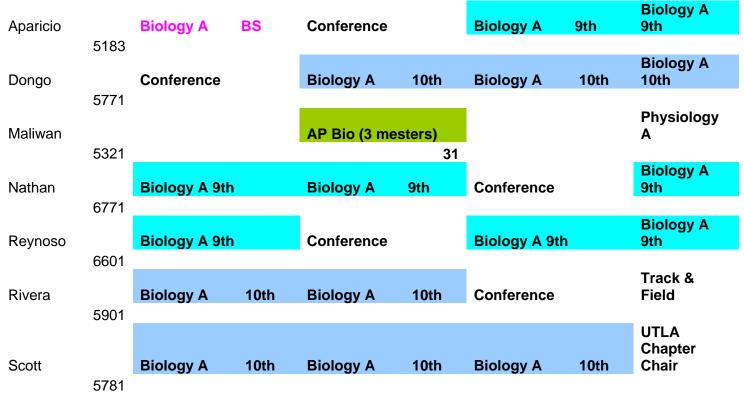
PHYSICAL EDUCATION Bachenheimer PE 2A 10th **PE 2A 10th** PE 2A 10th Conference 5731 PE 1A 9th PE 2A 10th Conference Feeley PE 1A 9th 5791 **BAND PE** PE 1A 9th PE 1A 9th PE 2A 11-12th (MTW) Schwal 6641 Werner PE 1A 9th PE 2A 10th PE 1A 9th Conference 71 7111

ESL					
Deschenes		ESL 3	Conference	ESL 4	English 9
	6281				_
Hidalgo		ESL 1B	ESL 1B	LAPL	Conference
	6391				
Espinoza		ESL 1A	ESL 1A	ESL 2A	ESL 2A
	5631				
Toerien		Conference	English 9	ESL 2B	ESL 2B
	5261				
10TH					
GRADE			2010-2011 Spring Seme	ster Mester A3	

GRADE	2010-2011 Spring Semester Mester A3				
ENGLISH	Period 1	Period 2	Period 3	Period 4	

Batiste		Conference		English 10B		English 10B		English 1	0B
Blackwell	6264	English 10B		CAHSEE EM/Com	bo	H English 10A		English 1	0B
Herrold	6361	English 10B (EL)		ELECTIVE 11/12th		H English 10B	20	Conference	
Hunt	5481	English 10B		English 10B		English 10B	38	Conference	
Rabins	6331	English 10B		H English 10B		English 10B (EL)		Conference	
Rodrigues	5551 7331	CAHSEE PREP 11/12		English 10B		English 10B		English 10B 28	
MATH								Fac. Otd	
Aragon	6061	H Alg 2B	31	Ess. Std Math (CAHSEE)		Conference		Ess. Std Math (CAHSEE)	40
Butow	5511	Conference		11TH/12TH	34	Ess. Std Math (CAHSEE)		Ess. Std Math (CAHSEE)	
Gapac	5061		40	11TH/12TH	42	Alg 1B (RSP)	26	CAHSEE 11/12th	
Loza		Ess. Std Math (CAHSEE)		Ess. Std Math (CAHSEE)		Ess. Std Math (CAHSEE)		Conference	ce
	6121		33		38		37	Ess. Std	
Martinez		Ess. Std Math (CAHSEE)		Ess. Std Math (CAHSEE)		Conference		Math (CAHSEE) (RSP)	
	5944		42					39 Ess. Std	
Stuckey	5404	Alg 2A	32	Conference		Ess. Std Math (CAHSEE)	28	Math (CAHSEE)	37
Casillas/Lopez				Ess. Std Math (CAHSEE)				Ess. Std Math (CAHSEE)	
SOCIAL STUDIES									
Lee	6921	Mod WId Hist A		Conference		Mod Wld Hist A		Mod Wld Hist A	
Madrigal		Conference		Mod Wld Hist A		Mod Wld Hist A		Mod Wld Hist A	
Peralta	7431	Mod Wld Hist A		Mod WId Hist A		Conference		Softball	
	6571								

9th/10th SCIENCE



PHYSICAL EDUCATION

Bachenheimer	PE 2A 10th	PE 2A 10th	PE 2A 10th	Conference
573	3 59	53	50	
Feeley	PE 1A 9th	Conference	PE 1A 9th	PE 2A 10th
579	1 35		42	60
Schwal	PE 1A 9th	PE 2A 11-12th	PE 1A 9th	PE for Band
664	1 32	60	51	24
Werner	PE 2A 10th-12th	PE 1A 9th	Conference	PE 1A 9th
711	1	60		51
Deceberee				English 0
Deschenes	ESL 3	9TH GRADE ELECTIVE	ESL 4	English 9
628	1			

11th & 12th	2010-2011 Spring Semester Mester A3						
ENGLISH	Period 1	F	Period 2	Period 3		Period 4	4
Elam						CAHSEE	
HABIT	H Adv Comp	Am Lit C	Comp	AP Eng Lang B		Prep Eng	
5581	3	36	42		34		33
Ebeling						Am Lit	
HABIT	Expo Comp	Confere	nce	Expo Comp		Comp	

	6291		27				34	42
Marzolo FAME		Am Lit Comp		Am Lit Comp		H Adv Comp		Conference
Savino	5421		40		36		38	
FAME	6631	Expo Comp	28	Expo Comp	29	H Amer Lit Comp	36	Conference
Matlen SP/EHS	0001	Expo Comp	20		25	Am Lit Comp (all SLC)	50	Grant
	6821		27	AP Eng Lang B	38	320)		Grant
Kehrmeyer SP/EHS		Am Lit Comp		Conference		Am Lit Comp		Grant
Hampton	5921	- -	34	I		-	34	Am Lit
SP/EHS		AP Eng Lit B		Conference		AP Eng Lit B		Comp
	6401		27				40	30
SOCIAL STUDIES								
Murray HABIT		AP U. S History B		U. S History A		Conference		U. S History A
	6891		26		40	Contenence		43
Beilinson HABIT		Prin Am Govt		Conference		Prin Am Govt		Prin Am Govt
Kowalski	5621		29			U. S History A (all	34	27 AP Govt &
FAME	6004	Prin Am Govt	22	Prin Am Govt	20	SLC)		Politics
Blau	6001		32		32			30 Journalism
FAME	6081	U. S. History A	40	U. S History A	40	Conference		1A/2A
Heilbron Sp/EHS		H U. S History A		Leadership		U. S History A		U. S History A
	6101	, , , , , , , , , , , , , , , , , , , ,	44	P			42	42
Katz Sp/EHS		SLC Lead		Prin Am Govt		Prin Am Govt		H Prin Am Govt
	5411				39		35	31
MATH Acosta		Conference		Geom A		Geom B		Coom A
ACUSIA	6041	Comerence		40		Geom B	28	Geom A 40
Casillas	6141	Alg 2B	33	10TH GRADE	28	Conference		Alg 2B 37
Koiner	0141	AD Chatladian D	55		20			Online Math
Keiper	6541	AP Statistics B	34	Alg 2B	30	Alg 2A (3 mester see	9) 38	Lab 8
Lopez		Geo Alg Trg (Int Alg	2)	Alg 2A/2B (ESL)		Geo Alg Trg (Int Alg :	2)	10TH GRADE
-	6681		, 40		27		, 29	24 Alg 1A/1B
Singh		Alg 2A (seniors)		Trig/Math Anal A	-	ATTN DEAN		(ESL)
Gapac	5811		40	AP Calc B	30			15
Gapac	1100		40	AP Calc B	30			15

	5062		
Butow		Geom B	
	5512		
Feinberg			Geom B

SCIENCE

Guerra		Phys Geology A		Chemistry A		Phys Geology A		Chemistry A
	5271		36		35		24	29
Pemble		Chemistry A		Conference		Phys Geology A		Phys Geology A
	5531		34				27	33
Тау		Phys Geology A		Phys Geology A		Chemistry A		H Chemistry A
	5341		31		34	-	39	30
Maliwan		AP Coordinator		AP Bio B		AP Coordinator		Physiology A
	5324							24

WORLD LANGUAGE

LANGUAG								
Bonar		Conference		Spanish 3A		Span Sp 1A (MAG))	AP Span Lit
	5681				35			18
Correa		Span Sp 1A		Conference		Span Sp 1A		AP Span Lang B
	5081		40				40	40
Kazaryan		Span Sp 2A		Conference		AP Span Lang B		Span Sp 2A
	5911		42				28	42
Quinteros		ATTN DEAN		Span Sp 1A		Span Sp 2A		Span Sp 1A
	5391				42		42	42
Tirado		Spanish 2A		Spanish 1A		Spanish 2A		Conference
	6181		24		39		36	
Deschenes		ESL 3		9TH GRADE ELECTIVE		ESL 4		English 9
								•

ELECTIVES	2010-2011 Spring Semester Mester A3				
	Period 1	Period 2	Period 3		Period 4
Daneshvari	Ceramics	Ceramics	Conference	(Ceramics
625	1	31	36		30
Loya	Drawing A	Conference	Drawing A	I	Drawing A
547	1	19		25	39
Nield	Drawing A	Conference	Drawing A	I	Drawing A
693	1			12	21

Grigsby					Design A (21 slots)		Design A (21 slots)	
Herrold	5091		Film Production A			22		19
TIETUIG	5482			20				
Isaacs	6451	Conference	Filmmaking A	35	AP Music Theory B	8	Instrumer A	nts
Hetrick (Kalatzis)		Conference	SLC Lead	55	Theater Appr A		Theater Appr A	
Chang	6531	Office Tech A	Office Tech A		Office Tech A	20	Work Experienc	13 ce
U	6191	20		19		21	•	
Colon	5241	Conference	Plants Soil A	17	Landscaping	19	Floricultu	re 26
Elias		Adm Asst 1/Offc Proc	Adm Asst 1/Offc Pro		Adm Asst 1/Offc Pro		Desktop Pub(yearbl	-
Feinberg	6301	23 Conference	Accounting A	25	Accounting A	28	Accountir A	18 ng
remberg	5282	Comerence	Accounting A	16	Accounting A	12	A Cake	12
Higgins		Chef Asst. Cater	Ethnic Foods		Ethnic Foods		Decorator	r
	5861	32		35		35		35
Lamos	5441	Wood 1A 20	Wood 1A	22	Wood 1A	28	ATTN DE	AN
Louio	5441			LL	Over Come Dom	20	Cust Serv	
Lewis	6781	Virtual Ent (2 mesters) 5	Cust Serv Rep	12	Cust Serv Rep	16	Rep ECE	11
Maynard, S		ECE Inf/Toddler Stud	ECE Inf/Toddler Stud	4	ECE Inf/Toddler Stud		Inf/Toddlei Stud	r
maynara, e	5931	8		16		. 22	otuu	13
Rios		Comp Tech Intro	Comp Tech A+		Comp Tech Intro		Comp Teo A+	ch
0	. 6691	22		18		26		22
Sonensche	in 5001	1st Responder 14	Med Term	17	1st Responder	12	Med Term	ו 17
Blau FAME	5001			17		12	Journalis 2A/B	
	6084						_	15
Le Clair	5461	French 2A 43	Special Assignmer	nt	Intro Psychology	30	Intro Psycholo	gy 19
Martin							AP Psycolog 5th	у В
	6805							23
McEwen	6832	Athletic Director	Sport SLC Class		Athletic Director		Conferen	се
Block	2002	Conference	Online Learning Lab		Online Learning Lab		B Tennis	

	5972				19		19		
Alatorre		Peer Counselor		Peer Counselor		Peer Counselor		Peer Counselor	
	5071		11		14		16	_	8
Warman		Peer Counselor		Peer Counselor		Peer Counselor		Peer Counselor	
	5601		2		1		4	_	2
Bennett		Peer Counselor		Peer Counselor		Peer Counselor		Peer Counselor	
	5031		10		12		12		3
Yeganyan		SERVICE		SERVICE		SERVICE		SERVICE	
	6311								

CAHSEE PREP English & Math Combo				
Rodrigues Ziehler 7331	ELA Eng/Ela Math			
6811	15 18			
Blackwell/Stuckey		ELA Eng/Ela Math		
5402 Mitchell Gapac 6874 5064			16	ELA Eng/Ela Math 10 14
English Only Elam				ELA English
5584 Math Only				35
Loza				ELA Math
5364				35

SPECIAL EDUCATION	2010-2011 Spring Semester Mester A3						
	Period 1	Period 2	Period 3	Period 4			
RESOURCE							
Arhanian	RSP	Conference	RSP	RSP			
Clubb	Conference	RSP	RSP	RSP			

Fonarow	RSP	Conference	RSP	RSP
Leiva	RSP	RSP	RSP	Conference
Stockhammer	RSP	RSP	RSP	Conference
Erne-Webber	Conference	RSP	RSP	RSP

SPECIAL DAY PROGRAM

Alba	5561	English 9A	Conference	English 9A	Practical Science
Fink	5291	Conference	Geom A	Biology A	Physical Geology A
Grigsby		Special Assignment	Eng/Govt Lab	Design A	Design A
Leiva	5093	Geom A	CAHSEE PREP 10TH	CO TEACH W Gapac	CAHSEE PREP 10TH
Ramsey		Conference	Alg 1B 9th	Life Skills/Health	Alg 1B 9th
Thornburgh	6981 5671	Mod Wld Hist A	U.S History A	Conference	WId. Of Music
Urciola	7741	Am Lit	Eng 10A	Meal Planning	Conference

CBI/MR

Blanco	6941	Conference	Wk World	Personal HIth	Comm Orient
De Roos	6151	Pract Sci	Conference	Pract Eng	Ind Liv Sk A
Fishler	5571	Conference	Guid Voc Or A	Guid Voc Or A	Guid Voc Or A
Watson	6721	Conference	Pract Sci	Pract Eng	Pract Soc Sci
DOTS (Fide		Meal PLN/PREP	Meal PLN/PREP		

PHYSICAL EDUCATION

Bachenhein	ner	PE 2A 10th	PE 2A 10th	PE 2A 10th	Conference
	5733				
Feeley		PE 1A 9th	Conference	PE 1A 9th	PE 2A 10th
	5791				
Schwal		PE 1A 9th	PE 2A 11-12th	PE 1A 9th	Conference
	6641				
Werner		Conference	PE 1A 9th	PE 2A 10th	PE 1A 9th
	6111				
HEALTH					
Wolfson		Health	Health	Conference	Health
	5151				
Oliveros		Guidance 10th grade	Health	Health	Health
	6951				
9TH					
ELECTIVE	2				
Roundtree	.0	ROTC 1A/2A	Conference	ROTC	ROTC
Roundliee	5051	ROIC IAIZA	Comerence	ROIC	ROIC
Smith	3031	ROTC	ROTC	Conference	ROTC 2A
Onnar	5131	Koro		oomerende	NOTO ZA
Jaurequi	0.01	Intro Comp	Conference	Intro Comp	Intro Comp
	6431				
Lorraine		Conference	Col Prep	Col Prep	Col Prep
	5101				

Magnet Master Fall 2010-2011

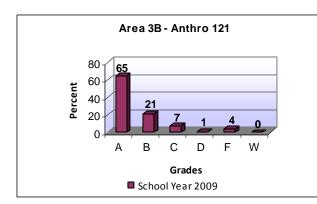
TEACHER	PERIOD 1	PERIOD2	PERIOD 3	PERIOD 4
Madrigal Rm 35	College Prep A Eng 9A 2691/3691		College Prep A Eng 9A 2693/3693	H Eng 9A H Eng 9B 2694/3694
Martin Rm 33	AP Eng Lang A AP Eng Lang B 18014801	Writ Sem A H Eng 10A 1802/4802	Writ Sem A H Eng 10A 1803/4803	
Mitchell Rm 29	AP Eng Lit A AP Eng Lit B 1871/4871	H Adv Comp H Wld Lit 1872/4872	H Am Lit H Cont Comp 1873/4873	
Lehavi Rm 37		H Geog A H Geog B 1732/4732	AP Euro Hist A AP Euro Hist B 1733/4733	H Wld Hist A H Wld Hist B 1734/4734
Morillo Rm 34	H Pr Am Demo H Econ 1881/4881		H US Hist A H US Hist B 1883/4883	Const Law A AP US A 1884/4884
Salva Rm 40	H Bio A AP Bio A 2871/3871	H Physiology A H Physiology B 2872/3872		H Bio A H Bio B 2874/3874
Gomez Rm 51	H Chem A H Chem B 2341/4342	H Chem A AP Chem A 2342/4342	H Physics 9A H Physics 9B 2343/4343	- 1
Schwagle Rm 50	H Phys A (9) AP Phys A (9) 0651/3651	H Phys A (12) AP Phys A (12) 0652/3653		H Physics 9A H Physics 9B 0654/3654
Cover Rm 207	Geometry A Adv App A 0641/3641		Geo & Alg/Trig A Geo & Alg/Trig B 0643/3643	Alg 1B Adv App A 0644/3644
Moszkowicz Rm 46	Algebra 1A1 Algebra 1A 1091/4091	Alg 2A Geo & Alg/Trig A 1092/4092		H Statistics A AP Statistics A 1094/4094
Hernandez Rm 57		H Geom A Adv Applied A 1372/4372	H Geom A Adv Applied A 1373/4373	H Alg 2A H Alg 2B 1374/4374
Richter Rm 55			H Math Anal A H Math Anal B 1993/4993	AP Calc A AP Calc B 1994/4994
Bonar Rm 23	Spanish 2A Spanish 2B 0681/3681	Spanish 1A Spanish 1B 0682/3682	AP Span Lit A Spanish Poetry 0683/3683	

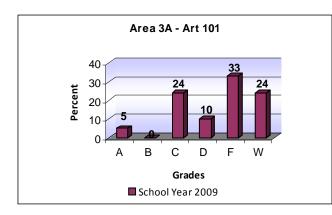
Magnet Master - Spring 2011

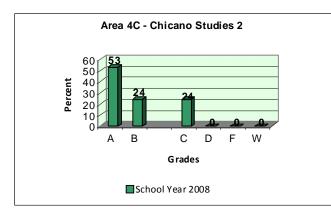
TEACHER	PERIOD 1	PERIOD2	PERIOD 3	PERIOD 4
Madrigal Rm 35 5191/7191	Humanities B H English 9B	Humanities B H English 9B	H English 9A H English 9B	
Martin Rm 33 6801/8801	Writ Sem B H English 10B	Writ Sem B H English 10B		H English 10A H Englilsh 10B
Mitchell Rm 29 6871/8871	H Am Lit H Cont Comp	H Adv Comp H Wld Lit	HAmLit/ConCom HAdvCom/WldLit	
Lehavi Rm 37 6731/9731	Poli Sci 1 Poli Sci 5	H Wld Hist A H Wld Hist B (AP Euro)	H Wld Hist A H Wld Hist B	H Wld Hist A H Wld Hist B
Morillo Rm 34 6881/8881	H Pr Am Demo H Economics	H US Hist A H US Hist B		AP US Hist B Const Law B
Alonso Rm 40 6241/8241	AP Biology B H Biology B	H Physio A H Physio B	H Biology A H Biology B	e Maisson
Gomez Rm 51 7341/9341	H Chemistry A H Chemistry B	AP Chemistry B H Chemistry B		H Physics A (9) H Physics B (9)
Schwagle Rm 50 5651/7651	AP Physics B (9) H Physics B (9)	H Physics A (12) H Physics B (12)	AP Physics B (12) H Physics B (12)	5 - 71 - 7 2 +
Cover Rm 207 5641/7641	H Math Anal A H Math Anal B	H Math Anal A H Math Anal B	Math Anal A (12) Math Anal B (12)	
Moszkowicz Rm 46 5721/7721	Adv Applied B Geom B	Algebra 1B Algebra 1B2	Geo/Alg/Trg A Geo/Alg/Trg B (12)	Se ding
Hernandez Rm 57 5331	H Geom B Adv Applied B (Felix)		H Math Anal A H Math Anal B (Gomez)	H Geom B Adv Applied B (Cover)
Richter Rm 55 6991/8991		AP Calc B AP Calc C (12)	Trig/Math An B AP Calc A (11)	
Bonar Rm 23 5681/7681		Span 3A Span 3B	SpSp 1A SpSp 1B	AP Span Lit B

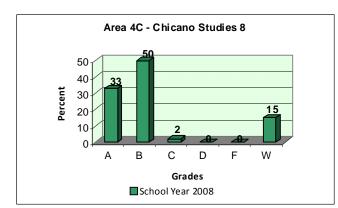
College Course Data

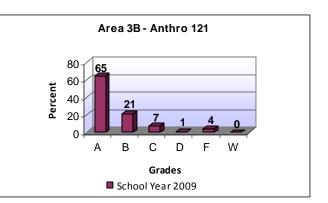
COLLEGE COURSE DATA

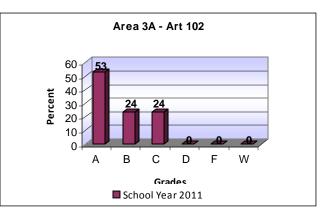


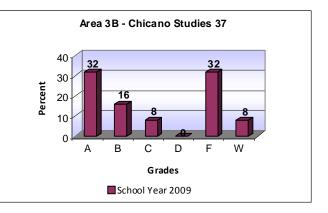


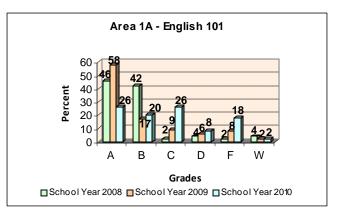


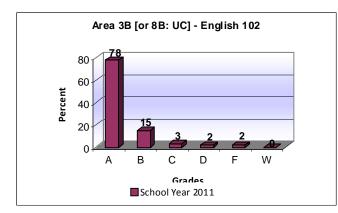


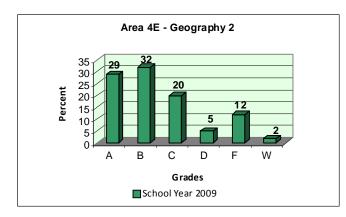


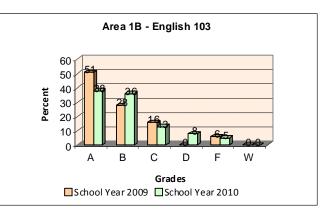


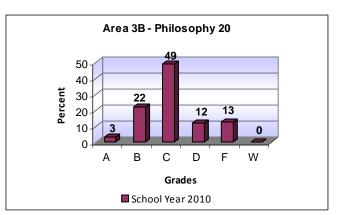


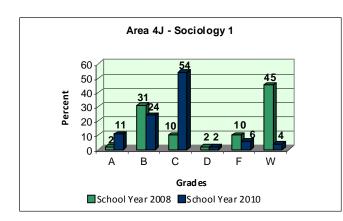


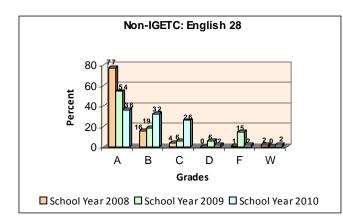


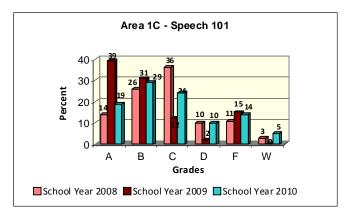


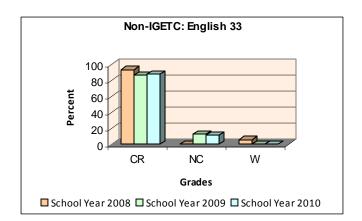












Parent Newsletters

April 2010



"The Percentage of EL students which score proficient on the CAHSEE may be among the highest in the state of California"

Special points of interest:

- Poly Celebrates Brain Power-Daily News Publishes Article on Academic Decathion Pep Rally
- Drill & Cheerleading Teams
 Win 1st Place in Whittier
- Poly Yearbook Nominated for Special Award
- LA Opinión—(Spanish Language Newspaper) Highlights Paly Students Admicsions into MIT
- Instructional Peer 333 Observations Scheduled for April
- Balanced Calendar Likely to Receive Approval on April 13th
- WASE Midterm Revisit
 Scheduled for 2010-2011
- Poly to Visit Whittier Union High School District on April 22nd to Examine Best Practices

John H. Francis Polytechnic High School

Los Angeles Unified School District - District 2-Gerardo Loera-Principal's Update

The CAHSEE Scores Are Up —English Learners Progress the Most!

Despite the budget cuts implemented in the 2009-2010 school year, CAHSEE scores continue to improve. B and C track students who took the seam in February scored at an all time high.

Tenth grade students continue to climb. The pass rate for English is 84% and 83% in math.

The percentage of students ecoring proficient on the CARSEE has also improved. English Learners (EL) enjoyed the biggest improvement on the English portion of the CARSEE. This year 30% of EL students scored proficient on the CARSEE compared to approximately 25% last year. Should these numbers remain consistent when A-Track scores are included, the percentage of EL students which score proficient on the CARSEE may be among the highest in the state of California.

In 2009-10, Santa Fe High School in Whittian Union School District had the

Budget Update for 2010-11

The 2010-11 school year budget definitely presents some real challenges. The manth of April launches many of the budget development plans.

Nembers of the Compensatory Education Advisory Council (CEAC), the English Learner Advisory Council (ELAC) are busy analyzing student data and making recommendations for the

highest English proficiency of ELs scoring at 37%.

As the stekes and benchmarks continue to rise in regards to the NCLB Adequate Yearly Progress guidelines. Poly's students steadily exceed the expected annual measurable objectives.

Poly is well on its way to meet the AYP targets this year and well poised to remain out of Program Improvement.

In 2008, Poly became one of only three high schools in California ever to exit from Program Improvement Year Five.

We expect A-Track scores in mid May. The school's Data Team will energize the data and share the results. The state will release the final Adequate Yearly Progress Report in late August or early September.

School Site Council. The School Site Council is responsible for aligning the school Title I and Bilingual budget to the School Single Plan.

Poly will face a number of cuts as it converts from a year round school to a traditional achool. Fortunately, classes will not increase in 2003-2001.



Photo of Medals won by Taes Lou on the Academic Decathios Team. Photo from the Daily News

Poly in the News

A number of published Baily News articles recognize the Poly's Academic Decathion Team. La Opinion, the provelent Spanish language newspaper, also featured an article on success of the magnet with MIT admissions among other IVY league universities.

Drestic cuts in cierical positions and other support services present the biggest challenges.

Poly staff is a resilient staff and I know we eli will continue to work hard and do our best in 2010-11.

Abril 2010



"El porcentaje de estudiantes del Aprendices de Ingles con puntaje proficiente en el examen CAHSEE podría ser el más alto en el Estado de California"

Puntos de Interés Especial

- El periódico Tolly News publicó el articula - Poly Celebra el Poder de la Mente - acerca de la entusiesta calebración de la Academia del Decatión
- En Whittier los equipos de parrisitas y de ejercicios de presición generos el primer logar
- El Libro del Ata de Poly fue Nominado para un Premio Especial
- El periódica La Opinida (diaria en españo) destacá la odmisión de las estudientes de Poly a la Universidad MT
- En el mes de Abril se harán las abservaciones 3x3 de lestrucción por Compañeros
- El Calendario Bolancesdo poro el nuevo ato se aprobó el 13 de Noril
- IMSE visitari nusvamentea Paly en 2010-2011
- El 22 de Abril Paly visitaria el Distrito de Whittier Union High School gers observer las mejores prácticas

John H. Francis Polytechnic High School

Distrito Unificado de los Angeles - Distrito 2-Actualización de Gerardo Loera-Director

Subieron los resultados de CAHSEE — Los estudientes aprendices de Ingles son los que obtuvieron los más altos resultados!

Ingles de les aprendices de Ingles can

Como los intereses y los guntos de

referencia elevaron las normas del

Propreso Anual Adecuado con respec-

to al NCLB. Los estudiantes de POLY finnemente excedieron los esperados

Poly esté en muy buen camino de

permanecer fuera del programe del

mejoramiento loorando con mucho

En el 2008 Poly se convirtió en una de

proprama de mejoramiento de 5 años.

las tres preparatorias que Salió del

A mediados de Mayo esperamos los

resultados del ciclo A. El equipo de

datos de la escuela analizará los pun-

tajes y compartirá los resultados. A

finales de Agosto o principios de Sep-

tiembre el estado anunciará el reporte

final del Propreso Anual Adecuado.

abjetivos determinables.

aplana la meta del AVP.

-137%

Pese a los recortes en el presupuesto del año escolar 2009-2010, los resultados de CAHSEE continuaron mejoranda. Los estudiantes de los ciclos 8 y C que se examinaron en Febraro obtuvieron los más altos puntajes en mucho tiempo.

Los estudiantes del grado 10 continúan subiendo. E índice de pase fue de 84% en Ingles y 83% en Matemáticas.

El porcentaje de estudiantes con puntaje proficiente en el CARSEE también he mejorado. Los aprendices de Ingles (EL) obtuvieron el incremento más alto en la porción de Ingles. Este año el resultado proficiente de CARSEE fue el 39% en compensación con el año pasodo que fue de 25%. Estos números serán consistentes con los resultados de los estudiantes (EL) del ciclo A con porcentaje proficiente en el CARSEE, tandriamos el puntaje más alto en todo el estado de California.

La escuela preparatoria Santa Fe en el Distrito de Whittier Union obtuvo el resultado más alto de proficiente en

Presupuesto al día para el año 2010-11

El presupuesto del año escolar 2010-2011 presenta risales desañías. Durante el mes de Abril empezaremos a desarrollar los planes para el próximo año.

Miembros del Comité Asesor para la Educación Compensatoria CEAC y el Concejo Asesor de los Aprendices de Ingles, ELAC están analizando los datos de los estudiantes pare hacer las recomendeciones el Cansejo Educativo del Plantel SSC Este Consejo es responsable de alinear los presupuentos de Titulo I y Blingüe con el Plan único Escoler.

Poly enfrentará muchos recortos en el presupuesto por el cambio de escuela de aña redando a escuela de calendario tradicional. Afortunademente el número de estudiantes en el salón de



Fotografia de las medallas que Tam Luu abtuva con el equipa en el concurso én la Academia de Decatión.

Poly on las Noticias

Diversos articulos publicados en diferentes periódicos reconocieron el doto del equipo de Poly con la Academia del Decatión. Reconocieron el éxito del Magnet ya que muchos estudiante fueron acaptados en MIT y en muchos otras Ligas Universitarias IVY.

cleses no aumentará en el ato 2010-2011.

Los mayores retos se enfrentan en las posiciones secretorias aoí como en obras araas de servicios de apoyo.

El personal de Poly no se desalienta fácilmente y yo se que continueremos trabajanda anduamente y dando lo mejor en el 2010-11. May 2010

Short Flips Making the most of summer

Spring faver

As the weather warms up, help your teen stay motivated by showing interest in her schoolwork. For example, if she's reading books by Edgar Allan Poe, rent a movie based on one of his short stories, and watch it with her. Then, compare the movie with the story. How are they alike? Different? Which does your child prefer?

About one in five teens in the United States are overweight, which can lead to serious health problems. Your teen can maintain a healthy weight by exercising every day and limiting fat, sugar, and cholesterol in his diet. If he's overweight, ask his doctor about safe ways to shed extra pounds.

Earth-friendly fashion

Shopping at secondhand stores saves money, and it's good for the environment. That's because reusing clothing, accessories, CDs, and computer games gives the items a longer life and keeps them out of landfills. Your child may be surprised to find brandname jeans or popular games at big discounts.

Worth quoting

"My interest is in the future because 1 am going to spend the rest of my life there." Charles E Kettering

Just for fun

0: What has cities without houses. rivers without water, and forests without trees? A: A map!

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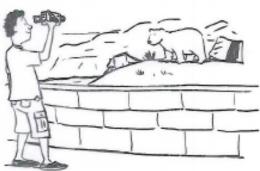
Teens look forward to summer break as a chance to unwind. This summer, encourage your child to be active, keep learning, and enjoy his time off with these suggestions.

Fitness. Look for ways your high schooler can be physically active. If he's on a school sports team, he might have conditioning sessions throughout the

summer. If not, he could invite friends to join him for regular workouts. They might meet weekly at a swimming pool, fitness trail, or gym. Setting up a schedule and keeping people informed will "pump up" his organizational and communication skills, too.

Learning. If your teen likes taking pictures or videos, being outside can open doors to a whole new world of learning. He could tour and film your town's historic district or monuments. Or he might photograph zoo animals, focusing on their eating, playing, or sleeping

The last report card



habits. While observing and filming, he'll learn about history or animal behavior.

Community service. Summer is a great time for your high schooler to volunteer. He might help out with Special Olympics by keeping score, recruiting other volunteers, or answering phones and e-mails in the office. He can find out about opportunities at www.specialolympics.org. Or he could contact your local Red Cross. They may need someone to greet, register, and serve refreshments to blood donors. For other ideas, have your teen visit www.dosomething.org/volunteer.

When your child's final report card comes, use it as a tool to celebrate her progress and plan for improvement. Here's a guide:

Look for areas to praise. Did any grades go up? Did she do well on final exams? Did she get high marks for effort?

Check attendance and tardy records, along with teacher comments. Did your teen attend class regularly, arrive on time, and complete assignments?

Review the report card together, and then list ways she can improve in the fall. Example: Don't leave assignments for the last minute.



May 2010 • Page 2

Safe summer socializing

One of parents' biggest concerns for summer break is helping their teens stay out of trouble. Here are some ways you can keep your child safe.

Be in the know

Tell your teen you need to know where she is going and who she'll be with. Set a time for her to come home, and agree on a way for her to contact you if her plans change (phone call, text message).

Say no to cheating

I recently heard my daughter say that a friend had copied homework. How can I maire sure she doesn't cheat?

A Start by talking with your daughter. Let her know that cheating is wrongeven if someone isn't caught. Explain that cheating can distort test curves or throw off class rankings, which affects everyone's scores and grades.

Together, review her school's hand-

book so she knows the consequences. Cheaters will usually get a zero on the assignment, but they may also fail the class or even be suspended.

HANDBOOK Finally, make sure your child under-

stands that she can be caught cheating whether she's the one who copies answers or the one who lends her paper to a friend. Help her practice what to say if someone wants to borrow her homework. She might brush off the request with a casual "I don't do that." or she could say. "No way. We could get in serious trouble."

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Stay in touch

High School Years

Kids whose parents talk regularly about the dangers of drugs, alcohol, and tobacco are less apt to use them. Make sure your child understands how you feel and what your rules are. Lay out the consequences up front for breaking rules, and stick

Get to know the parents of your teen's friends, and touch base often. For example, you might agree to call in advance to find out if your kids will be supervised when visiting each other. Also, talk about your rules on drinking, curfews, and other issues.



Government matters



My son Patrick told me he didn't like civics class because he just wasn't interested in government and politics. I suggested that he think about how the subject affects his everyday life. For example. I explained that a government agency would

issue his driver's license next year. Then, he'd have to obey traffic laws that are made by state legislators. Also, the government would take taxes out of his paycheck when he gets a job. Finally, I reminded him that it wouldn't be too long before he'd be old enough to vote.

I started e-mailing Patrick newspaper articles about government and politics. He was surprised by how often those topics appeared in the news-and I was surprised when he mentioned one of the articles at breakfast.

Time for family

Sharing time together builds family bonds. Try these ideas:

1. Have a special dinner. As a family, decide on a theme and a menu. For example, you might wear pajamas and have omelets, or dress up in nice clothes and have pot roast. You could also dine by candlelight or choose music to listen to while you eat.

2. Take turns playing "expert." Pick a time when everyone is home, and teach each other how to do something. A parent might demonstrate how to change a tire. A teen could explain how to use a new software program. And a younger child might show how he builds with Legos

3. Start a book club. Take turns choosing a book for everyone in the family to read. Then, get together and discuss it. You might share what you liked or didn't

like or talk about your favorite characters. Before ending. decide on your next book. Idea: Make your meeting more fun by having It at a coffee shop or bookstore.



Mayo de 2010

Rotas Breves

Fiehre de primavera

Ahora que mejoran los días, ayude a su hija a mantenerse motivada en sus estudios mostrando interés por su trabajo. Por ejemplo, si está leyendo a Edgar Allan Poe, alquile una película basada en uno de sus relatos breves y véala con ella. Luego comparen la película con el relato. ¿En qué se parecen? ¿En qué se diferencian? ¿Cuál le gustó más a su hija?

Uno de cada cineo niños en los Estados Unidos tiene sobrepeso y esto puede llevar a graves problemas de salud. Su adolescente puede mantener un peso sano haciendo ejercicio cada día y limitando las grasas, el azúcar y el colesterol en su dicta. Si tiene sobrepeso, pregúntele a su médico sobre métodos sanos para perder las libras que le sobran.

Moda ecológica

Comprar en tiendas de segunda mano ahorra dinero y es bueno para el medio ambiente. La razón es que reutilizar ropa, accesorios, discos compactos y juegos de computadora alarga la vida de los objetos y los mantiene alejados de los venederos. A su hija le sorprenderá encontar vaqueros de marca o juegos populares con enormes descuentos.

Vale la pena citar

"Me interesa el futuro porque voy a pasarme el resto de la vida en él". Charles E Kettering

Simplemente cómico



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Aprovechar bien el verano

Los adolescentes contemplan el verano como su oportunidad para relajarse. Anime a su hijo este verano a estar activo, a seguir aprendiendo y a disfrutar de su tiempo libre con estas sugerencias.

Forma física. Busque maneras de que su hijo mantenga su actividad física. Si está en un equipo de deportes en su colegio, tal vez podría tener entrenamientos durante

el verano. Si no, podría invitar a sus amigos para hacer ejercicio juntos. Podrían reunirse semanalmente en la piscina, en una pista para acondicionamiento físico o en el gimnasio. Ponerse un horario y mantener a la gente informada mejorará también sus habilidades de organización y de comunicación.

Aprendizaja. Si a su hijo le gusta hacer fotos o vídeos, salir al aire libre puede abtirle puertas a todo un mundo para aprender cosas nuevas. Podría visitar y filmar el barrio histórico o los monumentos de su ciudad. También podría fotografiar los animales del zoo, concentrándose en sus hábitos de alimentación, de juego o

La última evaluación

Cuando llegue la tarjeta con la última evaluación de su hija, utilicela para celebrar su progreso y para planear posibles mejoras. He aquí una guía para ello:

Localice las áreas que merecen felicitación. ¿Subió las notas en algo? ¿Salió bien en los exámenes finales? ¿Le dieron buenas marcas por esfuerzo?

Examine la asistencia y los retrasos junto con los



comentarios de los profesores. ¿Asistió su hija a clase con regularidad, llegó a tiempo y completó sus tareas?

Revisen juntas la tarjeta de la evaluación y luego hagan una lista de cosas en las que puede mejorar en el otoño. Ejempio: No dejar las tareas para el último momento. Ejempio:



de descanso. Mientras observa y filma aprenderá historia y datos sobre el comportamiento de los animales.

Survicio comunitario. El verano es perfecto para que su hijo haga voluntariado. Podría ayudar con los Juegos Olímpicos Especiales llevando el tanteo, reclutando a otros voluntarios o contestando el teléfono y el correo electrónico en la oficina. Puede enterarse de oportunidades en www.spetial alympics.org. También podría contactar con la Cruz Roja local. Quizá necesiten a alguien que reciba, apunte y sirva refrigerios a los donantes de sangre. Para más ideas, que su hijo vaya a www.dosomething.org/ volunter.

Socialización veraniega y seguridad

Una de las preocupaciones principales de los padres durante las vacaciones del verano es ayudar a sus hijos a no meterse en problemas. He aqui algunas formas de contribuir a la seguridad de su hija.

Estar informado

Dígale a su hija que necesita saber dónde va y con quién estará. Póngale hora para vol-

ver a casa y acuerden cómo se pondrá ella en contacto con usted si cambia de planes (llamada telefónica, mensaje de texeo).



No a copiar

P Hace poco le oi comentar a mi hija que una amiga suya había copiado los deberes. ¿Cómo puedo asegurarme de que ella no copia?

Hable con su hija. Explíquele que copiar es malo aunque no lo pillen a uno. Digale que copiar puede alterar las medias de los exámenes o distorsionar el puesto en la clasificación estudiantil y que ello afecta los resultados y las notas de todos los estudiantes.

Repase con ella

Repase con cha el manual del colegio para que entienda las consecuencias. Los tramposos sacan un cero en la tarea pero también pueden no aprobar la

asignatura e incluso ser expulsados.

Finalmente asegúrese de que su hija entiende que pueden pillarla engañando tanto si es ella la que copia las respuestas como si es quien deja copiar a una amigă. Aytidela a practicar lo que puede decir si alguien le pide prestados sus deberes. Podría ignorar la petición con un rápido "Yo no hago eso" o podría decir: "De ninguna manera. Podríanos metermos en problemas serios". €

N U E S T R A F I N A L I B A B Proporcionar a los padres sideas prácticas que promueçan el ósito escolar, la participación de los padres y un mejor entendimiento entre padres e hijos. Resources for Educators. uma filiad de Aspen Publishers. Inc. 128 N. Reyal Austras - From Revol. VA 226-30 540-636-4260 - decussomentór wolcendiduvet.com wewsfreenline.com DSN 1540-3613

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Wigh School Years

Hablar

Los niños cuyos padres les habian de las drogas, del alcohol y de fumar tienden a no usar estas sustancias. Hable regularmente con su hija de estos temas para que ella sepa lo que usted piensa y cuáles son sus normas. Exponga con claridad cuáles son las consecuencias si desobedece las normas y sigalas a rajatabla.

Permanecer en contacto

Conozca a los padres de los amigos de su hija y hable frecuentemente con ellos. Podrian acordar, por ejemplo, llamarse con antelación para saber si sus hijos van a tener supervisión adulta cuando se visiten. Explíqueles también sus normas sobre la behida, horas de llegada a casa y otros temas.

De padre a padre

El gehierno es importante

Mi hijo Patrick me dijo que no le gusta la clase de estudios cívicos porque no le interesan ni el gobierno ni la política. Le sugerí que pensara en cómo esa clase afecta su vida cotidiana.

Le expliqué, por ejemplo, que una agencia gubernamental le otorgará el año que viene la licencia de conducir. Luego tendrá que obedecer las leyes de tráfico que han hecho los legisladores del esta-

do. El gobierno le retendrá impuestos de su paga cuando consiga un trabajo. Finalmente le recordé que no faita mucho para que tenga la edad de votat.

Empecé a enviarle a Patrick artículos de periódico sobre gobierno y política. Le sorprendió la frecuencia con la que aparecen en las noticias y a mi me sorprendió que mencionara uno de los artículos durante el desayuno.

Tiempo para la familia

Compartir tiempo juntos fortalece los vínculos familiares. Ponga a prueba estas ideas:

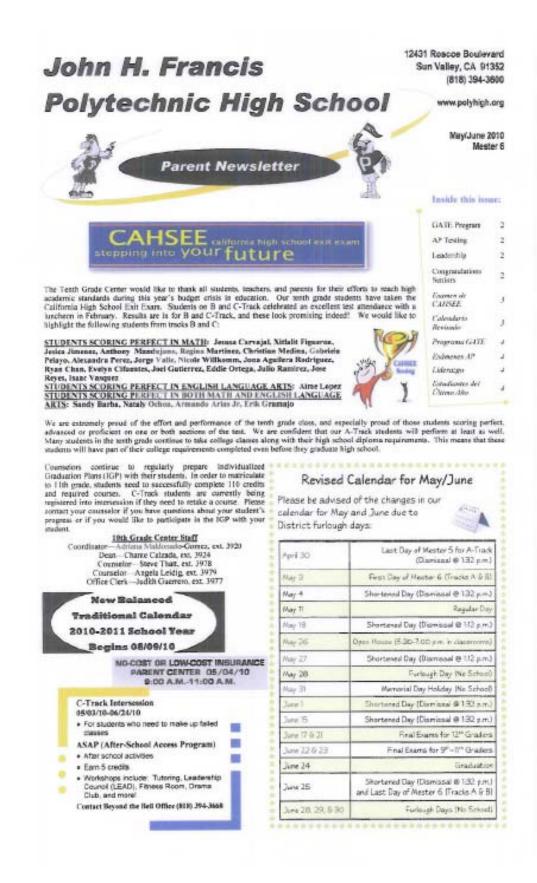
 Hagan una cena especial. Decidan en familia un tema y un menú. Por ejemplo, podrían ponerse el pijama y comer tortilla de huevo. O bien podrían vestirse con ropa elegante y cenar un asado. Podrían cenar a la luz de las velas o escuchar música mientras comen.

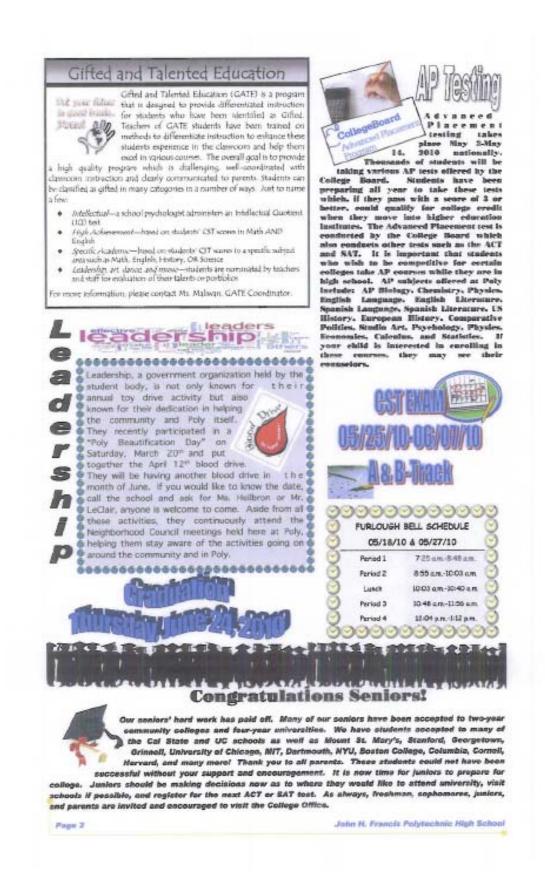
 Túrnense haciendo de "experto". Elijan una hora en la que estén todos en casa y enséñense a hacer algo. Uno de los adultos podría demostrar cómo cambiar una llanta. Un adolescente podría explicar cómo se usa un nuevo programa de software. Y un niño pequeño podría enseñar cómo construye con Legos.

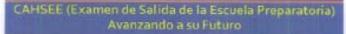
3. Empiecen un chub de lectura. Túrnense eligiendo un libro para que lo lean todos en casa. Luego reúnanse y coméntenlo. Podrían poner en común lo que les gustó o

no les gustó o hablar de sus personajes favoritos. Antes de terminarlo, decidan qué libro leerán a continuación, Idea: Hagan más divertido su encuentro celebrándolo en una cafetería o una librería. (¹⁷)









El Centro del Grado 10 desea agradecer a todos los estudiantes, profesores y padres de familia por sus esfuerzos para lograr CAHSEE de salide de la escuela de los ciclos "B" y "C" celebraron en Febrero con un almuerzo su asistencia exceiente durante estos exámenes. Se recibieron los resultados y se miran simplemente prometedores. Nos gustaria destacar los siguientes estudiantes de los ciclos "B" y "C"

Con puntale perfecto en Matemáticas: Jesusa Carvajal, Xitialit Figueroa, Jesica Jiminez, Anthony Mandujano, Regina Martínez, Christian Medina, Gabriela Pelayo, Alejandra Pérez, Jorge Valle, Nicole Willcomm, Jona Aguilera Rodriguez, Ryan Chan, Evelyn Cifuentes, Joel Gutiérrez, Eddie Ortega, Julio Ramírez, José Reyes e Isaac Vásquez Con puntaje perfecto en Artes de Lenguaje Inglés: Aimé López



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Con puntais nerfecto en Matemáticas o Inglês: Sandy Barba, Nataly Ochoa, Armando Arias Jr. y Eric Gramajo

Estamos extremadamente orguillosos de los esfuerzos y el rendimiento de la clase del grado 10, especialmente de aquellos estudiantes que obtavieron puntaje perfecto, avanzado o proficiente en una o las dos socciones del examen. Tenemos la seguridad que los estudiantes del ciclo "A" rendirán lgual. Muchos de los estudiantes del grado 10 contintian tomando clases de colegio juntamente con las requeridas para sacar el diploma de la escuela preparatoría. Esto significa que estos estudiartes habrán completado parte de los requerimientos de colegio aún antes de graduarse de la escuela preparatoria

Los consejeros continúan preparando regularmente con sus estudiantes Planes Individualizados de Graduación (IGP). Para poder mutricularse en el grado 11 los estudiantes necesitan haber completado exitosamente los cursos requeridos y tener al menos 110 eróditos. Hay estudiantes del ciclo "C" que están actualmente registrados para interseción porque necesitan retornar algún curso. Póngase en contacto con el consejero si necesita tener información del progreso de su estadiante o si le gustaria participar en el Plan Individualizado de Graduación de su hijo/a.

Personal del Centro del Grado 19 Coordinadore -- Adriana Maldonado-Gómez, extensión 3020 Decano-Charte Calzada, extensión 3924 Consejero-Steve Thatt, extensión 3978 Consejura-Angela Leidig, extensión 3979 Offcinista-Judith Guerrero, extension 3977

Calendario Revisado para Mayo y Junio

Por favor tome en cuenta los cambios en el Calendario para Mayo y Junio debido a los di as de descanso obligado que ordena el Distrito.



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nivil 30	Ültirro di a el Mester 5 (Salida a la 132 p.m.) (Gclo A)
Маур З	Primer di a del Mester 6 (Liclos A y B)
Mayo 4	Die corto (Salida e la 132 p.m.)
Mayo II	Diaregular
Mayo 18	Dt a corto (Salida a la 1/2 p.m.)
Mayo 26	Casa Alverta (530 – 7:00 p.m. en el salón de clases)
Mayo 27	Dia corto (Salida a la 170 p.m.)
Mayo 28	Ol a de descarso oblgado, (no escarta)
Mayo 31	Di a de Recordación (no escuela)
Junio 1	Il a cente (Salida a la 132 p.m.)
Jurio 15	Di a corto (Salida a la 1:52 p.m.)
Junie 17 y 21	Extensions Finales para el grado 12
Junie 22 y 23	Eximenes Finales para los grados 9 y l
Jurio 24	Graduación
Junio 25	Di a Corto, último di a del Mester 6 Cidoo A y B (Salida a la 132 p.m.)
June 28, 29, 6 30	Di as de descarse obligado (no escuela)



- Clases de Intercesión del Carril *C* 05/03/10-06/24/10
- Trices clases son para estudiantes que recestan reporter materias recrutendos
- ASAP (After Schoel Access Program) Activitades después de espacia
- · Carvar & creditors endle
- Repurso de los programas que se añecer son Tutoria. Concelo de Ludenargo, Salón de Eject-tico para matricineme en buena forma. Club de Drema, y matel

La Oficica de Beyind the Bell (818) 394-3668

> SEGURO MEDICO A BAJO COSTO O SIN COSTO CENTRO DE PADRES 05/04/10 9:00 A.M. 11:00 A.M.

C El Centro de Padres de Poly High School ilenea felicitar a todos los sadres de 8 familia y miembros de la comunidad que se 00 graduaron de las diferentes clases y illeres ofrecidos en el mester que acaba \$ de terminar. Los talleres y clases faeron los siguientes: Preparación para Colegio. Cerámica. Computadoras: Principianteo y 0 Avanzados, así como Aprendiendo a Distancia, Sobreviniendo los años de la d Adolescencia-Padres y Adolescentes. Machas felicidades a todos los que -Continuamos con: participaron. Participaron. Continuamos con Proparaciones en el Nogar. Gefé con el Director, Tea para Diez. Computadoras intermédia y Aranzada, Migajón. Matemáticas. CEAC-ELAC Juntas. Adopte una Jandinera, y Padres y Adojescentes. 0

> Para más información comuniquese al (818) 252-7258.

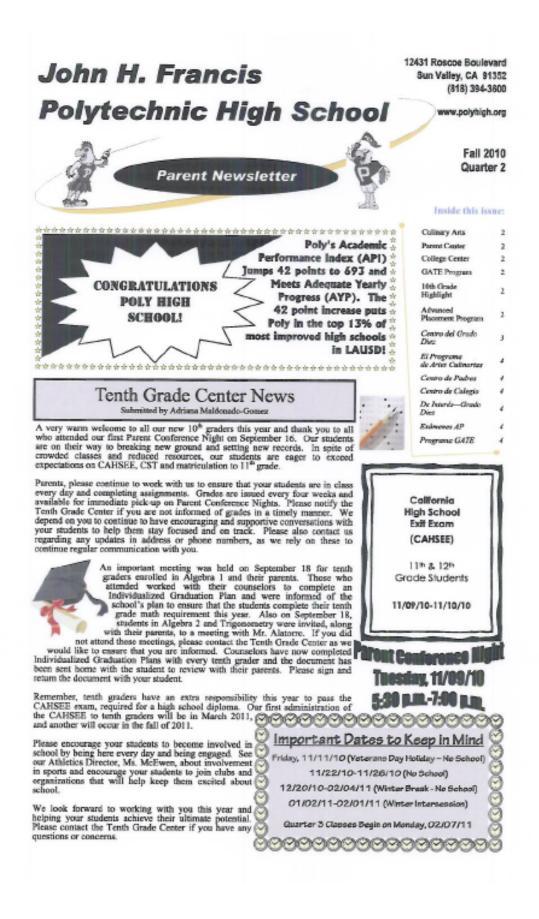
> > Page 3



10 y 11 así como los padres de familia entin invitados a visitar la oficina de celogios.

Page 4

John H. Francis Polytechnic High School





Parent Center

The Parent Center welcomes everyone on this new school year. It is our pleasure to inform all parents that the Parent Center has moved to a new location. You may now find us in the main Administration Building. The Parent Center is your center, please feel free to come and visit us. We have different community resources that are here to help you. In addition we offer several classes that are almed to help you, the parent. For additional information call the Parent Center at (818)394-3627, Sylvia Gonzalez and Esperanza Ibarra are waiting for you.

English classes: 8:00-11:00 a.m.

Monday-Thursday @ Room 80 Parenting classes: 8:00-10:00 a.m.

Wednesday @ Room 99 Computer classes: 9:40-11:10 a.m. Wednesdays @ Room 84

Book Club: 11:45 a.m.-1:00 p.m.

Mondays @ Parent Center Coffee with the Principal: 9:00-10:00 a.m.

2nd and 4th Tuesday of the month @ Parent Center Tea 4 Ten: 9:00-10:00 a.m. 3nd Tuesday of the month @ Parent Center

Reading and Writing: 11:45 a.m.-1:00 p.m. Tuesday

Transition to High School: 6:00-8:30 p.m. Wednesdays, beginning 11/03/10

We would like to count on your attendance!

GIFTED AND TALENTED EDUCATION GATE PROGRAM

Gifted/Talented Programs creates learning opportunities which allow students to flourish in stimulating academic and social environments. The District's instructional programs for gifted and talented students are based on the principle that all students are to receive educational opportunities appropriate to their individual capabilities, interests, and needs in order to develop their abilities to the highest level. Poly's comprehensive school currently has GATE-identified students in the categories of High Achievement, Intellectual, and Specific Academic (Math, English, Science).

Mere information can be found at the LAUSD GATE website: http://infoc.leasd.kl.2.ca.as/GATE/index.html

Page 2

Culinary Arts Poly CTC Program

The Culinary Arts Poly CTC program provides vocational skills, employment-based training skills and independent living skills for the students. The program prepares students as they transition into life after high school. The students are planning to have their business and sell banana muffins to the Poly staff.

College Center

Sokolacshina B. Finanolak Mid

The College Office is a very busy place this time of year. Seniors who would like to attend a four-year university after high school need to apply now. The deadline for California State Universities and the Universities of California system is November 30. Now is also the time to start looking for scholarships to help pay for college. The College Office has a list of many scholarship possibilities. Students may also go to the Poly website or check out websites such as www.fastweb.com. Juniors should be researching colleges and visiting them if possible. They should also be preparing for the spring SAT required by all four-year universities. As always, parents are invited to visit the College Office.



AP is a rigorous academic program built on the commitment, passion and hard work of students and educators from both secondary schools and higher education. Through AP courses, students develop the skills, abilities and content knowledge they will need in college. Each AP course is modeled on a comparable college course and aligns with college-level standards. The AP Program gives students a chance to try college-level work in high school and gain valuable study habits. If your child gets a qualifying grade on an AP Exam, there are thousands of colleges worldwide that will give him or her credit or advanced placement for their efforts. At Poly, we offer over 20 different AP Exams in Art, Spanish, English, Math, Science, and Social Science. AP courses and exams offer your child a chance to:

· Study a subject in greater depth

- . Develop skills and study habits vital to college
- Improve admission eligibility
- . Get a head start for college
- Become eligible for Scholar Awards

More information can be found at the College Beard Advanced Placement Website: http://www.collegeboard.com/parents/testa/

Juhn H. Francis Polytechnic High School



Este año les damos una cordial bienvenida a todos los nuevos estudiantes del grado 10 y muchas, muchas gracias a todos los que asistieron a nuestra primera Noche de Conferencia para Padres en Septiembre 16, 2010. Nuestros estudiantes están empezando un nuevo reto y fijan nuevas metas. A pesar de clases con exceso de estudiantes y recursos reducidos, nuestros alumnos están ansiosos de sobrepasar las expectativas del CAHSEE y CST, así como la matricula al grado 11.

Por favor padres de familia queremos que continúen trabajando con nosotros para asegurarse que sus estudiantes están en clase todos los días y completen todas las tareas. Las calificaciones se emiten cada cuatro semanas y están disponibles para recojerse inmediatamente dumnte la Noche de Conferencias para padres. Por favor comuniquese con el Centro del Grado 10 si usted no está informado de las calificaciones de manera eficiente. Dependemos de ustedes que continúe a través de conversaciones apoyando y animando a su estudiante, apoyándolo para que se mantenga en camino y enfocado en sus estudios. También les pedimos por favor que se mantengan en contacto verificando su dirección y número de teléfono ya que dependemos de ello para comunicarnos con ustedes.



Una junta muy importante se llevó a cabo el 18 de Septiembre para los padres y sus estudiantes que están tomando Algebra 1. Los que asistieron trabajaron junto con su consejero en un Plan de Graduación individualizado y fueron informados del plan que tiene la escuela para asegurarse que los estudiantes completen los requerimientos de Matemáticas este año. También los estudiantes de Trigonometria y Algebra 2 facron invitados, junto con sus padres a una reunión con el Sr. Alatorre. Si usted no asistió a estas juntas, por favor comuniquese con el Centro del

Grado 10 ya que nuestro deseo es que usted esté bien informado. Los consejeros tiene ahora un Plan de Graduación Individualizado completo para cada alumno del grado 10 y los documentos se enviaron a la casa con el estudiante.

Recuerde, los alumnos del grado 10 tienen este año una responsabilidad adicional y es pasar el examen de CAHSEE, que es requerido para recibir el diploma de preparatoria. Los exámenes de CAHSEE se administrarán este año en Marzo del 2011 y otro en el Otoño del mismo año,

Por favor anime a su estudiante a comprometerse con la escuela, asistiendo diariamente e invitándolo para que se una a clubs u organizaciones que le darán estímulo para permanecer en la escuela.

Queremos trabajar juntos este año para ayudar a su estudiante a lograr su más alto potencial. Por favor llame al Centro del Grado 10 si usted tiene alguna pregunta o inquietud.







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Novedades del Centro de Padres

El Centro de Padres les da la Bienvenida a esté nuevo ato escolar. También les informamos que el Centro de Padres se movio al edificio Principal. El Centro de Padres esta aqui para ayudarles por favor visitenos. El Partes esta aqui para ayutaries por tavor visitence, ci Centro de Padres tienes información de diferentes recurses disponibles en la comunidad. Ademas ofrecemes clases para padres para más información llame al Centro de Padres al (818)394-3627 La Settora Sytvia Gonzalez y la Settora Esperanza ibarra les experan.

Clases de Ingles: 8:00-11:00 a.m. de lunes a jueves en el salón #80 Talleres para Padres: 8:00-10:00 a.m. los miércoles en el salón #99

Clases de Computadorai: 9:40-11:10 a.m. los milércoles en el salón #84 Club del Libro: 11:45 a.m.-1:00 p.m.

los lunes en el Centro de Padres Café con el Director: 9:00-10:00

a.m. 2do y 4to martes del mes o

el Centro de Padres Te para Diez: 9:00-10:00 a.m. 3er martes del mes en el Centro de Padres

Leyendo y Escribiendo: 11:45 a.m.-1:00 p.m. martes en el Centro de Padres

Transición a la Preparatoria: 6:00-9:00 p.m. los

Nos eustaría contar con su asistencial

Colocación Avanzada (AP)

AP es un programa académico riguroso que requiere pasión, compromiso y duro trabajo por parte del estudiante y los educadores de los dos componentes: escuela secundaria y colegios de educación superior. A través de estos cursos los estudiantes desarrollan destrezas y habilidades además de conocimientos que necesitarán más adelante en el colegio. Cada curso de AP es comparable con una clase de Colegio y está alineado con sus normas académicas. El programa de AP les da a los estudiantes la oportunidad de tratar materias de nivel colegial mientras están en la escuela preparatoria y pueden lograr hábitos de estudio muy valiosos. Si su hijo/a obtiene un grado cualificado en un su mjo/a obtene un grado cualificado en un examen de AP, hay miles de colegios alrededor del mundo que le darán a él/ella crédito o colocación avanzada por sus esfuerzos. En Poly se ofrecen mis de 20 diferentes exàmenes AP, en Arte, Español, Inglés, Matemáticas, Ciencia y Ciencias Sociales. Los exàmenes y los curso AP le ofrecen a su hijo/a la prortunidad de: su hijo/a la oportunidad de:

- Estudiar una materia a mayor profundidad ٠
- Desarrollar destrezas y hábitos de estudio
- que son vitales en el colegio Aumentar su elegibilidad de admisión
- Tener un comienzo adelantado para el
- colegio
- Ser elegible para premios escolares

Page 4

red electroletes de la Mesa Directiva de AP



El Programa de Artes Culinarias

El programa de artes culinarias prevec a los estudiantes strezas vocacionales y de entrenamiento basado en ortunidades de trabajo, sal como habilidades para una vida independiente. El programa prepara a los estudiantes en la transición de su vida después de la preparatoria. Ahora los estudiantes están planeando tener su propio

negocio y vender panorillos de banana al personal de la escuela Poly.

Novedades del Centro de Colecio

Bacas Agenta summeinea

La Oficina de Colegios es un lugar may ocupado en esta época del año. Los estudiantes de último año que descen ir a una universidad de custro años después de la preparatoria necesitan aplicar shora. La fecha limite para aplicar para les Universidades del Estado de California y las Universidades del sistema de California es 11/30/10. También es tiempo de empezar a buscar becas que ayuden a pagar los gastos del colegio. La Oficina de Colegios tiene listas con muchas posibilidades de becas. Los estudiantes también pueden entrar en la red de Poly o revisar en www.fastweb.com. Los estudiantes del grado 11 (juniors) deben investigar colegios o visitarlas si es posible. También deben prepererse para el examen SAT. Requerido para los universidades de cuatroaños. Los podres están siempre invitados e visitar la Oficina de Colegios.

De Interes

En la class de Inglés de la Sra. flunt, los catudiantes están eseribiendo los resultados de una investigación acerca de los neontecimientos más recientes e 2 importantas, como: vandalismo con pintura (graffiti,) la leg de a que adad se pugde empezar a manejar, los derechos de

inmigrantga. Estos persoastivos ensagos les da la oportunidad a los estudiantes de error argomentos con ténieca relevantes en la vida de los adolescentes.

Personal del Centro del Grado 10

Karina Banuelos, Office Clerk	(818) 394-3977
saec Alatorre, Advisor	(815) 394-2922
Silbert Ovanessian, Dean	(818) 394-3978
Adriana Maidonaido-Gómez,	

(818) 354-3520 Coordinator/Courselo

Educación para Niños Dotados y Talentoso (GATE)

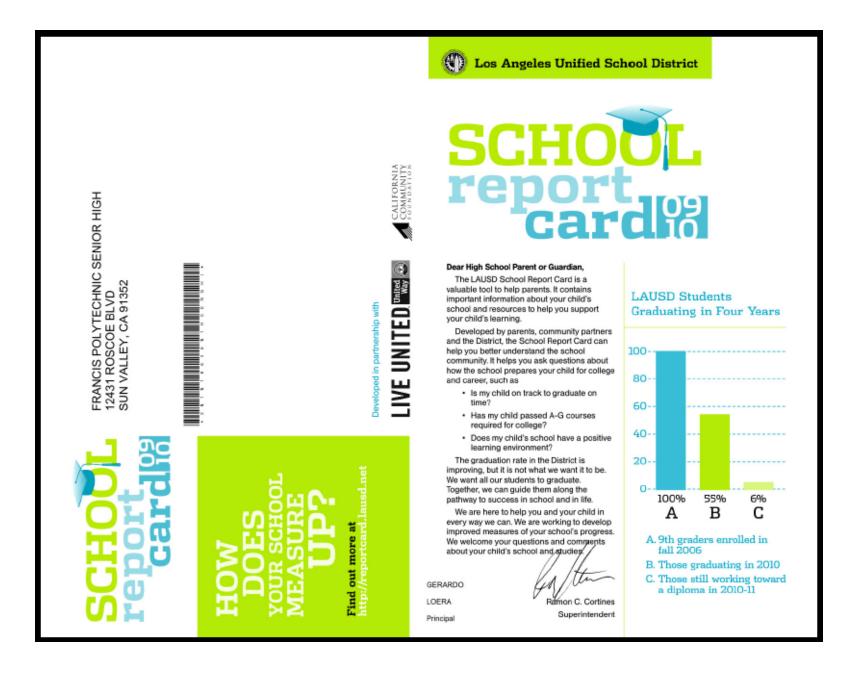
El programa de dotados y talemosos crea oportunidades de aprendizajo, que permite a los estadiantes florecer en ambientes académicos y socialos. El programa de instrucción del Distrito para estudiantes dotados y talentosos está basado en los principios: que todo estudiante recibirá oportunidades de educación apropiada a su capacidad individual, intereses y necesidades en orden a desarrollar sus habilidades al más alto nivel. El programa GATE de la escuela Poly actualmente ha identificado estudiantes en las categorías de Alto Rendimiento, Intelectual, y Materias Académicas Específicas

Más información puede mecontrar un la red electrónica de LAUSD (IATE: http:// tipe.inustik/12.ex.un/UATE/index.html

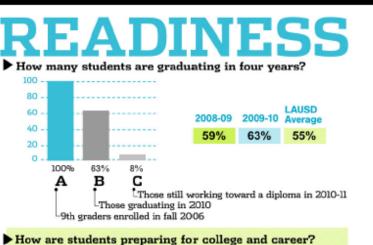
como: (Matemáticas, Inglés y Ciencias.)

Jahn H. Francis Pulytochnic High School

School Report Card 2009-10



	IGH							
The Academic Performance Index (API) is a score California gives each school based on student test scores. 800 is the target API score; 1000 is the maximum.								
API Score 2009-2010 693	Change 2008-20		42					
How many students are at this school	3,2	246						
PROGR	Æ	S	S					
How are students moving toward hi	-							
To graduate, students must earn 230 course credits, co California High School Exit Exam (CAHSEE).	implete requi	red courses, a	LAUSD					
How many students are moving from	2008-09	2009-10	Average					
9th to 10th grade (55 credits)?	73%	81%	62%					
10th to 11th grade (110 credits)?	89%	88%	71%					
How many students are								
passing the CAHSEE in the 10th grade?	74%	80%	64%					
Students in grades 2-11 are tested annually to assess ti standards. California Standards Test (CST) scores fall in goal is for all students to score prolicient or advanced.	nto 1 of 5 perf	ormance leve	is. The state's					
	nto 1 of 5 perf	ormance leve	is. The state's					
standards. California Standards Test (CST) scores fall in goal is for all students to score prolicient or advanced, Students scoring at the proficient or advanced	nto 1 of 5 perf the top 2 perf	ormance leve ormance leve	els. The state's Ns. LAUSD					
standards. California Standards Test (CST) scores fall in goal is for all students to score prolicient or advanced, Students scoring at the proficient or advanced performance level in	nto 1 of 5 perf the top 2 perf 2008-09	ormance leve ormance leve 2009-10	els. The state's els. LAUSD Average					
standards. California Standards Test (CST) scores fall in goal is for all students to score proficient or advanced, Students scoring at the proficient or advanced performance level in English language arts Math How much Academic Growth over T on standardized tests?	the top 2 perf 2008-09 30% 11% Fime did	ormance leve ormance leve 2009-10 36% 19% the school	Hs. The state's Hs. LAUSD Average 37% 17% ol make					
standards. California Standards Test (CST) scores fall in goal is for all students to score prolicient or advanced, Students scoring at the proficient or advanced performance level in English language arts Math How much Academic Growth over 1	nto 1 of 5 perf the top 2 perf 2008-09 30% 11% Fime did whow much i mic Growth o we have report of the spring, i	2009-10 36% 19% the school students have ver Time is a r ted in the pass	the The state's vis. LAUSD Average 37% 17% ol make e progressed more it because it usish					
standards. Čalifornia Standards Test (CST) scores fall in goal is for all students to score proficient or advanced, Students scoring at the proficient or advanced performance level in English language arts Math How much Academic Growth over To on standardized tests? A method known as value-added analysis helps us kno on standardized tests from one year to the next. Acades accurate assessment of students' progress than what w considers students' previous test results in the analysis Academic Growth over Time results. Look for this infor	the top 2 perf 2008-09 30% 11% Fime did w how much : mic Growth or we have report aution for your sae Jausd net.	2009-10 36% 19% the school students have ver Time is a in ted in the pas LAUSD will pur r school online	tis. The state's ks. LAUSD Average 37% 17% 01 make a progressed more at because it tobish he at					



Below are three goals to help your student prepare for entrance into California's public colleges or for a chosen career. At a minimum, to be eligible for a University of California (UC) or California State University (CSU), students must pass a specific set of 15 college preparatory courses (known as A-G courses) and take college entrance exams. For a complete list of certified A-G courses in your child's school,

Achieve a "C" or better in all A-G courses LAUSD College eligibility improves with a higher 2008-09 2009-10 Average Grade Point Average (GPA). Graduates passing all A-G courses with a 36% 40% 25% "C" or better Students on track to complete A-G **% 32% 26% requirements with a "C" or better 2 Take the ACT or SAT by 12th grade and achieve a minimal score College eligibility improves with higher college entrance exam scores. Students who took the SAT or ACT 35% 43% 36% Students achieving at least 1400 on the SAT 32% 42% 41% or 19 on the ACT 3 Achieve a "C" or better in Advanced Placement (AP) courses College eligibility improves with additional AP courses passed with a "C" or better. Students taking at least one AP course 15% 13% 13% Enrolled and passing with a "C" or better 89% 85% 86% Number of unique AP subject courses 19 17 12 offered (33 approved courses statewide)

2 🜔

Additional career metrics will be made available in future years.

go to www.ucop.edu/doorways.

ING. STUDENT LEARN

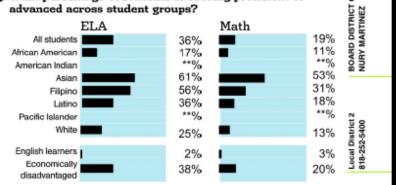
▶ What is it like to be at this school?

In 2009-10, students, staff, and a random sample of parents were surveyed about their experiences at this school. Here is what they told us...

Students:		Number (perce	ent) r	espo	onding	r: 8	84 (33%
What we are lea	rning tak	es a lot of thinking.					65%
Adults at this sci	hool kno	w my name.					76%
My school is cle	an.						75%
I feel safe on sch	nool grou	unds.					85%
Parents:		Number (perce	ent) r	espo	onding	: 1	29 (21%)
I feel welcome to	particip	ate at the school.					94%
The school offers me	opportunitie	es to participate in councils	, pare	nt org	anization		94%
I talk with the tea	cher ab	out my child's schoo	lworl	k.			38%
My child is safe	on schoo	ol grounds.					81%
Staff:		Number (perce	ent) r	espo	onding	r:	99 (35%
I get the help I n	eed to co	ommunicate with par	rents				94%
I am proud of thi	s school						99%
My school is cle	an.						92%
I feel safe on sch	nool grou	unds.					99%
What is the h		on on the survey result t level of educ	ati	on	stud	ents PL	AN to
What is the h	ighes		ati	on	stud		AN to
	ighes		Stu	on	stud its re	ents PL	AN to 8: 830
What is the h complete?	ighes	t level of educ	Stu 99	on iden %	stud its re Gra	ents PL	AN to 830 25%
What is the h complete? High school Vocational school	ighes 8% 1% er imp	2-year college 4-year college	Stu 99 37	on den %	stud its re Gra	ents PL sponding duate scho	AN to 830 25% 817%
What is the h complete? High school Vocational school What are oth to know about	8% 1% er imp t this	2-year college 4-year college portant things school?	Stu 99 37	on den % 200	stud tts re Gra Un:	ents PL sponding duate scho sure of plar	AN to 830 25% 817%
What is the h complete? High school Vocational school What are oth	8% 1% er imp t this	2-year college 4-year college portant things school?	Stu 99 37	on den % 2000	stud Its re Gra Un: 8-09	ents PL sponding duate scho sure of plan 2009-10	AN to 3: 830 ol 25% 3: 17% LAUSE Averag
What is the h complete? High school Vocational school What are oth to know about Students suspende Teachers at this sci	8% 1% er imp at this ed one or hool for s	2-year college 4-year college portant things school? more times at least 3 years	Stu 99 37	on den % 2004 6 86	stud dits re Gra Un: 8-09	ents PL sponding duate scho sure of plan 2009-10 5%	AN to 2 830 25% 17% LAUSE Averag 6%
What is the h complete? High school Vocational school What are oth to know abou	8% 1% er imp tt this d one or hool for a	2-year college 4-year college portant things school? more times at least 3 years endance*	Stu 99 37	on den % 2000 6 86 50	stud ts re Gra Un: 8-09 %	ents PL sponding duate scho sure of plan 2009-10 5% 69%	AN to : 830 0 25% 5 17% LAUSE Average 6% 78%
What is the h complete? High school Vocational school What are oth to know about Students suspende Teachers at this sc Staff with 96% or hi	8% 1% er imp at this d one of hool for a gher atte or highe	2-year college 4-year college portant things school? more times at least 3 years endance* r attendance*	Stu 99 37	on den % 2000 6 86 50	stud tts re Gra Un: 8-09 % %	ents PL sponding duate scho sure of plan 2009-10 5% 69% 48%	AN to 830 25% 17% LAUSE 6% 78% 59%

3 🕒

What percentage of students is scoring proficient or advanced across student groups?



How are historically under-served students performing?

This section shows information about three maj Americans, students in special education and E to meet performance targets in English languag	ngilish learnei	rs) who have		BLVD A 91352
African Americans scoring proficient or advanced in	2008-09	2009-10	LAUSD Average	шO
English language arts	25%	17%	32%	
Math	9%	11%	9%	12431 SUN \ 618-31
Students in special education scoring proficient	nt or advance	d in		
English language arts	5%	9%	7%	HIGH
Math	2%	1%	3%	
English learners must achieve 3 goals to be reci (RFEP): 1. Score proficient on the California Eng (CELDT) 2. Show basic skills on the California S recommended by the school by passing English	lish Languag tandards Test	e Developm (CST) 3. Be	ent Test	HNIC SENIOR

English learners			
scoring proficient on the CELDT*	23%	23%	34%
2scoring basic or above in ELA	18%	21%	24%
3passing English courses with "C" or better	**%	57%	50%
*Data shown when school has at least 30 students of	lassified as t	EL for 5 or moi	re years.
			40

LEARNmore

Who are the students at this school?

Total number of students enrolled: 3,246

Percentage of students enrolled who are...

African American	1%	Gifted and talented	10%
American Indian	0%	Students with disabilities	11%
Asian	2%	English learners	26%
Filipino	2%	Reclassified fluent	52%
Latino	91%	English proficient	52.76
Pacific Islander	0%	Economically disadvantaged	78%
White	3%	Students entering and leaving	27%

▶ What is Adequate Yearly Progress (AYP) and Program Improvement (PI) Status?

A school must meet targets under No Child Left Behind (NCLB) on standardized tests and graduation rates for all students and for certain groups (economically disadvantaged students, students with disabilities, English learners, and students in different ethnic groups).

Did this school meet AYP requirements? Pending How many requirements did the school meet? 18 ...out of a possible 18

A Title I school is in **Program Improvement (PI)** status when it does not meet AYP requirements two years in a row. When this happens, an intervention plan is designed to help the school meet its requirements. Parents are notified when a school enters PI status. You may view a copy of your school's plan at your school.

What was the school's PI status as of November 1, 2010? Pending

How are students performing in magnet centers and/or small learning communities (SLC)?

Students scoring proficient or advanced in..

Magnet Center and/or SLC	ELA	Math	
POLY-FAME POLY-HABIT POLY MATH/SCI MAG POLY-SPORTS/EHS	31% 28% 79% 23%	7% 29% 54% 7%	
		5	١

GETinvolved

What you can do as a parent...

As a parent, you play a critical role in your child's success in school. Aside from teachers and counselors, the school principal is someone every parent can talk to at the school. Many schools also have a parent center with additional resources for parents.

The principal of this school:	GERARDO LOERA					
The school phone number:	818-394-3600					
The parent center phone numbe	r: 818-394-3600					
www.lausd.k12.ca.us/Poly_HS						

Get more involved...

The LAUSD Parent Community Services Branch can help you get connected to a variety of resources designed to help you get involved.

LAUSD Parent Community Services Branch (866) 669-7272

www.lausd.net/parent-services

What you can do as a parent of an English learner...

If you have further questions regarding an English learner, or would like information on how you can get involved, contact the Language Acquisition Branch.

Language Acquisition Branch

(213) 241-5582

www.lausd.net > offices > Language Acquisition Branch

What you can do as a parent of a student in special education...

If you have further questions regarding a student in special education, or would like information on how you can get involved, contact the Division of Special Education.

Division of Special Education

(213) 241-6701

http://sped.lausd.net

To access data on your student's progress...

Contact your school to find out how to get access to the Integrated Student Information System (ISIS) Family Module. You may access the tool at...

http://family.lausd.net

6 🔴

Public Works Survey

2008-09 Small Learning Communities Confidential Student Survey (N = 446)

District:	LOS ANGELES USD
`ohort:	VI
uchool:	POLYTECHNIC HIGH SCHOOL
Grade:	12th

ct	ion I: Experiences in Your Classes	Strongly Disagree	Disagree	Agree	Strong Agree
1	Teachers teach academic subject matter at a high level.	3%	14%	73%	10%
2	I have the opportunity to do assignments and projects about interesting topics in class.	4%	20%	67%	9%
3	The assignments and activities in my classes show me that teachers want to connect learning to students' life experiences and culture.	5%	24%	60%	11%
4	My teachers are willing to alter or modify how they teach in order to make sure that all or nearly all students understand what is being taught.	4%	16%	62%	18%
5	My teachers know my academic strengths and where I could improve academically.	4%	28%	55%	13%
6	My teachers provide me with information on how I can become a higher achieving student.	3%	21%	61%	15%
7	I can get tutoring and other help if I'm having trouble in school.	3%	9%	67%	22%
8	My teachers demonstrate that they are interested in my academic success.	4%	23%	60%	13%
9	My teachers are clear about what they expect from me.	2%	16%	65%	17%
0	My teachers are fair about how they grade me.	4%	16%	65%	15%
1	My teachers know something about my goals and aspirations for the future.	13%	41%	40%	6%
2	My classes show how what I am learning will be useful and beneficial in future education or in a future career.	6%	24%	59%	11%
3	My classes have encouraged me to consider further education after high school.	5%	15%	57%	23%
4	I have been encouraged to take Advanced Placement (AP) and Honors courses.	14%	36%	33%	17%
5	I talk to my teachers or a counselor regularly about my high school educational plan.	12%	37%	41%	10%
6	I have worked with a counselor to develop a written educational plan that reflects my needs and interests.	18%	42%	32%	8%
7	I have worked with a teacher to develop a written educational plan that reflects my needs and interests.	18%	47%	30%	6%
8	I will be prepared to enter college when I am finished with high school.	4%	17%	58%	24%
9	I will be prepared for employment when I am finished with high school.	5%	13%	61%	21%
0	I feel that I belong to a school-wide community.	6%	32%	53%	8%
1	I feel safe when I am at school.	10%	24%	58%	8%
	I have an adult at this school that I can go to for help with school and for personal support.	10%	23%	48%	18%
	My parents feel comfortable with my teachers if they have questions or need information.	7%	20%	61%	12%
4	I have the support I need at home to complete my homework and do well in school.	4%	14%	52%	30%

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Section II: High School Learning Experiences

25 This school year, were you enrolled in an Advisory program where you met with a teacher or other school staff member for a non-academic period every day or every week to check on academic progress and plan for life beyond high school?

14% Yes

- 86% No
- 26 This school year, were you assigned to a teacher, counselor or other staff member to help you plan your education after you graduate?

52% Yes

- 48% No
- 27 How many times have you met with a counselor this school year?
 - 4% None
 - 20% 1-2 times
 - 36% 3-5 times
 - 40% more than 5 times
- 28 If you met with a counselor this school year, please select the reason or reasons you met. (mark all that apply)
 - 78% Selecting courses
 - Help with a personal issue 17%
 - 40% Planning for college

29 This school year, have you participated in any of the following activities? (mark all that apply)

- 28% After-school program
- 22% Internship
- Community service project 396
- 18% CareenInterest inventory
- 25% College fair
- 3% Guest speakers in your class
- 30 What ADULT at this school is MOST helpful to you in planning for high school and life after high school? (mark all that apply)
 - 40% Teacher

Coach

- 0% Principal
- 0% Assistant Principal
- Office staff member 3%

- 45% Counselor 7% Career center staff
- 1%

5%

10%

32%

28%

Library staff member 0% Teaching assistant

College class

13% Job shadowing

Field trip

Career fair

Work experience

- 8%
 - Someone else at the school (what is their job)

31 Have you appliled for admission to a college or university beginning next year?

54% Yes 46% No

8%

- 32 Did you complete the Free Application for Federal Student Aid (FAFSA) to optain financial aid for college/university?

43% Yes

57% No

33 Did you attend a workshop (usually held on a Saturday) to help you complete the FAFSA?

- 17% Yes 83% No
- 34 Did you attend the annual Cash for College Convention (usually held in Fall) to obtain information on college readiness and applying for financial aid?
 - 8% Yes
 - 92% No

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Section III: About You

- 35 Are you currently enrolled in any of the following Smaller Learning Communities? These are programs that group 200-500 students with the same teachers while in high school?
 - 16% An Academy/Pathway: a program made up of a group of students and teachers who share classes typically organized around a theme that ties into future college and career goals.
 - A House: a program where all students in a specific grade level (usually for 9th graders but sometimes for 10th graders) share the same teachers and classes in order to help them adjust to high school and prepare 2% for a transition to an academy/pathway at the next grade level.
 - 4% A Magnet: A specialty program similar to an academy or pathway but often requiring a separate application process in order to be selected for participation.
 - 36% None
 - 33% I don't know
 - 4% Other

36 What is your ethnicity?

Other

- 2% African American 1%
 - American Indian or Alaskan Native
- 6% Asian American/Pacific Islander 85% Hispanic/Latino
- 38 Are you:
- 3% White/Caucasian

49% Male 51% Female

69% No

31% Yes

39 What is the highest-level math class that you have taken, including any class that you are currently taking?

1% No math

3%

- Algebra I 1%
- 29% Geometry
- 45% Algebra II
- 7% Trigonometry
- Calculus 7% 9%
- Other

40 What are your plans after high school graduation? (mark all that apply)

- 4% Attend a trade or vocational school
- 47% Attend a two-year college
- 36% Attend a four-year college or university
- 12% Find a full-time job
- Find a part-time job 33%
- 5% Join the military
- 1% Become an apprentice
- 7% Other 4% Don't know

41 School is:

- 13% Easy
- 77% Just right
- 10% Hard

42 | am a student in (if your school has tracks):

37 Have you taken or are you currently taking an AP class?

13%	Track A
N/A	Track B
N/A	Track C

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Los Angeles Unified School District (LAUSD) Small Learning Communities Cohort VI - Staff Survey, 2008-09 Polytechnic High School (N = 156)

1.	Stakeholder Group	2.	Years at Scho	loo		3.	Years	Teaching (Teachers Only)
	 3% Administration 81% Classroom Teacher 5% Teaching Assistant 8% Counselor 4% Other Classified 		12% 2 years 35% 3-5 25% 6-10 28% More					2 years or less 3-5 6-10 More than 10
4.	Subject (Teachers Only) (Check all that apply)		5.	(Teac	e Level hers O k all t	nly)		y Teaching
	20% English 14% Social Studies 18% Math 19% Science 12% Special Ed 5% Career technical educatio 17% Other	n/ROP		64%	9 th 10 th 11 th 12 th			
6.	I am a teacher in: (if your school	l has tr	acks)					
	48% Track A 26% Track B 27% Track C							
but	e Small Learning Communities i students in large, comprehensive t typically consist of a group of s rsonal relationships with small gr	high sel tudents	between 100	arning	; comm 00 stu	dents	ties are s) who	structured in a variety of ways have the opportunity to develor
7.	I am currently assigned to work	in a Sn	all Learning	Comm	unity a	t thi	s scho	ol:
	94% Yes 6% No							

If you checked Yes above, which of the following Small Learning Communities are you assigned to (check all that apply):

- 44% <u>Academy/Pathway</u>: a program made up of a group of student and teachers who share classes typically organized around a <u>theme</u> that ties into future college and career goals.
- 35% <u>House</u>: a program where all students in a specific grade level (usually for 9th graders but sometimes for 10th grade) share the same teachers and classes in order to help them adjust to high school and prepare for a transition to an academy/pathway at the next grade level.
- 8% <u>Magnet</u>: A specialty program similar to an academy or pathway but often requiring a separate application process in order to selected for participation.
- 0% None
- 1% Don't Know

13% Other (please specify): ____

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Rigo	rous, Relevant Curriculum & Instruction	Strongly Disagree	Disagree	Agree	Strongly Agree	Den't Know
8.	Students understand classroom academic expectations (i.e., they understand what standard they are being held accountable for).		3%	61%	30%	5%
	Instruction is culturally responsive and accommodates diverse student interests, learning styles and educational needs.	0%	8%	55%	34%	4%
10.	School-wide instructional decisions usually take into account the needs of English Language Learner (ELL) students.	0%	4%	49%	43%	5%
11.	Curriculum and instruction is organized so that all students are expected to learn and perform at high levels.	1%	6%	48%	41%	5%
12.	There is a clear, connected and comprehensive model for monitoring student progress.	3%	10%	51%	30%	6%
13.	Examination of disaggregated student data is a regular part of school planning and assessment.	1%	6%	42%	39%	129
Prof	essional Learning Community	Strongly Disagroe	Disagree	Agree	Strongly Agree	Don't Know
14.	Small learning community team members meet regularly for planning, curriculum, and activities.	5%	20%	46%	25%	4%
15.	There is sufficient time for teachers to discuss and analyze student work in small learning community team meetings.	8%	39%	35%	9%	9%
16.	There is sufficient time for teachers to support students' academic and personal needs and to help them plan for the future.	4%	29%	54%	8%	5%
17.	Teachers are part of a professional community of practice that is collaborative and public.	2%	14%	58%	23%	3%
54	Professional development for the SLC initiative is designed by teachers and is specific for our school.	5%	20%	47%	22%	6%
19,	Professional development promotes greater alignment of instruction with academic standards and accountability requirements.	1%	14%	58%	22%	5%
20.	Small learning community topics are a regular feature of school- wide professional development.	3%	20%	51%	20%	6%
Pens	analization	Strongly Disagroo	Disagree	Agree	Strongly Agree	Don't Know
21.	Students experience personalized instruction that is based on diverse learning styles and multiple intelligences.	0%	14%	59%	23%	4%
22.	Students experience personalized instruction that blends academic rigor with projects that reflect students' interests, life experiences, and culture.	1%	12%	60%	21%	6%
23.	Students complete a written educational plan that encompasses goals for high school and postsecondary education with teachers and/or counselors.	3%	12%	44%	21%	21%
24.	Students receive verbal counseling regarding their secondary and postsecondary course plan from teachers and/or counselors.	1%	3%	49%	43%	4%
5.	Students receive career planning and guidance in the form of career inventories and assessments, job shadowing	0%	6%	55%	31%	8%

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Per	sonalization (continued)	Strongly Disagree	Disagree	e Agree	Strongly Agree	Don't Know
26.	All students at this school have an adult advocating for their academic and personal needs.	3%	17%	42%	26%	12
27.	Students have opportunities to work with one or more teachers over multiple years (e.g., "looping" and "student advisories").	2%	16%	43%	27%	13
28.	Student discipline is not a major problem area at this school.	5%	27%	42%	22%	39
29.	Students experience a safe learning environment.	2%	5%	62%	29%	15
30.	Students have opportunities for learning that extend beyond the Instructional day including after-school programs, college courses, Internships, etc.	1%	5%	42%	52%	19
31.	There is a clear process for referring a student for academic intervention.	1%	12%	53%	31%	49
lder	ntity of Small Learning Communities	Strongly Disagree	Disagree	Agree	Strongly Agree	Den't Know
32.	Small learning communities at this school have an educational philosophy that is shared by students, staff, families, and community partners.	3%	19%	53%	17%	8%
33.	Small learning communities have unique academic identities.	2%	15%	56%	22%	5%
14.	Small learning communities have distinct physical boundaries.	8%	31%	37%	15%	9%
5.	Small learning communities make decisions regarding curriculum, instruction, and assessment.	3%	23%	46%	16%	123
6.	Small learning communities make decisions regarding budget, personnel, and facilities.	9%	28%	27%	12%	239
7.	Small learning communities make decisions related to the master schedule and student programming.	6%	22%	37%	15%	209
8.	Small learning communities make decisions related to student conduct and issues of community safety.	4%	20%	41%	14%	21%
9.	Small learning communities have administrators or teacher- directors who lead a cohesive faculty.	0%	10%	58%	24%	8%
0.	The school's master schedule supports small learning communities.	3%	15%	43%	27%	13%
nch	sive Programs and Instructional Practices	Strongly Disagree	Disagree	Agree	Strongly Agree	Don't Know
1.	Admission to small learning communities is open and inclusive.	1%	3%	46%	41%	8%
2.	Small learning communities include heterogeneous groupings of students and are not tracked by student ability.	1%	5%	45%	38%	11%
ŝ.	Small learning communities provide information and outreach about their programs to high school students and parents.	2%	8%	48%	30%	13%

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Incl	usive Programs and Instructional Practices (continued)	Strongly Disagree	Disagroe	Agree	Strongly Agree	Don't Know
44.	Small learning communities provide information and outreach about their programs to <i>middle school</i> students and parents.	1%	10%	33%	22%	335
15.	Most staff at this school are committed to the principle that "all children can learn."	1%	3%	50%	43%	4%
Visio	on, Leadership & Management	Strengly Disagree	Disagree	Agree	Strongly Agree	Don't Know
ł6.	The vision and goals for implementing small learning communities are well understood by staff.	1%	19%	49%	23%	8%
7.	All staff members have a say in school decisions.	9%	31%	38%	12%	10%
8.	The results of major school decisions are communicated to all staff,	3%	15%	53%	24%	5%
9.	Most staff members at this school trust one another.	6%	14%	52%	20%	8%
0.	This school has a strong leadership team that guides instruction and the implementation of the small learning communities initiative.	1%	8%	55%	30%	6%
1.	The architectural design and/or use of space at this school support the implementation of small learning communities.	4%	33%	41%	14%	8%
ITE	nt and Community Engagement	Strongly Disagree	Disagroe	Agies	Strongly Agree	Don't Know
52.	This school encourages partnerships with employers, postsecondary institutions, and others necessary to implement small learning communities.	0%	8%	52%	21%	19%
3.	Community partners, employers, and businesses are involved in the development of small learning communities.	1%	16%	37%	12%	34%
4.	Parents are considered key collaborators and contributing members to the school community.	1%	14%	47%	25%	13%

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Barriers to Implementing Small Learning Communities

Directions: In order to help evaluate the implementation of small learning communities at your school, we would "ke you to check the top three areas that you see as the biggest barriers to implementation of the school's plan that ist today.

55. Teaching to rigorous academic standards	16%	56.	Collaboration among staff	27%
57. Adequate professional development	18%	58.	Adequacy of facilities	33%
59. Serving the needs of specific populations	18%	60,	Meeting state accountability measures	10%
 Academic support and intervention for students 	12%	62.	Parent/Community involvement	38%
63. School governance and decision-making	7%	64.	Curricular access & equity	6%
65. School leadership and vision	7%	66.	Student guidance & counseling	8%
67. Teacher teaming	23%	68.	Resistance to change	26%
69. Adapting master schedule to SLCs	33%	70.	Other, please specify	7%

71) What is your opinion of the SLC initiative and your school's progress in implementation?

Thanks again for your participation. Questions regarding the survey should be directed to:



90 North Daisy Ave. Pasadena, CA 91107 phone # 626-564-9890

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2008-09 Small Learning Communities Confidential Student Survey (N = 411)

District: LOS ANGELES USD short: VI school: POLYTECHNIC HIGH SCHOOL Grade: 10th



cl	ion I: Experiences in Your Classes	Strongly Disagree	Disagree	Agree	Strong Agree
1	Teachers teach academic subject matter at a high level.	2%	16%	69%	13%
2	I have the opportunity to do assignments and projects about interesting topics in class.	8%	21%	59%	12%
3	The assignments and activities in my classes show me that teachers want to connect learning to students' life experiences and culture.	6%	22%	58%	16%
4	My teachers are willing to alter or modify how they teach in order to make sure that all or nearly all students understand what is being taught.	6%	20%	55%	19%
5	My teachers know my academic strengths and where I could improve academically.	4%	27%	55%	15%
6	My teachers provide me with information on how I can become a higher achieving student.	4%	16%	61%	19%
7	I can get tutoring and other help if I'm having trouble in school.	1%	5%	47%	46%
8	My teachers demonstrate that they are interested in my academic success.	4%	21%	57%	18%
9	My teachers are clear about what they expect from me.	4%	13%	59%	24%
0	My teachers are fair about how they grade me.	5%	20%	54%	20%
1	My teachers know something about my goals and aspirations for the future.	20%	43%	31%	6%
2	My classes show how what I am learning will be useful and beneficial in future education or in a future career.	6%	21%	56%	17%
3	My classes have encouraged me to consider further education after high school.	6%	12%	51%	31%
4	I have been encouraged to take Advanced Placement (AP) and Honors courses.	15%	29%	37%	19%
5	I talk to my teachers or a counselor regularly about my high school educational plan.	16%	38%	35%	11%
6	I have worked with a counselor to develop a written educational plan that reflects my needs and interests.	14%	39%	32%	15%
7	I have worked with a teacher to develop a written educational plan that reflects my needs and interests.	14%	49%	30%	6%
8	I will be prepared to enter college when I am finished with high school.	5%	14%	55%	26%
9	I will be prepared for employment when I am finished with high school.	2%	13%	61%	24%
0	I feel that I belong to a school-wide community.	6%	25%	56%	13%
1	I feel safe when I am at school.	14%	22%	53%	10%
	I have an adult at this school that I can go to for help with school and for personal support.	12%	18%	42%	28%
i	My parents feel comfortable with my teachers if they have questions or need information.	5%	15%	62%	18%
	I have the support I need at home to complete my homework and do well in school.	6%	12%	46%	35%

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25 This school year, were you enrolled in an Advisory program where you met with a teacher or other school staff member for a non-academic period every day or every week to check on academic progress and plan for life beyond high school?

18% Yes

- 82% No.
- 26 This school year, were you assigned to a teacher, counselor or other staff member to help you plan your education after you graduate?
 - 58% Yes
 - 42% No
- 27 How many times have you met with a counselor this school year?
 - 9% None
 - 30% 1-2 times
 - 25% 3-5 times
 - 36% more than 5 times
- 28 If you met with a counselor this school year, please select the reason or reasons you met. (mark all that apply)
 - 69% Selecting courses
 - 26% Help with a personal issue
 - 31% Planning for college
- 29 This school year, have you participated in any of the following activities? (mark all that apply)
 - 33% After-school program
 - 25% Internship
 - Community service project 3%
 - 10% Career/interest inventory
 - 6% College fair

 - 3% Guest speakers in your class
- 20% Field trip
- 30 What ADULT at this school is MOST helpful to you in planning for high school and life after high school? (mark all that apply)
 - 30% Teacher
 - 0% Principal
 - 1% Assistant Principal
 - Office staff member 2%
 - 8% Coach

58% Counselor

6% College class

25% Work experience

8% Job shadowing

24% Career fair

- 5% Career center staff
- 0% Library staff member
- 1% Teaching assistant
- 6% Someone else at the school (what is their job)

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51%. Male 42% Fernale 42 Are you currently encled in any of the following Smaller Learning Communities? These are programs that group 20-050 students with the same teachers who is chosen of the same teachers who share classes typically organized around a theme that les into full acceled and corer goals. 61% A House: a program where al students in a specific grade level (usually for BD graders but sometimes for toth graders; share the same teachers and classes in order to help them adjust to high school and prepare for a transition to an academy fathway at the next grade level. 0% A Mapret A specially program similar to an academy or pathway but often requiring a separate application process in order to be selected for participation. 9% None 11% I don't how 12% A Mapret A specially program similar to an academy or pathway but often requiring a separate application process in order to be selected for participation. 9% None 11% I don't how 12% Artician American/Padholic lender 8% Athican American/Padholic lender 8% Hispanic Latino 3% What is the highest-level math class that you have taken, including any class that you are currently taking? 1% Algebra i 9% Geometry 9% Alter a functing or vocational school	31	Are y	ou:		1. 196.761	Care and and the state	and the second second second
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32 Are you currently enrolled in any of the following Smaller Learning Communities? These are programs that group 200-600 etudents with the same teachers while in high school? 43 An AcademyPfathway, a program made up of a group of students and teachers who ahare classes typically organized around a theme that ties into future college and career goals. 61% A House: a program where all students in a specific grade level (usually for the graders) that theme that the way at the next grade level. 61% A Magnet: A specially program similar to an academy or pathway but often requiring a separate application process in order to be selected for participation. 94 None 11% I don't know 13% Artican American 20% Ye is a finite an American finden or Alaskan Native 36 Antican American finden or Alaskan Native 37 Antican American finden or Alaskan Native 38 Antican American finden or Alaskan Native 39. Other 15 Antican American finden or Alaskan Native 38. Antifican American finden or Alaskan Native 39. Adrice Causian 39. Other 15 Mraat is the highest-level math class that you have taken, including any class that you are currently taking? 34. Adrien Jame addition? </td <td></td> <td>- CT</td> <td>(There</td> <td></td> <td></td> <td></td> <td></td>		- CT	(There				
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 61% A House: a program where all students in a specific grade level (usually for 6th graders) should and prepare for a transition to an academy/pathway at the next grade level. 0% A Magnet: A specialty program similar to an academy or pathway but often requiring a separate application process in order to be selected for participation. 9% None 11% I don't know 14% Other 23 What is your ethnicity? 34 Have you taken or are you currently taking an AP class? 4% African American 20% Yes 80% No 3% Other 20% Yes 80% No 9% What is the highest-level math class that you have taken, including any class that you are currently taking? 1% No math 5% African American/Paolic Islander 80% No 80% What is the highest-level math class that you have taken, including any class that you are currently taking? 1% No math 5% Calculus 4% Other 6 What are your class after high school graduation? (mark all that apply) 4% Afried a trade or vocational school 20% Afried a trade or university 1% Easy 3% End a full ime job 4% Don't a sub-gradient in (if your school has tracks): 9% Easy 53% Track A 19% Herd 10% NA Track C 		4%	An Academy/Pathway: a program made organized around a theme that ties into	up of a p future co	group of llege an	students and teachers w d career goals.	ho share classes typically
0% A Magnet: A specially program similar to an academy or pathway but often requiring a separate application process in order to be selected for participation. 9% None 11% I don't know 14% Other 23 What is your ethnicity? 34 4% African American 20% 3% African American 20% 3% American Indian or Alaskan Native 80% 3% None 80% 3% Other 80% 3% Other 80% 3% Other 80% 3% Cometry 2 28% Algebra I 6 59% Geometry 1 4% Other 8 6		61%	A House: a program where all students 10th graders) share the same teachers	in a spec	ific grad	e level (usually for 9th gr	aders but sometimes for high school and prepare
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2010 School Experience Survey Results

2010 School Experience Surveys - Results for High Schools

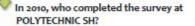
POLYTECHNIC SH - 8636 Local District 2

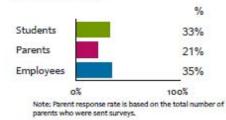
What is the purpose of the school report? The purpose of this report is to provide detailed information on the responses that LAUSD students, parents and employees gave to the School Experience Survey last spring. The report gives schools feedback from the entire school community to inform their planning efforts.

Who is given an opportunity to participate in the School Experience Survey?

All school employees and students in grades 3-12 from all LAUSD schools were asked to complete the survey. The majority of parents of elementary students, as well a sample of parents in middle and high schools, were also asked to participate, either by completing a survey sent home with their student or in the mail.

Students, parents, and school employees will be given a another opportunity to participate in the School Experience Survey in Spring 2011.





Number of surveys completed:

Students	884
Parents	129
Employees	99



In 2009-10, what were the key findings of the survey at POLYTECHNIC SH?



In total, 884 students completed the survey:

76% said adults at their school know their name.

, 75% said their school is clean. 85% said they are safe on school grounds.

Turn to page 2 for the results of the student survey.

Parents

In total, 129 parents completed the survey:

943 said they feel welcome at their school. 383 said they talk with the teacher about their child's schoolwork.

81% felt their child is safe on school grounds.

Turn to page 7 for results of the parent survey.



In total, 64 teachers completed the survey:

- 73% said that the school's professional development addresses their students' needs.
- 87% said that they work with other teachers to improve their instruction.

In total, 99 employees completed the survey:

92% said that their school is clean.

99% said that they feel safe on school grounds.

Turn to page 10 for results of the employee survey.

For more information on how to read this report, visit our website at http://reportcard.lausd.net

2010 School Experience Surveys for STUDENTS



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POLYTECHNIC SH (8636) Local District 2

1. What was the level of SCHOOL SUPPORT reported by STUDENTS?

	% of s	tudents wh	io respon		% who agree or strongly agre		
SURVEY QUESTION	Strongly disagree	Disagree	Agree	Strongly agree	Number of responses	School	LAUSD
A. Adults at this school know my name.	4%	21%	57%	19%	881	76%	70%
B. Adults at this school care if I'm absent.	5%	22%	<u>51%</u>	22%	867	73%	64%
C. I can go to an adult at this school if I need help with schoolwork.	2%	7%	<u>61%</u>	31%	874	92%	87%
D. I can go to an adult at this school if I need help with a personal problem.	5%	19%	<u>54%</u>	21%	879	76%	66%
E. Adults at this school are fair to people of all backgrounds (race, religion, rich/poor, etc.).	4%	9%	<u>56%</u>	31%	875	87%	79%
F. Adults at this school do not allow teasing or name-calling,	4%	17%	53%	25%	868	78%	73%
G. My school provides the materials I need for school.	2%	7%	<u>54%</u>	37%	872	91%	83%
H. The courses at this school are helping me prepare for college.	2%	7%	<u>61%</u>	29%	863	90%	85%
OVERALL SCHOOL SUPPORT	3%	14%	56%	27%	880	83%	76%

Notes: Data are not reported for fewer than 10 respondents. The most frequent answer for each question is underlined. The averages for each content area are in bold. *Question re-worded to provide consistent results in this report. **Question excluded from the overall score for the content area.



2. What was the level of SCHOOL INVOLVEMENT reported by STUDENTS?

	96 of :	students wh	o respon		% who agree or strongly agre		
SURVEY QUESTION	Strongly disagree	Disagree	Agree	Strongly agree	Number of responses	School	LAUSD
A. I study hard for tests and quizzes.	4%	22%	56%	18%	875	74%	71%
B. I come to class with my homework completed.	2%	15%	60%	23%	874	83%	81%
C. I am proud of my schoolwork.	2%	13%	<u>61%</u>	24%	875	86%	83%
D. I am proud to be a student at this school.	3%	8%	57%	31%	874	88%	82%
OVERALL SCHOOL INVOLVEMENT	396	14%	59%	24%	876	83%	79%

3. What were the OPPORTUNITIES FOR LEARNING reported by STUDENTS in their ELA class?

	% of students who responded:					% who agree or strongly agre	
SURVEY QUESTION	Strongly disagree	Disagree	Agree	Strongly agree	Number of responses		LAUSD
A. What we are learning takes a lot of thinking.	1%	13%	51%	26%	873	77%	80%
B. My teacher believes I can do well.	2%	5%	<u>57%</u>	36%	810	93%	92%
C. My teacher cares about me.	3%	12%	<u>59%</u>	25%	801	84%	82%
D. Students have chances to talk about what we're learning.	2%	9%	<u>63%</u>	26%	804	89%	87%
E. I am encouraged to ask questions.	3%	14%	55%	28%	803	83%	82%
OVERALL OPPORTUNITIES FOR LEARNING-ELA	296	10%	57%	28%	804	85%	85%

Notes: Data are not reported for fewer than 10 respondents. The most frequent answer for each question is underlined. The averages for each content area are in bold. *Question re-worded to provide consistent results in this report. **Question excluded from the overall score for the content area.



	96 of s	tudents wh	o respon		% who agree or strongly agre		
SURVEY QUESTION	Strongly disagree	Disagree	Agree	Strongly agree	Number of responses	School	LAUSD
A. What we are learning takes a lot of thinking.	2%	8%	37%	35%	866	72%	79%
B. My teacher believes I can do well.	3%	6%	<u>56%</u>	35%	716	91%	88%
C. My teacher cares about me.	5%	14%	<u>56%</u>	25%	709	81%	78%
D. Students have chances to talk about what we're learning.	3%	10%	58%	29%	715	87%	82%
E. I am encouraged to ask questions.	4%	12%	<u>53%</u>	31%	712	84%	82%
OVERALL OPPORTUNITIES FOR LEARNING-MATH	396	9%	51%	31%	711	82%	82%

4. What were the OPPORTUNITIES FOR LEARNING reported by STUDENTS in their MATH class?

5. What were the OPPORTUNITIES FOR LEARNING reported by STUDENTS in their SCIENCE class?

SURVEY QUESTION	96 of s	tudents wh		% who agree or strongly agree			
	Strongly disagree	Disagree	Agree	Strongly agree	Number of responses	School	LAUSD
A. What we are learning takes a lot of thinking.	2%	7%	31%	21%	859	52%	71%
B. My teacher believes I can do well.	5%	7%	<u>59%</u>	29%	529	87%	88%
C. My teacher cares about me.	6%	12%	56%	25%	525	82%	79%
D. Students have chances to talk about what we're learning.	5%	9%	<u>59%</u>	27%	530	86%	84%
E. I am encouraged to ask questions.	6%	11%	<u>55%</u>	27%	528	82%	82%
OVERALL OPPORTUNITIES FOR LEARNING-SCIENCE	496	8%	49%	25%	529	73%	80%

Notes: Data are not reported for fewer than 10 respondents. The most frequent answer for each question is underlined. The averages for each content area are in bold. *Question re-worded to provide consistent results in this report. **Question excluded from the overall score for the content area.



	% of s	tudents wh	o respon		% who agree or strongly agree		
SURVEY QUESTION	Strongly disagree	Disagree	Agree	Strongly agree	Number of responses	School	LAUSD
A. What we are learning takes a lot of thinking.	2%	6%	38%	21%	855	59%	67%
B. My teacher believes I can do well.	3%	5%	<u>58%</u>	33%	580	92%	92%
C. My teacher cares about me.	4%	10%	<u>56%</u>	29%	577	85%	84%
D. Students have chances to talk about what we're learning.	3%	6%	59%	32%	579	91%	89%
E. I am encouraged to ask questions.	3%	10%	<u>55%</u>	31%	572	86%	87%
OVERALL OPPORTUNITIES FOR LEARNING-SOCIAL SCIENCE	396	7%	<u>51%</u>	28%	578	79%	82%

6. What were the OPPORTUNITIES FOR LEARNING reported by STUDENTS in their SOCIAL SCIENCE class?

7. What were the PLANS FOR THE FUTURE reported by STUDENTS?

		% of students								
SURVEY QUESTION	High school v diploma	Tech/ ocational school	2-year college	4-year college degree	Graduate degree	Unsure of Nu plans res				
What is the highest level of education that you PLAN to complete?	8%	1%	9%	37%	25%	17%	830			

SURVEY QUESTION (SENIORS ONLY)	attend a 4-year college	2-year			do some- thing else	Unsure of Nu plans re	imber of sponses
Which statement best describes your plan right after you graduate.	28%	50%	3%	3%	5%	10%	210

Notes: Data are not reported for fewer than 10 respondents. The most frequent answer for each question is underlined. The averages for each content area are in bold. *Question re-worded to provide consistent results in this report. **Question excluded from the overall score for the content area.



8. What was the level of SCHOOL CLEANLINESS reported by STUDENTS?

	% of s	students wh	o respon		% who agree or strongly agree		
SURVEY QUESTION	Strongly disagree	Disagree	Agree	Strongly agree	Number of responses	School	LAUSD
A. The cafeteria and lunch areas at my school are clean.	4%	20%	66%	10%	877	76%	66%
C. The other areas of my school (field, halls) are clean.	1%	11%	<u>73%</u>	15%	872	88%	74%
OVERALL SCHOOL CLEANLINESS	4%	21%	64%	11%	881	75%	62%

9. What was the level of SCHOOL SAFETY reported by STUDENTS?

	% of s	students wh	io respon		% who agree or strongly agree		
SURVEY QUESTION	Strongly disagree	Disagree	Agree	Strongly agree	Number of responses	School	LAUSD
A. I feel safe in my classroom.	2%	6%	<u>68%</u>	24%	881	92%	93%
B. I feel safe on school grounds.	3%	12%	68%	17%	874	85%	84%
C. I feel safe in the neighborhood outside my school.**	10%	26%	54%	11%	874	64%	73%
D. I know what to do in an emergency (for example, a fire, an earthquake, lockdown).	3%	4%	<u>56%</u>	37%	873	93%	92%
OVERALL SCHOOL SAFETY	3%	7%	64%	26%	882	90%	90%

10. What was the level of SCHOOL ORDER reported by STUDENTS?

	% of s	students wh	o respon		% who agree or strongly agree		
SURVEY QUESTION	Strongly disagree	Disagree	Agree	Strongly agree	Number of responses	School	LAUSD
A. Graffiti/tagging is [not] a problem at my school.*	11%	29%	<u>48%</u>	12%	860	60%	49%
B. Gangs are [not] a problem at my school.*	13%	29%	48%	10%	866	58%	65%
C. Bullying is [not] a problem at my school.*	7%	19%	62%	12%	862	74%	72%
OVERALL SCHOOL ORDER	12%	29%	48%	11%	877	59%	57%

Notes: Data are not reported for fewer than 10 respondents. The most frequent answer for each question is underlined. The averages for each content area are in bold. *Question re-worded to provide consistent results in this report. **Question excluded from the overall score for the content area.



2010 School Experience Surveys for PARENTS



POLYTECHNIC SH - 8636 Local District 2

1. What were the OPPORTUNITIES FOR INVOLVEMENT reported by PARENTS?

	(% of pare	nts who resj		% who agree or strongly agre			
- SURVEY QUESTION		Strongly disagree	Disagree	Agree	Strongly agree	Number of responses	School	LAUSD
A. The school informs me about academic services available to help my child.	3%	2%	6%	44%	<u>45%</u>	125	89%	82%
B. The school offers me opportunities to participate in councils/parent organizations.	3%	0%	2%	44%	<u>50%</u>	126	94%	90%
C. The school offers training and workshops I can use to help my child learn.	6%	1%	3%	<u>48%</u>	43%	127	91%	79%
OPPORTUNITIES FOR INVOLVEMENT	4%	1%	4%	46%	46%	127	91%	84%

2. How WELCOME did PARENTS feel at this school?

		% of pare	nts who res			% who or strong	<u> </u>	
- SURVEY QUESTION		Strongly disagree	Disagree	Agree	Strongly agree	Number of responses	School	LAUSD
A. I feel welcome at this school.	2%	2%	3%	<u>50%</u>	43%	127	94%	92%
B. My culture is respected at this school.	6%	1%	3%	52%	38%	126	90%	90%
C. I feel that any problem I have at the school will be solved quickly.	7%	4%	7%	59%	24%	123	82%	75%
D. The office staff treats me with respect.	2%	2%	6%	<u>50%</u>	41%	125	90%	90%
E. Staff members at the school take my complaints and suggestions seriously.	10%	2%	7%	<u>54%</u>	27%	126	81%	75%
F. The school lets me know about school rules and policies.	1%	0%	4%	48%	48%	126	95%	93%
G. The school gives me enough notice about things that are happening at the school.	2%	1%	11%	41%	46%	125	86%	85%
OVERALL FEELING OF WELCOME	4%	1%	6%	50%	38%	127	88%	86%

Notes: Data are not reported for fewer than 10 respondents. The most frequent answer for each question is underlined. The averages for each content area are in bold. *Question re-worded to provide consistent results in this report. **Question excluded from the overall score for the content area.



3. What was the level of HOME INVOLVEMENT reported by PARENTS?

	96	of parent	s who resp		% who often or always			
- SURVEY QUESTION	Don't know	Never	Some- times	Often	Always	Number of responses	School	LAUSD
A. I share stories with my child about when I was in school.	0%	4%	23%	36%	36%	129	73%	73%
B. I spend time with my child on educational activities.	1%	5%	29%	<u>41%</u>	25%	125	66%	64%
C. I spend time with my child working on creative activities.	1%	6%	30%	<u>39%</u>	23%	125	62%	60%
D. I take my child to educational places in the community.	0%	16%	<u>40%</u>	28%	16%	122	44%	49%
E. I review my child's schoolwork.	0%	6%	28%	37%	29%	127	66%	62%
F. I provide learning materials for my child.	1%	1%	16%	27%	55%	125	82%	85%
OVERALL HOME INVOLVEMENT	0%	6%	28%	<u>35%</u>	31%	128	66%	65%

4. What was the level of SCHOOL INVOLVEMENT reported by PARENTS?

	96	of parent	s who resp		% who often or always			
SURVEY QUESTION	Don't know	Never	Some- times	Often	Always	Number of responses	School	LAUSD
A. I talk with the teacher(s) about my child's schoolwork.	2%	12%	49%	23%	15%	129	38%	36%
B. I talk with the teacher(s) about how I can help my child learn at home.	2%	19%	44%	21%	15%	128	36%	34%
C. I talk with the teacher(s) about how my child gets along with his/her classmates at school.	3%	24%	37%	21%	15%	127	36%	30%
D. I volunteer at my child's school.	6%	<u>67%</u>	15%	8%	4%	125	12%	12%
E. I talk with other parents about school meetings and events.	5%	<u>50%</u>	22%	14%	9%	126	23%	21%
OVERALL SCHOOL INVOLVEMENT	3%	34%	34%	18%	11%	127	29%	27%

Notes: Data are not reported for fewer than 10 respondents. The most frequent answer for each question is underlined. The averages for each content area are in bold. *Question re-worded to provide consistent results in this report. **Question excluded from the overall score for the content area.



5. What was the level of involvement reported by PARENTS in the PARENT CENTER?

	% of j				
SURVEY QUESTION The school has a parent center.		Not sure 7%			Number of responses 121
	% of j	parents who	o responde	ed:	
SURVEY QUESTION	Not at all	Once or twice	A few times	Many times	Number of responses
I have visited the parent center during the past year	45%	29%	21%	4%	112

		% of pare	nts who res	ponded:			% who or strong	-
- SURVEY QUESTION		Strongly disagree	Disagree	Agree	Strongly agree	Number of responses	School	LAUSD
A. I know where the parent center is.	23%	3%	3%	46%	25%	116	71%	59%
B. I feel comfortable visiting the parent center.	28%	1%	7%	41%	23%	115	64%	57%
C. The parent center is open at times I can visit.	25%	0%	4%	<u>40%</u>	31%	114	71%	56%
OVERALL PARENT CENTER	26%	1%	5%	42%	26%	116	69%	57%

6. To what degree did parents feel that their student was SAFE at this school?

		% of pare	nts who resj	ponded:			% who or strong	
SURVEY QUESTION		Strongly disagree	Disagree	Agree	Strongly agree	Number of responses	School	LAUSD
A. My child is safe in the neighborhood around the school.	9%	5%	9%	<u>59%</u>	18%	128	77%	71%
B. My child is safe on school grounds.	10%	2%	6%	54%	27%	124	81%	82%
C. My child knows what to do if there is an emergency at the school (fire, earthquake, neighborhood disturbance)	2%	2%	1%	<u>54%</u>	42%	125	96%	91%
OVERALL SCHOOL SAFETY	7%	3%	6%	<u>56%</u>	29%	128	85%	81%

Notes: Data are not reported for fewer than 10 respondents. The most frequent answer for each question is underlined. The averages for each content area are in bold. *Question re-worded to provide consistent results in this report. **Question excluded from the overall score for the content area.



2010 School Experience Surveys for EMPLOYEES



06 -------

POLYTECHNIC SH - 8636 Local District 2

1. What was the level of SCHOOL SUPPORT, COMMITMENT, AND COLLABORATION reported by TEACHERS?

96 o	of staff who	responde	ed:		% who or strong	
		Agree	Strongly agree	Number of responses		LAUSD
0%	0%	41%	59%	63	100%	85%
0%	5%	<u>50%</u>	45%	64	95%	79%
0%	5%	56%	39%	64	95%	82%
0%	2%	31%	<u>67%</u>	64	98%	90%
2%	6%	45%	47%	62	92%	84%
3%	10%	<u>48%</u>	40%	63	87%	75%
3%	10%	52%	35%	63	87%	85%
2%	3%	48%	47%	64	95%	78%
8%	11%	<u>59%</u>	22%	64	81%	66%
2%	8%	60%	30%	63	90%	67%
5%	24%	41%	30%	63	71%	54%
2%	13%	<u>52%</u>	34%	64	86%	69%
5%	16%	53%	27%	64	80%	67%
396	9%	<u>51%</u>	38%	64	88%	72%
	Strongly disagree 0% 0% 0% 2% 3% 3% 3% 2% 2% 5%	Strongly disagree Disagree 0% 0% 0% 0% 0% 5% 0% 5% 0% 5% 0% 2% 3% 10% 3% 10% 2% 3% 2% 3% 2% 3% 2% 3% 2% 3% 2% 3% 2% 3% 2% 3% 2% 3% 2% 3% 3% 11% 2% 3% 3% 13% 5% 16%	Strongly disagree Agree 0% 0% 41% 0% 5% 50% 0% 5% 56% 0% 2% 31% 0% 2% 6% 45% 3% 10% 48% 3% 10% 52% 2% 3% 48% 3% 10% 52% 2% 3% 48% 2% 3% 48% 2% 3% 48% 2% 3% 48% 2% 3% 48% 2% 3% 48% 2% 3% 52% 2% 13% 52% 5% 16% 53%	disagree Disagree Agree agree 0% 0% 41% 59% 0% 5% 50% 45% 0% 5% 50% 45% 0% 5% 56% 39% 0% 2% 31% 67% 2% 6% 45% 47% 3% 10% 48% 40% 3% 10% 52% 35% 2% 3% 48% 47% 3% 10% 52% 32% 2% 3% 48% 47% 2% 3% 60% 30% 2% 8% 60% 30% 2% 13% 52% 34% 5% 16% 53% 27%	Strongly disagree Disagree Strongly Agree Number of responses 0% 0% 41% 59% 63 0% 5% 50% 45% 64 0% 5% 56% 39% 64 0% 5% 56% 39% 64 0% 5% 56% 39% 64 0% 2% 31% 67% 64 2% 6% 45% 47% 62 3% 10% 52% 35% 63 2% 3% 48% 40% 63 2% 3% 48% 40% 63 2% 3% 48% 40% 63 2% 3% 48% 40% 64 2% 3% 60% 30% 64 2% 8% 60% 30% 63 2% 13% 52% 34% 64 5% 16% 53% 27%<	96 of staff who responded: or strongly Strongly 37 Agree Strongly Number of responses School 0% 0% 41% 59% 63 100% 0% 59% 45% 64 95% 0% 59% 39% 64 95% 0% 5% 56% 39% 64 95% 0% 2% 31% 67% 64 98% 0% 2% 31% 67% 62 92% 3% 10% 48% 40% 63 87% 3% 10% 52% 35% 63 87% 3% 10% 52% 35% 63 87% 2% 3% 48% 40% 64 95% 3% 10% 52% 35% 63 87% 2% 3% 48% 47% 64 95% 2% 8% 60% 30% 63

Notes: Data are not reported for fewer than 10 respondents. The most frequent answer for each question is underlined. The averages for each content area are in bold. *Question re-worded to provide consistent results in this report. **Question excluded from the overall score for the content area.



2. What was the level of SCHOOL SUPPORT, COMMITMENT, AND COLLABORATION reported by CLASSIFIED and OUT-OF-CLASSROOM CERTIFICATED STAFF (including PRINCIPALS)?

	96 o	of staff who	responde	d:		% who or strong	
SURVEY QUESTION	Strongly disagree	Disagree	Agree	Strongly agree	Number of responses	School	LAUSD
A. I am proud of this school.	3%	0%	40%	<u>57%</u>	35	97%	87%
B. At this school we treat one another with respect.	3%	11%	40%	46%	35	86%	80%
C. People at this school care if I'm absent.	0%	9%	49%	43%	35	91%	86%
D. At this school we trust one another.	3%	11%	60%	26%	35	86%	68%
E. My colleagues and I share information effectively at this school.	0%	12%	<u>56%</u>	32%	34	88%	76%
F. I get the help I need to communicate with parents.	3%	6%	44%	47%	34	91%	85%
G.I get useful feedback from my supervisors to improve my performance.	0%	9%	43%	<u>49%</u>	35	91%	77%
H. I am kept informed about the school's budget.	6%	15%	52%	27%	33	79%	57%
I. I have opportunities to influence what happens at this school.	6%	15%	45%	33%	33	79%	69%
J. I have the technology I need at this school to do my job well.	0%	11%	26%	<u>63%</u>	35	89%	81%
OVERALL SUPPORT, COMMITMENT, & COLLABORATION	2%	10%	45%	42%	34	88%	77%

Notes: Data are not reported for fewer than 10 respondents. The most frequent answer for each question is underlined. The averages for each content area are in bold. *Question re-worded to provide consistent results in this report. **Question excluded from the overall score for the content area.



3. What were the OPPORTUNITIES FOR PROFESSIONAL DEVELOPMENT reported by TEACHERS?

	96 0	of staff who	responde	ed:		% who or strong	
SURVEY QUESTION	Strongly disagree	Disagree	Agree	Strongly agree	Number of responses	School	LAUSD
A. What I learn in our school professional development meetings addresses my students' needs.	6%	20%	<u>59%</u>	14%	64	73%	56%
B. I use ideas from my professional meetings in my classroom.	5%	17%	<u>64%</u>	14%	64	78%	65%
C. The professional development at this school is appropriate for my level of teaching experience.	5%	16%	<u>66%</u>	14%	64	80%	57%
D. I have time to plan my instruction during professional development meetings.	23%	<u>48%</u>	16%	13%	64	28%	33%
E. I voice my thoughts during school professional development meetings.	0%	8%	<u>59%</u>	33%	64	92%	77%
F. During our meetings, my ideas about instruction are taken up by other teachers.	0%	17%	<u>63%</u>	20%	64	83%	70%
OVERALL OPPORTUNITIES FOR PROFESSIONAL DEVELOPMENT	7%	21%	<u>54%</u>	18%	64	72%	59%

Notes: Data are not reported for fewer than 10 respondents. The most frequent answer for each question is underlined. The averages for each content area are in bold. *Question re-worded to provide consistent results in this report. **Question excluded from the overall score for the content area.



	% of te	achers wh	o respond	led:		% who or alv	
SURVEY QUESTION	Never	Some- times	Often	Always	Number of responses	School	LAUSD
A. Analyzed individual students' data.	3%	18%	52%	26%	65	78%	59%
B. Made decisions about my instruction based on my students' test data.	8%	17%	<u>56%</u>	19%	64	75%	60%
C. Discussed instructional interventions for specific students.	6%	38%	<u>40%</u>	15%	65	55%	59%
D. Used a protocol for analyzing student work (e.g., lesson study, rubric, school-developed procedure).	2%	24%	<u>49%</u>	25%	63	75%	64%
E. Made recommendations for future professional development based on teachers' needs.	9%	38%	<u>42%</u>	11%	65	52%	42%
F. Worked on instructional strategies with other teachers during common planning time.	16%	31%	45%	8%	64	53%	39%
G. Observed the instruction of my colleagues to get ideas for my own instruction.	19%	<u>49%</u>	24%	8%	63	32%	20%
H. Helped maintain discipline in other areas of the school, not including my own classroom.	30%	45%	19%	6%	64	25%	36%
OVERALL TEACHER COLLABORATION	12%	33%	41%	15%	64	56%	47%

In your professional development meetings this year, about how frequently did you do the following?

Notes: Data are not reported for fewer than 10 respondents. The most frequent answer for each question is underlined. The averages for each content area are in bold. *Question re-worded to provide consistent results in this report. **Question excluded from the overall score for the content area.



	96 o	of staff who	responde	d:		% who or strong	-
SURVEY QUESTION	Strongly disagree	Disagree	Agree	Strongly agree	Number of responses	School	LAUSD
A. Graffiti is [not] a problem at my school.*	9%	40%	37%	13%	99	51%	43%
B. I feel safe in the neighborhood around my school.**	4%	22%	<u>54%</u>	19%	98	73%	75%
C. I feel safe on school grounds during the day.	1%	0%	<u>58%</u>	41%	99	99%	93%
D. Students [do not] threaten or bully adults at my school.*	4%	14%	59%	23%	97	81%	73%
E. My school teaches us how to be ready for emergencies.	1%	8%	<u>68%</u>	23%	97	91%	83%
F. I know what to do during an emergency.	0%	4%	56%	40%	97	96%	92%
G. Gangs are [not] a problem at my school.*	10%	36%	49%	4%	97	54%	58%
OVERALL SCHOOL SAFETY	4%	18%	54%	23%	97	78%	74%

4. What was the rating of the SCHOOL ORDER & SAFETY reported by ALL EMPLOYEES?

5. What was the rating of the SCHOOL CLEANLINESS reported by ALL EMPLOYEES?

	96 o	of staff who	responde	ed:		% who or strong	
SURVEY QUESTION	Strongly disagree	Disagree	Agree	Strongly agree	Number of responses	School	LAUSD
A. The places where adults eat at this school are clean.	1%	3%	61%	35%	99	96%	88%
B. The bathrooms at my school are clean.	1%	6%	61%	32%	99	93%	73%
C. The other areas of my school are clean.	0%	13%	61%	26%	97	87%	66%
OVERALL SCHOOL CLEANLINESS	1%	7%	61%	31%	99	92%	76%

Notes: Data are not reported for fewer than 10 respondents. The most frequent answer for each question is underlined. The averages for each content area are in bold. *Question re-worded to provide consistent results in this report. **Question excluded from the overall score for the content area.



Response to Intervention (RtI) Survey Results

Below are the survey results for POLYTECHNIC SH

Beliefs Survey - Beginning of Year (FACULTY)

I believe in the philosophy of with some of the requirements.	No Child Left Behind (NCLB) even if I disage
SD	7 13% 🗆
D	7 13% 🗆
N	6 11% 🗆
A	25 45%
SA	11 20% 🗔
	Total 56 (20140160180)00
7. Core instruction should be eff achieving benchmarks in	fective enough to result in 80% of the stude
7.a. reading	
SD	0 0% 1
D	3 5% D
N	14 25%
A	24 43%
SA	15 27%
	Total 56 [20]40[60]8010
7.b. math	
SD	0 0% 1
D	3 5% 0
N	15 27%
A	23 41%
SA	15 27%
	Total 56 [20]40[60]80
8. The primary function of suppl meet grade-level benchmarks in	lemental instruction is to ensure that studen
8.a. reading	
SD	0 0% 1
D	3 5% 0
N	12 21%
A	29 52%
	12 21%
SA	
SA	Total 56 20140160180180

SD		0	0%	1
D		з	5%	D
N		11	20%	
A		30	54%	
SA		12	21%	
	Total	56		20 40 60 80 100
9. The majority of stude grade-level benchmarks i	nts with learning disabilities in	are	capabl	e of achieving
grade-level benchmarks i 9.a. reading	in			
grade-level benchmarks i 9.a. reading SD	in 4	are (
grade-level benchmarks i 9.a. reading SD D	in	79	6 0	
grade-level benchmarks i 9.a. reading SD	in 4	79	6 D % D	I
grade-level benchmarks i 9.a. reading SD D	in 4 23	79 41	6 D 96 D	1
grade-level benchmarks i 9.a. reading SD D N	in 4 23 16	79 41 29	6 0 % 0 % 0	1

	Total 56	C	20 40 60 80 000
9.b. math			
SD	4	7%	
D	24	43%	
N	17	30%	
A	10	18%	
SA	1	2%	1
	Total 56		20 40 60 80 000

10.a. reading			
SD	2	4%	0
D	12	21%	
N	12	34%	
A	20	36%	
SA	3	5%	0
	Total 56	0.00	20140160180100
10.b. math			
Lo.D. Indui			and the second se
		2 49	% D
SD			% 0 L% 🗔
SD D		12 21	
SD D N A		12 21 20 30	1% 🗆 5% 🗔
SD D N		12 21 20 30	1%

10.a. reading					
SD		1	2%	I	
D		7	13%		
N		19	34%		2
A		25	45%		
SA		4	7%		
	Total	56		204	0 20 80 000
11.b. math					
SD			1	2%	1
D				14%	-
N				34%	
A			24	43%	
SA			4	7%	
		То	tal 56		20 40 60 80 100
flexible instructional practice body. SD	s to dudress th	e nee	dsofan 0%	iore di	verse student
body. SD D N A		0 0 4 30	0% 0% 7% 54%	1.1	verse student
Dody. SD D N		0 4 30 22	0% 0% 7% 54% 39%		
body. SD D N A	Total	0 0 4 30	0% 0% 7% 54% 39%		verse student
Dody. SD D N A SA 13. General education classr differentiated and flexible into raining.	Total	0 4 30 22 56	0% 0% 7% 54% 39%		oj eo jeo jiaaj
Dody. SD D N A SA 13. General education classr differentiated and flexible into raining. SD	Total	0 4 30 22 56	0% 0% 7% 54% 39%		oj eo jeo jiaaj
Dody. SD D N A SA 13. General education classr lifferentiated and flexible int raining. SD D	Total	0 4 30 22 56 vould	0% 0% 7% 54% 39% be able t	I I I I I I I I I I I I I I I I I I I	oj eo jeo jiaaj
Dody. SD D N A SA 13. General education classr differentiated and flexible into raining. SD D N	Total	0 4 30 22 56 vould ey had	0% 0% 7% 54% 39% be able t d additio 2% 2% 11%	I I I I I I I	oj eo jeo jiaaj
Dody. SD D N A SA 13. General education classr differentiated and flexible int raining. SD D N A	Total	0 4 30 22 56 vould ey had	0% 0% 7% 54% 39% be able to d additio 2% 2% 11% 43%	I I I I I I I I	oj eo jeo jiaaj
Dody. SD D N A SA 13. General education classr differentiated and flexible into raining. SD D N	Total oom teachers v erventions if the	0 4 30 22 56 vould ey had	0% 0% 7% 54% 39% be able t d additio 2% 2% 11%	I I I I I I I I I I	ement more ff support and
Dody. SD D N A SA 13. General education classr differentiated and flexible int raining. SD D N A	Total	0 4 30 22 56 vould ey had	0% 0% 7% 54% 39% be able to d additio 2% 2% 11% 43%	I I I I I I I I I I	oj eo jeo jiaaj
Dody. SD D N A SA 13. General education classr differentiated and flexible intraining. SD D N A SA	Total room teachers v erventions if the Total	0 4 30 22 56 24 24 24 56	0% 0% 7% 54% 39% be able t d additio 2% 2% 11% 43% 43%	I [20]4 [20]4 [20]4	ement more ff support and
Dody. SD D N A SA 13. General education classr differentiated and flexible into raining. SD D N A SA	Total room teachers v erventions if the Total	0 4 30 22 56 vould ey had 1 1 6 24 24 56	0% 0% 7% 54% 39% be able t d additio 2% 2% 11% 43% 43%	I [20]4 [20]4 [20]4	ement more ff support and

N		5	9%	
A		28	50%	
SA		22	39%	
	Total	56		20 40 60 80 100

 Prevention activition result in fewer referrated education. 	ies and early intervent s to problem-solving t			
SD		0	0%	1
D		1	2%	1
N		7	13%	
A		29	52%	
SA		19	34%	
	Total	56		20 40 60 80 80

16. The "severity" of a student's academic problem is determined not by how far behind the student is in terms of his/her academic performance but by how quickly the student responds to intervention.

SD		1	2%	1
D		8	14%	
N		20	36%	
A		22	39%	
SA		5	9%	
	Total	56		20 40 60 80 500

17. The "severity" of a student's behavioral problem is determined not by how far behind the student is in terms of his/her behavioral performance but by how quickly the student responds to intervention. SD 2 4%

	12	21%	
	18	32%	
	19	34%	
	5	9%	a
Total	56		20 40 60 80 500
	Total	18 19 5	18 32% 19 34% 5 9%

 18. The "severity" of a student's attendance problem is determined not by how far behind the student is in terms of his/her attendance performance but by how quickly the student responds to intervention.

 SD
 3
 5%

 D
 12
 21%

 N
 18
 32%

	18	32%	
	5	9%	
Total	56		20 40 60 80 100

A SA

	for students with learning and behavior problems.
SD	1 2%
D	5 9% 🗆
N	14 25%
A	29 52%
SA	7 13% 🗆
	Total 56 [20]40[60]80[00]
20 Manu ctudente eur	
they came to school "no	rently identified as "SLD" do not have a disability, rather ot ready" to learn or fell too far behind academically for ons to close the gap sufficiently.
SD	7 13%
D	10 18% 🖂
N	21 38%
A	12 21%
SA	6 11%
	Total 56 [20]40[60]80100
N A SA	20 36% 19 34% 7 13% Total 55
	Total 56 [20]40[60]80100
 Evaluating a studen determining what a stud 'tests" (e.g. ability and a 	it's response to interventions is a more effective way of lent is capable of achieving than using scores from achievement test).
SD	0 0% 1
SD D	2 4% 0
SD D N	2 4% D 22 39%
SD D N	2 4% 0 22 39% 29 52%
SD D N	2 4% 0 22 39% 29 52% 3 5% 0
SD D N A SA	2 4% 0 22 39% 29 52%
SD D N A SA 23. Additional time and oot reaching benchmarks	2 4% 0 22 39% 29 52% 3 5% 0
SD D N A SA 23. Additional time and ot reaching benchmarks	2 4% 0 22 39% 29 29 52% 3 5% 0 Total 56 20140160180100 resources should be allocated first to students who are s (i.e., general education standards) before significant

	13	23%	
	21	38%	
	5	9%	
Total	56		20 40 60 80 100
	Total	21 5	21 38% 5 9%

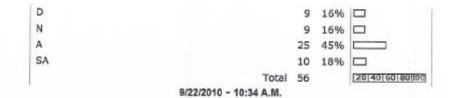
 Graphing student data makes it e student performance and needed inter 			o make	decisions about
SD		0	0%	1
D		1	2%	1
N		16	29%	
A		29	52%	
SA		10	18%	
	Total	56		20 40 60 80 00

25. A student's parents (caregivers) s process as soon as a teacher has a cor				
SD		0	0%	1
D		1	2%	1
N		4	7%	0
A		23	41%	
SA		28	50%	
	Total	56		20 40 60 80 100

26. Students respond b involved in the developr				
SD		0	0%	1
D		1	2%	1
N		6	11%	
A		25	45%	
SA		24	43%	
	Total	56		[20]40]60]80]100

 I believe the core instruction should to the needs of the students we serve. 	d be cult	turali	y releva	int and responsive
SD		0	0%	1
D		2	4%	٥
N		5	9%	
A		31	55%	
SA		18	32%	
	Total	56		20 40 60 80 100

28. All students can achieve grade-level benchmarks if they have sufficient support. SD 3 5% 0





Response to Intervention (RtI) Information

What is RTI?

1/27/2011

(Incast)

What is RTI?

Response to Intervention (RTI) is a multi-tier approach to the early identification and support of students with learning and behavior needs. The RTI process begins with high-quality instruction and universal screening of all children in the general education classroom. Struggling learners are provided with interventions at increasing levels of intensity to accelerate their rate of learning. These services may be provided by a variety of personnel, including general education teachers, special educators, and specialists. Progress is closely monitored to assess both the learning rate and level of performance of individual students. Educational decisions about the intensity and duration of interventions are based on individual student response to instruction. RTI is designed for use when making decisions in both general education and special education, creating a well-integrated system of instruction and intervention guided by child outcome data. For RTI implementation to work well, the following essential components must be implemented with fidelity and in a rigorous manner.

- High-quality, scientifically based classroom instruction. All students receive high-quality, research-based instruction in the general education classroom.
- Ongoing student assessment. Universal screening and progress monitoring
 provide information about a student's learning rate and level of achievement,
 both individually and in comparison with the peer group. These data are then
 used when determining which students need closer monitoring or
 intervention. Throughout the RTI process, student progress is monitored
 frequently to examine student achievement and gauge the effectiveness of
 the curriculum. Decisions made regarding students' instructional needs are
 based on multiple data points taken in context over time.
- Trierad instruction. A multi-tier approach is used to efficiently differentiate instruction for all students. The model incorporates increasing intensities of instruction offering specific, research-based interventions matched to student needs.
- Parent involvement. Schools implementing RTI provide parents information about their child's progress, the instruction and interventions used, the staff who are delivering the instruction, and the academic or behavioral goals for their child.

Each of these essential components is addressed in the "Include Essential Components" section of this Web site.

Though there is no single, thoroughly researched and widely practiced "model" of the RTI process, it is generally defined as a three-tier (or threestep) model of school supports that uses research-based academic and/or behavioral interventions. The Three-Tier Model is described below.

www.rtinetwork.org/learn/what/whatisr...

ADDITIONAL ARTICLES

Why Adopt an RTI Model? Response to Intervention in Secondary Schools Developing a Plan Are-You Ready for RTIP Jody Blott, What is RTI

ADDITIONAL RESOURCES

National Center on Response to Intervention

IDEA Partnership's Cellaborative Work on Response to Intervention

1/27/2011

What is RTI?

Tier 1: High-Quality Classroom Instruction, Screening, and Group Interventions

Within Tier 1, all students receive high-quality, scientifically based instruction provided by qualified personnel to ensure that their difficulties are not due to inadequate instruction. All students are screened on a periodic basis to establish an academic and behavioral baseline and to identify struggling learners who need additional support. Students identified as being "at risk" through universal screenings and/or results on state- or districtwide tests receive supplemental instruction during the school day in the regular classroom. The length of time for this step can vary, but it generally should not exceed 8 weeks. During that time, student progress is closely monitored using a validated screening system such as curriculum-based measurement. At the end of this period, students showing significant progress are generally returned to the regular classroom program. Students not showing adequate progress are moved to Tier 2,

Tier 2: Targeted Interventions

Students not making adequate progress in the regular classroom in Tier 1 are provided with increasingly intensive instruction matched to their needs on the basis of levels of performance and rates of progress. Intensity varies across group size, frequency and duration of intervention, and level of training of the professionals providing instruction or intervention. These services and interventions are provided in small-group settings in addition to instruction in the general curriculum. In the early grades (kindergarten through 3rd grade), interventions are usually in the areas of reading and math. A longer period of time may be required for this tier, but it should generally not exceed a grading period. Students who continue to show too little progress at this level of intervention are then considered for more intensive interventions as part of Tier 3.

Tier 3: Intensive Interventions and Comprehensive Evaluation At this level, students receive individualized, intensive interventions that target the students' skill deficits. Students who do not achieve the desired level of progress in response to these targeted interventions are then referred for a comprehensive evaluation and considered for eligibility for special education services under the Individuals with Disabilities Education Improvement Act of 2004 (IDEA 2004). The data collected during Tiers 1, 2, and 3 are included and used to make the eligibility decision.

It should be noted that at any point in an RTI process, IDEA 2004 allows parents to request a formal evaluation to determine eligibility for special education. An RTI process cannot be used to deny or delay a formal evaluation for special education.

In addition to variations in the tiers used to deliver RTI services, schools use different approaches in implementation, such as problem-solving, functional assessment, standard protocol, and hybrid approaches. Although there are many formats for how a school might implement RTI to best serve the needs.

www.rtinetwork.org/learn/what/whatisr...

1/27/2011 What is RTI? of its students, in every case RTI can be a school-wide framework for efficiently allocating resources to improve student outcomes.

www.rtinetwork.org/learn/what/whatisr...

Why Adopt an RTI Model?

Why Adopt an RTI Model?

by David P. Prause, Ph.D., Loyda University Chicago

1/27/2011

Answering the question "Why adopt a Response-to-Intervention (RTI) model?" can be approached from several different perspectives, including legal, historical, best professional practice, and, indeed, political. As is often the case, an understanding of what we do today and of how we came to be in a particular place at a particular time is often best gained in the context of history. In this case, looking briefly and with broad strokes at aspects of our special education history since 1975 provides a good bit of the context in which an answer can readily be found to the question "Why adopt an RTI model?"

When President Gerald Ford signed Public Law 94-142, the Education for All Handicapped Children's Act (EHA), in 1975, it was against a backdrop of public school practice that had systematically denied students with handicaps access to a public school education. On the heels of judicial review that began in the late 1960s and challenged these denial practices, Congress acted to rectify the wrong. In that context, the focus of EHA was to ensure that all students with a handicap would have equal access to a public education. Two major themes dominated this first-ever federal special education law.

The first major theme focused on finding and identifying students who might have a handicap and who were not enrolled in a public school. States and local school districts were required to take affirmative steps to find students with handicaps. These programs were titled Child Find, and the primary purpose was to develop initiatives that would "find"all those students who had been denied access to a public education. Based exclusively on categorical designations (e.g., *mental retardation, specific learning disability*, etc.), the purpose was to find these children (through individual assessment), identify them as handicapped by applying a categorical label, and place them in a "program" that had the same title as their label (e.g., "he is in the program for the mentally retarded"). The effort worked well. Children were found and identified in record numbers, numbers so high that special education enrollments ballconed, and by the early 1980s the federal government imposed a cap on reimbursement based on disability category as a way of slowing the enrollment growth.

The second major theme created by EHA in 1975 was the provision of procedural safeguards as a major component of the identification process. Procedural protections established for parents included regulting written consent for assessment and placement, adherence to assessment timelines, creation of an individualized education program (IEP), and regular

www.rtinetwork.org/leam/why/whyrti?t...

ADDITIONAL ARTICLES

Response to Intervention: Halping All Students Succeed

RTI and Math Instruction

Response to litervention in Secondary Schools

Developing a Plan

ADDITIONAL RESOURCES

National Centur on Response to Intervention

IDEA Pertnership's Callaborative Work on Response to Intervention

1/27/2011

Why Adopt an RTI Model?

revews (annual and triennial) of placement status. The import of these procedural safeguards became paramount in the special education service delivery system. Their impact was measured by the fact that audits of local special education programs by state departments of education focused almost exclusively on these safeguards, with little to no attention paid to academic outcomes for students identified as handicapped. The important documents that school districts needed to have were referral forms, consent forms, placement permissions, and IEPs.

These two themes formed the basis for the structure and practice of special education for the next 25 to 30 years. It was a system developed and delivered based on entitlement, categorical structures, and rigid adherence to procedural safeguards. What was not a part of practice was any focus whatsoever on student outcomes, either academic or behavioral. Little to no attention was directed toward outcomes (of any kind) for students who had been identified as handicapped. In almost every school, district, state, and throughout the nation, students with disabilities were systematically excluded from any assessment systems that were targeted at general education students. No separate systems were developed or put in place for assessing the performance outcomes for students involved in special education programs. Data collected by states and submitted to the U.S. Department of Education focused exclusively on incidence rates by disability category, graduation rates, placements by race and gender, and so on. At no time were data collected that would address student academic or behavioral outcomes or that would speak to the efficacy of special education programs. In other words, the entire focus of the special education delivery system for a quarter of a century was about identification and placement, not about student outcomes and the delivery of effective interventions as measured by student outcomes. Once placed and programmed, the system failed to ask "How is the student doing?" While individual special education teachers certainly focused on answering that question, it was never part of a larger system.

At the same time that special education was working with great success to identify and place students, the impact on general education was subtle yet profound. General education programs and teachers came to understand that when students failed to learn in a general education setting, it was expected, if not required, that the student be referred for special education consideration. Over time, this practice had an impact on both systems (general and special education) in two significant ways. Special education experienced ballooning enrollments, with too many students identified as disabled—not because they had a disability, but rather because they had not been successful in a general education program. Failure to succeed in a general education program meant the student must, therefore, have a disability.

The second major impact was on general education. Over these 25 years, general education experienced a narrowing of expectations of student

www.rtinetwork.org/learn/why/whyrti?t...

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Why Adopt an RTI Model?

performance. That is, when a student was not learning at an acceptable rate or was not at grade level, general education learned to look elsewhere (i.e., to special education) for assistance. Failure to achieve at grade level was too often understood only in the context of something being wrong with the student. Insufficient systemic attention was directed at general education programs for addressing poor academic performance.

After 25-plus years of practice that reflected this approach (often described as "Refer, Test, Place"), a few professionals asked if we could do it better. Given the historical understanding of the general/special education relationship, reform addressing these problems needed to be understood to include both general and special education. System reform that brought about a focus on carefully and frequently monitored student outcomes could only be successfully accomplished if reform efforts were inclusive of general and special education. So while RTI began as a response to addressing student outcomes for special education students, it quickly emerged as a general education initiative, as obtaining successful outcomes for students requires an integrated education system that does not operate as two distinct entities. In other words, could we focus at least as much, if not more, on student outcomes? In that guestion RTI was born.

Finding, identifying, and placing students "in" a special education program was no longer sufficient. What needed to be addressed was the creation of a service delivery system that was more oriented around how a student responded to research-based interventions delivered with integrity. That meant beginning with general education programs that understood a key piece of the research-based evidence, namely, that successful academic outcomes meant not waiting for students to fail, but rather meant implementing RTI beginning early (such as in kindergarten) in general education. Could we hold IEP meetings where the first question posed was not whether a student satisfied criteria for a specific special education category, but instead related to how well a student has responded to effective interventions, or asked about what effective interventions the student needs? And if effective interventions were not a part of the education history, could we insist that those interventions be delivered? Both the challenges and concerns of 25 years of practice were captured in the President's Commission on Excellence in Special Education (2002), as were the proposed solutions.

RTI has emerged, in part, as an answer. It is a knowledge base, skills, and a service delivery system that is intended to provide an educational experience to all students that is focused on delivering effective education and intervention programs and on frequent progress monitoring of student outcomes using those measured student outcomes (RTI) to adjust and change programs and interventions and necessary. That is the essence of RTI and that is also the answer to "Why adopt an RTI model?" RTI is a cornerstone of a problem-solving service delivery system. Delivering scientifically based interventions with integrity and monitoring (frequently)

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Why Adopt an RTI Model?

how the student responds to those interventions provides an invaluable data base of important information about the need to change or sustain the intervention in a timely fashion. An RTI approach to determining educational need—as opposed to relying on categorical labels (remember, *learning disabilities* is not a need) keeps the focus of our professional resources where they need to be, on student outcomes. The allocation of special education resources is then a function of student RTI, not arbitrary cutoff scores from standardized tests that have little to do with developing effective interventions. Students who need special education services are those who respond well to interventions yet require major resources to sustain the progress, or those who show progress but will not be able to close the gap with their peers, no matter the intensity or frequency of the intervention.

Adopting an RTI model is about adopting best professional practice, insisting that we do what is best and necessary for all students in our schools, and, finally, rising to the challenge of doing that which is socially just. That is why we must adopt an RTI model and implement it with integrity in every school throughout the nation.

www.rtinetwork.org/learn/why/whyrti?t...

Individualized Graduation Plan (IGP)

STUDEN	STUDENT'S NAME: Last:	Last:			FIIST:			Middle:	DOB:
Student ID:	:0		IEP Curr	IEP Current: Yes	No	N/A	Date:	If Yes, I	If Yes, ITP attached Yes No
		EL LEVEL		EL LEVEL		EL LEVEL		EL LEVEL	SLC:
UC/CSU	COURSE	GRADE 9		(55) GRA	GRADE 10	(110) GR/	GRADE 11	(170) GRADE 12	CAREER PATHWAY
A-G		Fall	Spring	Fall	Spring	Fall	Spring	Fall Spring	T
" А " 2 утв.	History/ 30 Social Science			* WId Hist A	*Wid Hist A *Wid Hist B	*US Hist A	\$ D *	*Ain Democ *Econ	Post High School P
"B" 4 yrs.	English/ 40 Language Arts	Est A Est A	Elig 9B ESL B	Eng 10A ESL A	Eng 10B ESL B	*Amer Lit	*Cont Comp	* Comp *Eng Elee	Pvt Military Work
-C" 3 yrs. recommend 4		Geom A Alg 2A	Geen B Alg 2B	Geam. A Alg 2A	Geom B Alg 2B	*Alg 2A *Trig/MathAu	* Alg 2.A * Alg 2.B * Trg/Math A * Trg/Math A * Trg/Math A * Trg/MathAn B * A/N alk A	*Trig/Math A. "Math And B. *APCale A. "AP Cale B.	NON-COURSE REQUIREMENTS CAHSEE
"D" 2 yrs. recommend 3	20 Lab Science	*Bio.A	* ICS 1B * Bio B	*Biology A *Chara A	*Biology B *Chem B	*Chen A *Physics A	*Chem B * Physics B	*Physics A *Physics B *Science Elective	ELA: Math:
"E" 2 yrs. recommend 4	Foreign Language	*A For Lang	A For Lang	A For Lang	*A For Lang	r.A.For Lang	*A For Lang	a≜for Leng *≜ For Leng	COMPUTER LITERACY Date Completed:
4 F **	Visual/ 10 Performing Arts	SATAA ** VATAA		V Vd VA V a	* * VÅ#AB	V VAVA V.	A VARAB	AAAAA ▲* AAAAA ▲*	50
"G" 1 yr. or more	Other 70 Electives								CST 9 10 11 ELA 10 11
	Physical 20 Education	20 PE		E					Math Other Notes/Comments/Off
	Health 5 Life Skills 5	#Health	#Life Skills						Campus Classes
LAUSD Total credits 230	Applied 10 Technology	Applied Technology		Applied Technology	nology	Applied Technology	httology	Applied Technology	
	Interventions	Summer Bridge		Other Interventions	rutions	CAHSEE Intervention	tervention	CAHSEE Intervention	

Los Angeles Unified School District

Counselor's Signature Date Student's Signature
 Copy Distribution:
 WHITE (Counselor)
 YELLOW (Parent)
 PINK (Student)

 * Advanced Placement option available
 # Course may be taken either semester
 Parent's/Guardian's Signature Date

Could be taken either semester

← Course may be taken any time grades 9-12

Graduation / A – G Requirements

LOS ANGELES UNIFIED SCHOOL DISTRICT

0000 0011 0

SUBJECTS	aduation Require HIGH SCHOOL GRADUATION Grades 9 – 12 230 credits needed to graduate	UNIVERSITY OF CALIFORNIA "A-G" Requirements Grades of C or better	CALIFORNIA STATE UNIVERSITY "A-G" Requirements Grades of C or better	PRIVATE COLLEGES Grades of C or better	COLLEGES
Social Studies *A" Requirement	30 credits: World History AB US History AB Principles of American Democracy Economics	2 years World History, US History, or Principles of American Democracy	2 years World History, US History, or Principles of American Democracy	World History, US History, Principles of American Democracy & college preparatory electives recommended	No subject requirements. 18 years old or high school graduate or
English *B" Requirement	40 credits: English 9, English 10 11 th grade American Lit & Contemp, Comp, 12 th grade Composition and an English elective	4 years college preparatory English	4 years college preparatory English	4 years college preparatory English	high school proficiency test certificate
Mathematics "C" Requirement	20 credits college preparatory math: Alg.1 & Geometry or Adv. Applied Math or Algebra 2	3 years: Algebra 1, Geometry, Algebra 2 more is recommended	3 years: Algebra 1, Geometry, Algebra 2 more is recommended	college preparatory math each year	Students are most successful when they continue to take the college preparatory
Lab Science *D" Requirement	20 credits total 10 credits biological science (Biology) 10 credits physical sci. (Chemistry or Physics)	2 years lab science, more is recommended (taking Int/Coor Sci. 1,2,& 3 meets college prep. science req.)	2 years lab science (taking Int/Coor Sci. 1.2,& 3 meets college prop. science req.)	3 to 4 years lab science	courses suggested for each semester
World Languages "E" Requirement"		2 years same world language more is recommended	2 years same world language	3 to 4 years world language is recommended	
Visual/Performing Arts "F" Requirement	10 credits visual/perform arts	1 year course of visual and performing arts	1 year course of visual and performing arts	visual & performing arts courses can count as electives	
Electives "G" Requirement	70 credits	I year or more of advanced courses in math, arts, English, lab science (Int/Coor Sci 1 meets elective requirement), world language, or social sciences	I year of advanced courses in math, arts, English, lab science (Int/Coor Sci 1 meets elective requirement), world language, or social sciences	college preparatory electives in the subject area of interest	
Applied Technology	10 credits				
Physical Ed.	20 credits	None	None	None	None
Health	5 credits	None	None	None	None
Life Skills	5 credits	None	None	None	None
Total Credits needed to graduate	2.30 crodits				
Additional Graduation Non-course Requirements	1. Computer Literacy 2. Career Pathway 3. Service Learning				
Assessments	California High School Exit Exam (CAHSEE)	SAT Reasoning Test or ACT plus ACT Writing SAT Subject Tests Analytical Writing Placement Exam (Subject A)	SAT Reasoning Test or ACT Placement exams in English EPT and math ELM y assessment of proficiency i	SAT Reasoning Test or ACT and SAT Subject Tests are required for some colleges	Placement exams for English, mathematics and chemistry

* E Requirement may be met by evaluation of foreign transcripts, examination and/or assessment of proficiency in Language Other Then English.

For additional information regarding graduation requirements, college admission requirements, testing, financial aid, and general announcements, go to the LAUSD College Connection web site at http://www.lausd.k12.ea.us/lausd/inffices/senior_high_programs

ALEKS Information

2/2/2011

What is ALEKS?

	CIZ		LOGIN	ABOUT US	CAREERS	CONTACT US	NEWS S	SUPPORT	DOWNLOADS
A	LEKS	0				Sei	sich:		SEARCH
HOME		COURSE PRODUCTS	HIGHE	R EDUCATION	к-	12 IN	DEPENDENT U	SE.	HOMESCHOOL
		home > what is aloka?							
Dverview of	ALDES								
Course Prod	UCE.	What is ALEKS?						RESOL	
ALEKS Tours		Assessment and LEarn							CEBS STORIES
Research Bo	hind ALEKS	artificially intelligent as adaptive questioning to						+ SIG	IN UP NOW
Success Star	10	what a student knows instructs the student of	and doe	sn't know	in a cours	se. ALEKS th	hen	dent w	orks through a

instructs the student on the topics she is most ready to learn. As a student works through a course, ALEKS periodically reassesses the student to ensure that topics learned are also retained. ALEKS courses are very complete in their topic coverage and ALEKS avoids multiplechoice questions. A student who shows a high level of mastery of an ALEKS course will be successful in the actual course she is taking.

ALEKS also provides the advantages of one-on-one instruction, 24/7, from virtually any Webbased computer for a fraction of the cost of a human tutor.

Read an overview of ALEKS

Copylight 9 2011 UD Regents and ALEKS Consolition ALEKS^{ID} is a regressred instance's ALEKS Corporation User Agreement - Physicy Statement Updated 7/7/10

http://www.aleks.com/about_aleks

1/1

2/2/2011

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Overview of ALEKS

		®	LOGIN ABOUT US	CAREERS	CONTACT US	NEWS	SUPPORT	DOW NLOADS	
A	LEKS				Sea	rich:		SEARCH	
IDHE		COURSE PRODUCTS	HEGHER EDUCATION	K-1	2 IND	EPENDENT	USE	HOMESCHOOL	

home > what is aleks? > overview of aleks

Overview of ALEKS

How did ALEKS originate?

How does ALEKS work?

Overview of ALEKS
 Assessment
 Learning Mode
 Instructor's Module
 The ALEKS Advantage
Course Products
ALEKS Tours
Research Behind ALEKS

Success Stones

What do I need to use ALEKS?

What are ALEKS learning rates?

What are some other features of ALEKS?

Which subjects can a student learn using ALEKS?

How did ALEKS originate?

ALEKS is a ground-breaking technology developed from research at New York University and the University of California, Irvine, by a team of software engineers, mathematicians, and cognitive scientists with the support of a multi-million-dollar grant from the National Science Foundation. ALEKS is fundamentally different from previous educational software. At the heart of ALEKS is an artificial intelligence engine that assesses each student individually and continuously.

RESOURCES

- FREE TRIAL

- SIGN UP NOW

. SUCCESS STORIES

ALEKS is based upon original theoretical work in a field of study called "Knowledge Space Theory." Work in Knowledge Space Theory was begun in the early 1980s by Dr. Jean-Claude Falmagne, an Internationally renowned mathematician and Professor of Cognitive Sciences who is the Chairman and founder of ALEKS Corporation.

How does ALEKS work?

ALEKS avoids multiple-choice questions and instead uses flexible and easy to use answer input tools that mimic what would be done with paper and pencil. When a student first logs on to ALEKS, a brief tutorial shows him how to use these ALEKS answer input tools. The student then begins the <u>ALEKS Assessment</u>. In a short period of time (about 45 minutes for most courses), ALEKS assesses the student's current course knowledge by asking him a small number of questions (usually 20-30). ALEKS chooses each question on the basis of his answers to all the previous questions. Each student, and therefore each set of assessment questions, is unique. It is impossible to predict the questions that will be asked.

By the time the student has completed the assessment, ALEKS has developed a precise picture of her knowledge of the course, knowing which topics she has mastered and which topics she hasn't. The student's knowledge is represented by a multicolor pie chart.

The pie chart is also the student's entry into the Learning Mode. In the Learning Mode, she is offered a choice of topics that she is ready to learn (she has the prerequisite knowledge to successfully learn these topics). When she chooses a topic to learn, ALEKS offers her practice problems that teach the topic. These problems have enough variability that a student can only get them consistently correct on understanding the core principle defining the topic. If a student doesn't understand a particular problem, she can always access a complete explanation. Once she can consistently get the problems for a given topic correct, ALEKS considers that the student has learned the topic and the student chooses another topic to learn. As the student learns new topics, ALEKS updates its map of the student's knowledge. The student can observe the most current summary of what she knows and what she is ready to learn.

To ensure that topics learned are retained in long term memory, ALEKS periodically reassesses the student, using the results to adjust the student's knowledge of the course. Because students are forced to show mastery through mixed-question assessments that 2/2/2011

Overview of ALEKS

cannot be predicted, mestery of the ALEKS course means true mastery of the course.

What are ALEXS learning rates?

ALEKS keeps server statistics that measure learning success of all students, namely how often they succeed at learning a concept that ALEKS offers tham as 'mady to learn.' When ALEKS determines that a student is ready to learn an item, the student is able to learn it a very high percentage of the time. In the small percentage of cases where the student is initially unsuccessful, the item is presented again to the student later on. Because of the artificial intelligence in ALEKS, students are almost always successful at learning the material ALEKS offers them. (The level of instructor involvement doesn't affect this.)

The Average Historical Student Learning Rates with ALEKS are ~90%

What are some other features of ALEKS?

- Many topics are evaluable in both English and Spanish. Simply cick next to "English" in the main menu and pull down to "Espanol."
 ALENS avoids multiple-choice questions. All questions are algorithmically generated and megure a "free response."
 Whenever the student reenters the system after a break, she autometically returns to the place she was last working. This is true even if the departure was caused by unexpected loss of connectivity on the Internet or a PC crash.
 ALENS offers a comprehensive message center that allows the student to communicate with her instructor about the content using subject-appropriate notation.
- ALEKS offers "textbook/syllabus integration" to align students' work with the syllabus of the COURSE

Which subjects can a student learn using ALEKS?

ALEKS has been used by millions of students in more than 50 academic subjects ranging from Basic Math to Precalculus at thousands of institutions throughout the world.

View a hit of course products for which ALEKS is available.

Customer testimonials

What do I need to use ALEKS?

ALEKS is an all-Java, Web-based system. It is fully compatible with current browsers on Windows or Macintosh systems.

View complete and up-to-date information about the ALEKS system reductions.

Cauyige II 2011 US Reprinted ALEXE Growthm ALEXES¹⁴ as explanate testament of ALEXE Dependent User Agreement - <u>Physics Determent</u> Updated, 77710

www.aleks.com/about_aleks/overview

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CAPP Annual Report

CALIFORNIA ACADEMIC PARTNERSHIP PROGRAM (CAPP)

HIGH SCHOOL LEADERSHIP INITIATIVE (HSLI) ANNUAL REPORT & REFLECTIONS 2009-10

COVER PAGE

School: JOHN H. FRANCIS POLYTECHNIC HIGH SCHOOL

Date: July 22, 2010

Principal: GERARDO LOERA

Partner: DIANE SIRI

The purpose of this Annual Report & Reflections is three-fold:

- 1) To document the HSLI activities and expenditures for 2009-10;
- 2) To facilitate planning and support for the coming year (2010-11); and
- 3) To provide an opportunity for you to reflect on your own professional growth and institutional change at your school site.

In order to fully support you and ensure continual program improvement for HSLI, it is important for you to be as candid as possible in your reporting and reflections.

The following outlines the Sections. Please email your completed Report to your Partner and to nina.moore@ucop.edu by July 30, 2010.

SECTIONS:

- I. Status of 2009-10 Implementation Plan Activities & 2010-11 HSLI Plan
 - A. Documentation of 2009-10 Activities & Progress
 - B. 2009-10 Actual Expenditures (To be completed by Principal and District Fiscal Officer)
 - C. 2010-11 HSLI Plan & Budget
- II. Reflections on Participation in HSLI
 - A. Analysis of Leadership Self Assessment & Staff Assessment of Principal
 - B. Narrative Reflections on Your Own Growth & Institutional Change
 - C. Other School Assessments (e.g., Parent Survey, Student Survey, etc.)
- III. Professional Story A Case Study Project
 - A. Case Study Planning Template
 - B. Sample Case Study Outline

SECTION I

Status of 2009-10 Implementation Plan Activities & Proposed 2010-11 HSLI Plan

The three parts in Section I provide an opportunity for you to assess what you did in 2009-10, what is working, and what you learned. The following describes the purpose of each part.

Part A – Documentation of 2009-10 Activities & Progress

The purpose of this part is to document the activities you implemented in 2009-10 and reflect on the progress, obstacles, and remaining work that needs to be done to accomplish your goals. There is also space for you to reflect on activities you intended to implement but did not. This part should inform your 2010-11 Implementation Plan activities, including what activities you will continue and any adjustments you might make to the activities and goals based on progress made in 2009-10. To be most useful in your future planning, it is important that you refer back to your proposed outcomes, describe progress towards meeting your benchmarks, and provide specific examples of what the activities looked like when implemented.

We recommend that you work with your Partner to identify the three key activities you engaged in this year as well as the accomplishments and the challenges in these areas to complete this Part. If you have more than three activities that had a significant impact at your school, please copy the prompts to report on those additional activities.

Part B – Budget Expenditures for 2009-10

This part includes a budget template for you to report on your 2009-10 final expenditures and carryover. Please work with your district fiscal officer to complete this form.

The <u>first column</u> – *CAPP funds budgeted* – has been completed for you based on the budget CAPP approved for 2009-10. Please do not make any changes to the dollar amounts or budget categories in this column. You will need to complete only the <u>second column</u> – *CAPP funds spent* – by filling in the final expenditures in the actual budget categories from which the funds were spent. If there is any difference between the proposed budget you submitted and the actual expenditures either in the amounts, the categories, and/or how the funds were spent, please provide a brief explanation in the <u>third column</u> – *Explanation* – of differences between funds budgeted and funds spent. Then calculate your carry over amount, if any, by subtracting the total amount expended from the total we provided in the first column. Please note that CAPP does not allow districts to charge indirect costs.

Part C – 2010-11 HSLI Implementation Plan & Budget

Based on Parts A and B, please complete an Implementation Plan and Budget for 2010-11. Make sure to include specific benchmarks and measurable outcomes (based on the types of activities) that you will use to assess your progress on implementing the HSLI activities and achieving your goals. If the activities do not lend themselves to numerical benchmarks and outcomes, please describe the changes you expect to see as a result of implementing the activities. Also, please make sure you include and allocate the 2009-10 carryover funds in your 2010-11 budget.

Your Partner is available to assist you with developing a focused Plan for 2010-11.

School Name: JOHN H. FRANCIS POLYTECHNIC HIGH SCHOOL

PART A Documentation of 2009-10 Activities & Progress

Please review your 2009-10 HSLI Implementation Plan to complete this Section.

Focus: Please restate/summarize your focus for 2009-10 & briefly note any change in your focus area between 2008-09 and 2009-10.

Focus 1. Build leadership and curricular capacity of Instructional Cabinet to improve student achievement.

Focus 2. Develop, implement, and monitor transition plan for the change to: traditional calendar, SLCs/Academies, new administration and staff; increase communication and improve positive school climate and culture as reflected in the School Site Plan.

Activities & Progress: In the three spaces below, describe the activities from your Implementation Plan that were implemented and had the most impact on your focus area(s). If you have more than three activities that had a *significant* impact at your school, please copy the prompts below to report on those additional activities.

ACTIVITY - 1

What did you do? – describe the activity from your Implementation Plan and who was involved in the implementation of this activity. Please note whether the activity was a continuation from the first year and any changes between 2008-09 and 2009-10.

Leading up to 2009-10, in accordance with the established CAPP Plan, Single Plan and WASC action plan, the school embraced the use of school based formative assessments schoolwide to inform instruction and monitor student progress towards meeting the California standards. The use of school based formative assessment data was used in conjunction with other academic achievement data in order to improve the instructional program. However, prior to 2009-10, school based formative assessment data was for the most part manually collected, analyzed and disseminated. Thorough analysis of student progress via school based formative assessments often was a time consuming and laborious task that limited the frequency, and timeliness of making usable data available for classroom teachers. The school district's MyData system was in its infant stage and was emerging as a promising resource for classroom teachers that provided unprecedented, comprehensive access to a large array of academic data. However, MyData did not provide functionality for use of site-based assessments and the district relied on outsourcing the implementation formative assessments. Unfortunately, lack of buy in from the school staff in regards to the quality of the districts assessments as well technical challenges in implementation (discrepancies with classroom rosters, delays in receiving responses etc.) also limited the use of the districts assessments at Polytechnic High School.

Therefore in order to streamline the process of making useful formative assessment data available to classroom teachers, department leads and other teacher leaders, the school decided to look for a different data system to help with the school wide implementation of common assessments. Participation in the CAPP HSLI exposed the school to a number of options that are

used extensively outside of LAUSD. Polytechnic High School learned that Data Director was a system extensively used by many HSLI schools. Data Director was appealing because the company was founded by teachers and the system was designed as a teacher tool and featured an easy-to-use interface. Data Director is typically, a data warehousing system implemented at the district level and supported by an Information Technology Department and implementation at one school site may have been prohibitively challenging. However, by examining the school's technical capacity to implement the system, collaboration with Diane Siri, our academic partner and the support from a consultant funded by HSLI, it was decided that a focused implementation of Data Director was possible. LAUSD supported its implementation by providing raw California Standards Test data that could be loaded into Data Director.

Cindy and Hank Kratzer from Marina Data Solutions, funded by CAPP, provided both technical support and professional development on the use of the system. Data Director agreed to donate one year of service to the school as a "pilot" activity in LAUSD. As expected, there was a significant amount of planning and collaboration between the school and Hank Kratzer in the first few months of the year before the system was ready for use. The school's initial plan was to create the data pipeline into Data Director that included roster, demographic, teacher, and course and test data. The management of the pipeline had to be accurate, sustainable over time and streamlined enough to require minimal school resources in the long term in order to keep Data Director up to date and usable for classroom teachers. A protocol was established for 2009-10 that resulted in weekly data updates into the system. School administrator, Elidia Vazquez is currently involved in performing the weekly data uploads to Marina Data Solutions. The process currently requires the services of Marina Data Solutions in order to keep Data Director up to date. In 2010-11, the goal is to automate the process and Marina Data Solutions will help us in that effort. The goal of automated process is to reduce the time and administrative overhead in implementing the Data Director system. Scalability with other schools in LAUSD was considered from the beginning and Polytechnic High School will find opportunities to share with other highs schools within LAUSD.

Progress – circle/highlight the number that best reflects the degree of progress towards implementation and describe the progress achieved and obstacles to implementation.

Minimal	Some	Good	Substantial	Maximal
Progress	Progress	Progress	Progress	Progress
1	2	3	4	5

Describe Progress & How Well it is Working – please refer to the benchmarks and measurable outcomes in your 2009-10 Plan (and any other relevant data) as part of assessing progress on this activity:

An expected outcome from the setup and implementation of Data Director is to increase the use of formative and summative assessment data by classroom teachers. All teachers have logged into the Data Director system. The core content areas of math, English, science, social science and foreign language are the most engaged in the process. The classroom teachers are using it to determine what and how well students are learning. Teacher collaboration around assessment, their alignment to state standards and what they teach in the classroom is taking place during department meeting time. The formative assessment cycle of creating assessments, conducting

assessments, looking at data and using data to inform instruction is evident across the disciplines.

In regards to specific measurable outcomes on high stakes tests such as the tenth grade CAHSEE, formative assessments were used in January as a diagnostic tool at the beginning of the spring term. The data from the several hundred students that completed the diagnostic were used by classroom teachers as they taught their final CAHSEE material in time for the test in February. Formative assessments were part of a larger effort focused on alignment of curriculum to the CAHSEE standards and building teacher agreements on curriculum and instructional strategy. Results this year from the 10th grade CAHSEE (80% passed both on the first try) show that Poly students scored the 2nd highest in the entire LAUSD district among comprehensive high schools and 1st among Title I, socio economically disadvantaged comprehensive high schools. Additionally, in regards to English Learner students, the percentage of students scoring proficient on the English Language Arts CAHSEE may be among the highest in the state of California.

Results from the California Standards Test were not available in time to include in this annual report. However, preliminary projections using formative assessment data and extrapolating recent growth on the percentage of students scoring proficient look positive.

Describe Obstacles, if any, to Implementation:

An unexpected obstacle was the initial unwillingness of Data Director to want to work with LAUSD. Implementation of Data Director previously failed three times in LAUSD – though I believe these attempts were done by community groups or partnerships trying to work with LAUSD that often lacked a sufficient relationship with LAUSD to overcome the red tape related to student confidentiality, security etc.. After convincing Data Director that we could provide what they needed, they in turn were very generous by donating a year a service to Polytechnic HS. The biggest challenge was in the first few months while Marina Data Solutions and the school worked carefully to deploy the system and get past technical hurdles. After December, when the system went online and Course Leads and teachers started using the system, there were no significant technical obstacles. The only reason I did not give rate implementation a "5" for maximal progress is because it took a bit longer to setup than we preferred. However, a critical mass of teachers have embraced the use of Data Director and given the relatively short 6 month actual accessibility, there was significant progress towards meeting our goals.

ACTIVITY - 2

What did you do? – describe the activity from your Implementation Plan and who was involved in the implementation of this activity. Please note whether the activity was a continuation from the first year and any changes between 2008-09 and 2009-10.

The services of previous accomplished school principal, Dr. Janis Fries-Martinez were solicited to provide leadership development support in the following areas:

- Build capacity of each of the principal's administrators. Build cohesiveness and effectiveness of administrative team (understand each other's communication style, change style, strengths, trust-orientation style. Build awareness of Warren Bennis' Dimensions of leadership).
- Build capacity of program coordinators and other identified staff to assume administrative leadership roles.
- Develop a detailed plan for each administrator that encompasses the changes to programs, subject departments and other responsibilities they oversee for Polytechnic High School's transition from a multi-track year round calendar to a traditional balanced calendar.

Dr. Fries-Martinez provided a large array of support during the school year which consisted of a combination of onsite visits, telephone calls/conferences and emails. A goal was to provide leadership development in the above listed areas to ensure a smooth period of transition. A new school opened up to relieve Polytechnic HS of overcrowding. Over a two year period, Polytechnic HS is downsizing about 1400 students, 70 certificated staff and about 80-100 classified staff. Staff responsibilities are shifting as a result and many teachers are teaching different courses they may have no experience teaching. Therefore, sustained improvement may be jeopardized if careful, strategic consideration is neglected in accounting for respective changes. Therefore, Dr. Fries-Martinez in collaboration with Gerardo Loera worked proactively throughout the year to ensure a smooth transition.

The following is an excerpt from the final report submitted by Dr. Fries-Martinez regarding specific activities related to Dr. Fries-Martinez's work at Polytechnic HS:

1. Individual Meetings, phone calls and emails with identified administrators and coordinators throughout School Year 2009 – 2010.

2. On-site meeting dates included: November 2009 / February 2010 / April 2010 / June 2010 to: Develop Transition Plans for conversion from year-round school to a Balanced Traditional Calendar.

- Work on identified strengths (Strengths Based Leadership) and strengths identified by each person that they would like to add
- Identification of Capacity Building activities identified by each administrator and coordinator.
- Identification of Capacity Building activities / opportunities requested by each administrator and coordinator for next year
- Change Style Indicator professional development

- "Rice Bowl" Protocol professional Development A protocol that outlines how each leader should work within the scope of their responsibilities and how to best deal with a situation that occurs that belongs to another staff member's responsibilities..
- Development of Protocols Related to Job Responsibilities
- Identification of ways to make their jobs / responsibilities more transparent to staff, students and parents
- Start of work to build their communication skills

The updated documentation submitted by Dr. Janis Fries-Martinez on individual meetings held throughout the year with administrators and coordinators contains more information on what experiences the school leadership team would like to have next year and those experiences they had this year that they feel helped to build their capacity. Gerardo Loera is reviewing the documentation and discussing the requests with the leadership team.

Progress – circle/highlight the number that best reflects the degree of progress towards implementation and describe the progress achieved and obstacles to implementation.

Minimal	Some	Good	Substantial	Maximal
Progress	Progress	Progress	Progress	Progress
1	2	3	4	5

Describe Progress & How Well it is Working – please refer to the benchmarks and measurable outcomes in your 2009-10 Plan (and any other relevant data) as part of assessing progress on this activity:

Administrators and coordinators report that Principal has expanded their roles – they are reporting that they are satisfied with all the opportunities the principal has provided to build their capacity and the people that are paired them with as mentors. The formal establishment of protocols will allow more efficient business practices and operations. Protocols provide instructions for the handling of particular situations, minimize duplication of efforts and maintain consistency and fairness school wide. The protocols will also be used by the leadership team as staffing changes occur and will save time in the long term.

Describe Obstacles, if any, to Implementation:

There were no significant challenges in implementing these activities. The principal and Dr. Janis Fries-Martinez coordinated efforts via telephone calls, email, and 1-on-1 personal conversations. Diane Sire, our academic partner also observed and made recommendations for this work.

ACTIVITY - 3

What did you do? – describe the activity from your Implementation Plan and who was involved in the implementation of this activity. Please note whether the activity was a continuation from the first year and any changes between 2008-09 and 2009-10.

In the spirit of developing teacher leadership capacity, seventeen teachers continued as Course Leads within their subject matter. The Course Leads were given responsibilities to take leadership roles in developing formative assessments by collaborating with department chairs and members. The Course Leads were also charged with providing hands on support to our teachers to implement formative assessments in their classrooms. Course Leads were more thoroughly trained by an outside consultant, Marina Data Solutions on using the Data Director system for implementation of Formative Assessments. Additionally, a distributed leadership model was used by indentifying two of the seventeen Course Leads were then funded additional time to work during their off time (In 2009-10, one third of teachers were off at any given time as a result of the year round track system). They were tasked with providing additional technical support to the other fifteen Course Leads.

Marina Data Solutions provided a series of professional development activities during the year on the use of the Data Director System (Also funded by CAPP). Level 1 training was initially targeted to the Course Leads in December of 2009. The training introduced the leads to the system and provided exposure utilizing the Data Director interface. Follow up training with the Course Leads demonstrated the use of Pre-Built reports for the CST Cluster Scores and Multi-Year CST Performance Summary. After the Course Leads were trained on the system, all teachers at the school were also given a Level 1 90 minute training. The intentions were to provide exposure and access to the system to all teachers.

Progress – circle/highlight the number that best reflects the degree of progress towards implementation and describe the progress achieved and obstacles to implementation.

Minimal	Some	Good	Substantial	Maximal
Progress	Progress	Progress	Progress	Progress
1	2	3	<u>4</u>	5

Describe Progress & How Well it is Working – please refer to the benchmarks and measurable outcomes in your 2009-10 Plan (and any other relevant data) as part of assessing progress on this activity:

In the sixth month period that Data Director has been live at Polytechnic High School, the implementation of formative assessments has switched to the this new system. Course Leads are comfortable with the basic functions of the Data System. The new tool has provided Course Leads and members of the leadership team more time to focus on the alignment, reflection and its impact to instruction. The previous time consuming process of manually conducting analysis was streamlined tremendously.

Describe Obstacles, if any, to Implementation:

Though there is significant buy-in on the implementation of formative assessments schoolwide, many teachers will need sustained professional development as we move forward. Currently, Course Leads are primarily providing the classroom administrative support with the use of Data Director. This support includes entering in the assessments in Data Director, printing out student rosters for teachers, scheduling when the assessments should be given, collecting and scoring the assessments and provides the results back to the teachers in a quick turnaround. Prior negative experiences that teachers had with the districts periodic assessments created some reservation as to whether Data Director would actually work at Poly HS. As a result, there were some teachers that were slower to make the time to delve into the system themselves. Therefore, Course Leads and other leadership team members are currently carrying the bulk of the responsibilities in administering the assessments.

<u>Additional Activities:</u> Please describe any additional activities you implemented that were not originally part of your Plan for 2009-10, including what prompted the need and/or opportunity to add the activity(ies).

The contract for Marina Data solutions was extended at the request of Polytechnic HS in order to cover increased need for technical support and professional development for teachers during the school year.

Activities Not Implemented: Please describe any activities listed in your Plan that you did not implement this year, including why the decision was made and whether you will include the activity(ies) next year or in the future.

The school implemented most of the activities in the CAPP HSLI plan. However, visiting other schools and attending conferences was done at a lesser level than budgeted. Therefore, some funding will carry over to the 2010-2011 school year. The amount budgeted for Data Director was reallocated to increase the contract for Marina Data Solutions. This was done because the annual fee for use of Data Director was waived for Polytechnic HS in its first year of implementation. However, a greater level of support and professional development was needed and conducted by Marina Data Solutions.

PART B CAPP HIGH SCHOOL LEADERSHIP GRANT BUDGET 2009-10 ACTUAL EXPENDITURES-POLY

			KPENDITURES-POLY
	CAPP funds	CAPP funds	Explanation of differences between budgeted
PERSONNEL	budgeted	spent	and funds spent
1.1 Director (% of assigned time)	\$0	\$0	
1.2 Faculty (% of assigned time)	\$22,832	\$24,716.89	Additional funding was spent on providing more time for a few stronger Course Leads (teacher leaders) to assist developing Course Leads.
1.3 Clerical (% of assigned time)	\$5,000	\$3,416.41	Less clerical overtime was needed to support the CAPP Plan
1.4 Other Personnel	0	0	
2.0 Total Benefits	0	\$5,619.08	When originally budgeted, the projected benefits were included in 1.2 and 1.3. This year, the benefits were separated to a separate line item.
OPERATING EXPENSES			
3.0 Supplies & Services	\$5,268.84	\$645.65	The scanners that were originally budgeted for under this line item were purchased by a different budget.
4.0 Consultant & Contract Fees	42,000*	\$42,000	* Separate contracts administered by CAPP: Janice Fries Martinez and Marina Data
5.0 Travel	8,329	\$2,151.40	Travel related to the CAPP conference was reduced to cover a visit to Whittier High School District and the ACSA English Learner Institute at Stanford. Ruby Payne professional development was
6.0 Equipment	0	0	
7.0 Other	0	0	
SUMMARY		. Real and the second	
Total Personnel & Operating Budget	\$83,429.84	\$78,549.43	
ACTUAL CARRYOVER (Total CAPP Funds Budgeted			\$4,880.41
Please attach additional pag	ge(s) of explanatio	n if necessary.	
SOHPIA CHU	TC 202 17		N. 7-30-10 (818) 755-53
District Fiscal Officer Na	ame & Title		Officer Signature Date Phone Number
John H. Francis Poly Hig School Name	gh School	Principa	al's Signature Date Phone Number
			5/18

	Polytechnic High School		ement	achievement. (Administrative ollowing categories: conversion les, changes in administration d WASC Plan.	PERSON(S) RESPONSIBLE	Principal	Assistant Principal	Development	Instructional Cabinet	Formative Assessment	Course Leads	Entire Faculty – responsible for looking at student work	and improving instructional practice.		Outside Consultants/Experts	5/18/10
PART C 2010-11 HSLI Plan and Budget	Principal:_John H. Francis Polytechnic High School		ership Capacity 2) Increase Student Achiev	HSLI Goals above): mal Cabinet to continue to improve student a lement and monitor transition plan for the fo ill Learning Communities in the 11 ^{th-} 12 grad ulture as reflected in the School Site Plan an	BENCHMARKS & MEASURABLE OUTCOMES	Increase in students scoring proficient or	stakes exams to meet the specific	Shoolwide Action Plan	Decrease the percent of students scoring	Far Below Basic and Below Basic in English and math	Increase in A-G enrollment and passage	rates.	Increase the graduation rate from 81% to over 82%.		Alignment of work to standards that are calibrated to grade level and reflect ESLR	proniciency.
2010-12	School:_John H. Francis Polytechnic High School	Partner: Diane Siri Date: Thursday, July 29, 2010	Goals of the Grant: 1) Build Administrative and School Leadership Capacity 2) Increase Student Achievement	Focus (Describe your focus area/areas that address the two HSLI Goals above): Focus 1. Build leadership and curricular capacity of Instructional Cabinet to continue to improve student achievement. (Administrative team, Instructional Cabinet and Course Leads) Focus 2. Implement and monitor transition plan for the following categories: conversion to Balanced Traditional Single Track Calendar, improved Small Learning Communities in the 11 th -12 grades, changes in administration and staffing, improved communication, school climate and culture as reflected in the School Site Plan and WASC Plan.	IMPLEMENTATION ACTIVITIES	1. Continue to use the new WASC recommendations to	 Team building with entire staff (due to transition to balanced transitional colorder 	 Instructional Strategy PD with emphasis on support 	for English learners (SIOP, rhetorical framework, development of CALP)	 More consistency with implementation of mini- lessons highlighting use of an instructional strategy aligned 	to grade-level standards and use of objective and assessment	 Continued implementation of formative assessments in Data Director 	 PD – review of assessment data using Data Director and LAUSD MvData System. 	o Curricular Mapping in all core courses	 Leverage teacher strengths from departments farther along in developing curriculum maps to support 	other core content areas with emphasis on science

instruction o Differentiated Data Director PD (level 1 and 2) and f o Review, revise, and communicate role of Course Leads	Continue to meet API/AYP goals per state	Principal
Differentiated Data Director PD (level 1 and 2) Review, revise, and communicate role of Course		
Review, revise, and communicate role of Course	and federal guidelines.	10,00
inschem witt AG protect.	ults will continue to propriet investment of	Assistant Principal
	Increase in formal and informal discussion	responsible for Professional
for Course Leads to collaborate and	within the Instructional Cabinet and other	Development
	stakeholders about efficacy and high	(alpme)
nent tool	expectations for all students	Instructional Cabinet
to increase ownership in student's strengths and	www.students are truly formulte	Concernant of the second second second second second second second second second second second second second se
121	Increased cohesiveness within the SLCs	Formative Assessment
the-day	around teacher efficacy and high	Course Leads
(early more	expectations for all students.	
 Comprehensive implementation of Writing Across 	ips of teachers meeting	Entire Faculty – responsible
the Curriculum rubric (Revise to provide common	Increased use of schoolwide instructional	for looking at student work
expectations with an emphasis on taking a position and strate	strategies	and improving instructional
justifying to prepare students for college expectations)		practice.
 Provide period by period training for teachers to use 	Increased focus on writing across subject	÷.
ConnectED (hands on in the school's professional areas	areas will enable students to be more	Outside
development center)	prepared for college writing.	Consultants/Experts
 Identify target students for possible reclassification 	facuity in atructured.	
P	Effective use of time in the block 4x4	
reased support for implementation of upper-grade	schedule will be increased by supporting a	
SLCs: varia	variation of research-based instructional	
	strategy as listed under Focus1.2.	
 Establish upper-division SLC Center with support 		
	Increased use of formative and summative	44
	assessments to inform instruction	
ubject areas and		
	Increase in instructional cabinet	
air with at risk	membership and active participation	
	A greater number of teachers and	
implementation/integration into all classes across the depa	departments participating in the formative	
curriculum. asse	assessment cycle: development,	
-	implementation, reflections, revision	
culum		
maps and Expected Schoolwide Learning Results (ESLRS) Teac	Teachers will have a deeper understanding	

5/18/10

 Ctratedic use of interne to support at risk students 	of content standards by use of the	Principal
	formative accecements	
 Identify counselor or administrator to allocate and 	A THE THE THE THE THE THE THE THE THE THE	Assistant Principal
communicate intern resources	Department faculty will continue to become	responsible for Professional
 Provide all teachers with A-G posters 	more comfortable using data to determine	Development
2	student academic needs.	
3. Strengthen skills in school leaders to help them gain		Instructional Cabinet
knowledge of tools and resources needed to make viable	Deeper understanding from teachers and	
change plans.	staff so we know what students are truly	Formative Assessment
 School leaders trained in norms & protocols in 	learning	Course Leads
conducting Professional Development and meetings.		
 School leaders trained in Leadership Profile 	Yearly professional development calendar	Entire Faculty - responsible
Inventory.	that shows groups of teachers meeting	for looking at student work
 School faculty will visit other schools that have 	collaboratively to share student work	and improving instructional
faced similar changes and/or challenges.	(departments and SLCs) led by Instructional	practice.
 Leverage Instructional Cabinet to research and 	Cabinet members	
identify during the day intervention models to implement.		
	Information and instructional strategies	
	gathered at conferences will be	
	disseminated to faculty in structured	
	Professional	

5/18/10

PART C – continued CAPP HIGH SCHOOL LEADERSHIP GRANT 2010-11 PROPOSED BUDGET - POLY \$50,000 Year Four PLUS 2009-10 carryover

0 0 0 0 0 0	(Explain how each expenditure contributes to the goals of the grant) 6 of the 17 Course Leads stipends at \$1268 will be funded by CAPP.
508.00 0	6 of the 17 Course Leads stipends at \$1268 will be funded by CAPP.
0	6 of the 17 Course Leads stipends at \$1268 will be funded by CAPP.
0	
0	
\$0	
5,000	\$25,000 for Marina Data Solutions as described in the submitted scop of work \$20,000 for Dr. Janis Fries-Martinez to conduct duties as submitted in the final report and for 2009-10
272.41	To continue travel to other schools and our conferences related to the CAPP Plan.
0	
0	
	15,000 272.41 0

(2010-11 allocation plus 2009-10 carryover from PART B)

Please attach additional page(s) of explanation if necessary.

POLYJECHINK H-S.

School Name

tandi Principal's Signature

Phone Number

818)795-6422

Date

7-30-10

SECTION II

Reflections on Participation in HSLI

The purpose of this section is to reflect on your own professional growth, institutional change at your school site, and the overall impact of HSLI.

- Part A Analysis of HSLI Leadership Assessments
 Includes a series of prompts to analyze and reflect on your Self Assessment and Staff
 Assessment of the Principal results. The 2010 Self Assessment is included in this Part and you will receive a compilation of the results from your Staff Assessment of Principal.
- Part B Reflections on Professional Growth & Institutional Change
 Includes a series of prompts for you to reflect on your professional growth and provide an
 opportunity for you to assess changes in your own leadership capacity as well as how
 participation in the HSLI impacted overall leadership capacity and institutional change at your
 school.
- Part C Analysis of Other Site Assessments

This Part provides an opportunity for you to include other assessments, findings, and analysis from site specific surveys or other information you developed/administered this year to improve teaching and learning. This might include student survey results regarding the academic program, quality of classes, school culture, etc.; staff survey results regarding school culture, professional growth and teaching environment, expectations, etc.; parent survey results regarding communication, accessibility; parent engagement activities; etc.; 8th grade CST scores in mathematics and English; CST scores for social studies and science; college acceptance rates; retention of your graduates at CSU, UC, and other colleges; community college mathematics and English placements of your graduates; and/or other indicators that reflect HSLI activities and other improvement efforts you are implementing at your school.

We recommend that you complete this Section on your own. While you may draw on the work and conversations with your Partner, we are really interested in an authentic assessment of how you perceive your growth and what participating in HSLI has meant to you and your school.

Part A Analysis of Leadership Assessments

Please complete the Summer 2010 HSLI Leadership Self Assessment on the following page (or insert a copy if you already completed it). Consider the results of your Self Assessment and the results of your Staff Assessment of the Principal provided by CAPP, the work with your HSLI Partner, and your interactions with the other Principals in the HSLI Cohort and respond to the following prompts:

1. What are the areas of convergence between your Self Assessment and the responses from your Staff Assessment about your leadership capacity, skills, and dispositions?

Using Data to Inform Practice is where I feel my Self Assessment converged with the Staff Assessment. Although it is strongly evident that teachers believe we utilize student data to inform practice, I believe that there continues to be much room for growth at the individual teacher/classroom level. The use of Data should be integrated daily into each lesson or unit across content areas.

2. What did you learn about the areas of divergence between your Self Assessment and the Staff Assessment responses?

The question that reads "Challenges the beliefs of colleagues and those of the organization" seems to diverge on my Self Assessment and the Staff Assessment. In my first year as Interim Principal, I could not openly challenge too many institutional beliefs. However, I wonder what the staff considers as positive attributes in this area. If a rubric existed that described the skill levels around each question or category, I would better understand if the staff and I are thinking similarly when answering this question.

3. In light of your Self Assessment and the Staff Assessment responses, what areas provide growth opportunities for you?

One of my goals this year to increase/improve communication to staff on what rigor should look like in the classroom as a result of the staff answers to question 42. With support of from our Academic Partner and Dr. Janis Fries-Martinez I will take on the role as the "principal teacher" whereby I will model lessons to the staff and facilitate discussion about defining a rigorous curriculum that is standards aligned. I will conduct a series of professional development and discussions around a rigorous curriculum throughout the year.

4. Please describe one or two specific activities/strategies you will engage in to strengthen your growth areas and any assistance you need to do this work.

During summer professional development for the teachers I will commence the year with a discussion about rigorous curriculum for all students. I will outline the following six steps for Ensuring Rigor in Teaching and Learning. Step 1: Own the Standards; Step 2: Design rigorous assessments aligned in the context and content of the standards; Step 3: Analyze student work,

assignments and assessments; Step 4: Conduct Focused Classroom Observations Step 5: Reflect on Results and Data; Step 6: Lesson Study

I will set the tone by engaging all the teachers through a science chemistry lab/lesson on Acids and Basses (Chemistry Standard 5a). The objective of the lesson is to provide an example of how a lesson may appear to be standards based, address what is outlined in the content area frameworks, yet not cover the standard deeply enough to prepare students to answer a set of CST questions. I will introduce the staff that we will need to focus on Lesson Study during the course of the year. A protocol on developing a rigorous lesson will be provided to the teachers to complete as well.

5. Please describe the most significant changes in your leadership growth since you began participating in HSLI, as reflected in your Self Assessment and Staff Assessment results and from your participation in the Cohort meetings and Summer Seminar. Also, if you moved (stronger or weaker) on any of the Five Leadership Practices (see scale at the beginning of the Self Assessment), please describe the differences, what you did to strengthen your skills(s), and/or why you might have declined in an area(s). If you did not move on any of the Practices, reflect on why and what you might do to strengthen those areas that are not yet a five.

The 2009-10 school year was for all intensive purpose my third year as principal of Polytechnic High School. During my first year and a half when I served as Interim Principal, the challenges of leading a large, complex, comprehensive high school quickly emerged to such a high level that one can only fully understand by serving in that capacity. The demands on time, the broad levels of responsibility and the common expectation that the principal should know, all contribute to the day to day stress of leading the school.

Fortunately, I have received substantial support from Diane Siri, HSLI Academic Partner. Additionally, the support that I receive from accomplished principal, Dr. Janis Fries-Martinez continues my professional growth. They both contribute in deepening my practice as an Instructional Leader. Diane Siri, provides a constant flow of resources to support our instructional priorities and action plan. Specifically, they both encourage me to continue improving our instructional program by recognizing current strategies and suggestion good next steps. Dian Siri, also encourages reflective practice by regularly asking reflective questions.

Lastly, the difficult work of **leading** teachers to improve their practice and improve our instructional program is most evident as my primary responsibility. Often times, I believe administrators make the mistake of mandating or over dictating what teachers should be doing in the classroom. I have yet to see a mandate that works. In my three years working with HSLI and the time invested in building teacher leadership capacity and cohesive teams, I have seen first hand the exponentially higher results that may occur when teachers are empowered to effectively drive the instructional program.

I often refer to "The 12 Realities of People" when leading others thru change. Answering the question of "What's in it for them? [The teacher]" for example allows me to justify and convince teachers about why we are embarking on new initiatives.

I am continuing to reflect and working towards improving my practice. I was pleasantly surprised this year at the improvement of the Staff Assessment results over the previous year. I expected a decline as a result many difficult decisions I made related to budget cuts and downsizing.

CAPP HIGH SCHOOL LEADERSHIP INITIATIVE Leadership Self Assessment – Summer 2010 PRINCIPAL

DATE : July 26, 2010 NAME <u>Gerardo Loera</u>

SCHOOL: Polytechnic High School

I. Check (X) the number from weakest (1) to strongest (5) that most accurately reflects your current skill level for each of the Five Leadership Practices (only one check for each row):

	1	2	3	4	5
Model the Way				x	
Inspire a Shared Vision					X
Challenge the Process				x	
Enable Others to Act				X	
Encourage the Heart			x		

II. Check (X) the number from weakest (1) to strongest (5) that most accurately reflects your current skill level for each of the following categories:

A. Leadership Capacity

A. Deauership Capacity	1	2	3	4	5
1. Create opportunities for authentic interactions among staff, students, and community in order to build relationships and increase participation				x	
2. Engage others in leadership opportunities				x	
3. Communicate personal core values and a clear personal vision for the school			x		
4. Have processes in place to establish school priorities				x	
5. Use resources to support school goals and priorities					х
6. Participate with others in developing a shared vision and insist upon a vision that serves all children well				x	
7. Take actions that keep the school on track with the vision				x	
8. Leverage the talents and skills of staff to move the school toward achievable goals				х	
9. Build leadership capacity of administrative team				x	
10. Evaluate staff formally and informally focused on improvement			x		
11. Facilitate group processes focused on high quality teaching and achievement			x		
12. Listen and question				x	
13. Reflect on own practice					X
14. Challenge colleagues' and institutional beliefs and assumptions				x	
15. Manage conflict among adults				x	
16. Manage conflict among students			x		
17. Problem-solve with colleagues, students, parents, and community					x
TOTAI			4	10	3

	1	2	3	4	5
1. Facilitate collaborative planning and decision making				x	
2. Build strong and respectful professional relationships with others				x	
3. Inspire colleagues and parents to share responsibility for school improvement				x	
4. Demonstrate, encourage, and support initiatives to improve teaching and learning				x	
Invite and support innovation and risk-taking				x	
6. Use reflective practices such as peer coaching, journal writing, collaborative and individual review		x			
7. Create time and structures for dialogue among colleagues				x	
8. Create time and structures for dialogue between adults and students			X		
9. Encourage others to engage in student support and community activities beyond the classroom				x	
TOTAL		1	1	7	

C. Cultural Competence

	1	2	3	4	5
1. Create time and structures for dialogue about the difficult and unspoken issues that affect student learning, behavior, and attitude			X		
2. Create time and structures for dialogue about the attitudes, biases, and assumptions evident in the school that affect student learning			X		
3. Address equity issues openly and collaboratively with staff, students, parents, and community				x	
4. Address access issues openly and collaboratively with staff, students, parents, and community				x	
5. Take action and support staff to increase academic literacy and other critical skills for different groups of students			X		
6. Commit to speaking the truth about and staying engaged in equity and access issues				x	
7. Create structures to ensure that others remain engaged in addressing equity and access issues				x	
TOTAL			3	4	

D. Using Data to Inform Practice

	1	2	3	4	5
1. Collect and interpret classroom and school data					x
2. Share data with staff in a non-threatening manner					x
3. Create opportunities for dialogue and reflection about data				x	
4. Use data and inquiry to identify areas for improving instructional practice, leadership, and school culture				x	
5. Use data and inquiry to identify and address access issues and inequitable practices and policies				x	
6. Use data to inform decision making					X
TOTAL				3	3

E. Improving Student Achievement	1	2	3	4	5
1. Work collaboratively with members of the school community to establish and implement rigorous student expectations and standards				x	
2. Communicate to staff what rigor should look like				x	
3. Conduct walk throughs to ensure that effective teaching is taking place in the classroom			x		
4. Recognize the indicators of rigorous teaching and learning				x	
5. Provide feedback to children and families about student progress				x	
6. Make sure that the school inquiry process includes evidence of student performance and development				x	
7. Support the alignment of standards, instruction, assessment, and programs to advance student learning and achievement					x
TOTAL			1	5	1

SCORING: Tally the number of responses in each category and note the responses in the columns below.

	1-2	3-4	5
A. Leadership Capacity		14	3
B. Collaboration & Inclusion	1	8	
C. Cultural Competence		7	
D. Using Data		3	3
E. Student Achievement		6	1

Suggestion: Identify specific dispositions and skills that fall into the categories A-E. For skills in each category, you may do the following:

- 1-2 areas: Find opportunities to observe these skills in practice and be trained in them.
- 3-4 areas: Find more opportunities to demonstrate and practice these skills.
- 5 areas: Find opportunities to coach others and participate in formal professional development and governance groups.

Part B Reflections on your Professional Growth & Institutional Change

School Name: John H. Francis Polytechnic HS

Please respond with as much detail as possible to the following prompts.

1. Please describe the value for you of participating in HSLI.

Participating in HSLI provides continued opportunities for leadership development. Our Academic Partner, Diane Siri provides a great deal of support directly to the principal and key members of the school's leadership team. The HSLI Cohort network of schools also serves as a resource for Polytechnic High School. I have the opportunity to learn about how schools outside of the Los Angeles Unified School District approach dealing with similar challenges. For example, Polytechnic High School has embraced the use of Data Director which is currently utilized in several HSLI Cohort schools. Additionally, Naviance Success, which was shared at Dinuba High School during the school year will also be phased in at Polytechnic High School. Naviance Success will help Poly provide students with a clear, well-defined route that leads to outstanding achievements, both in school and beyond. Developing a personalized action plan, setting up reminders and creating to-do lists will keep students on track and moving towards success—while keeping families and educators informed of their progress.

Please describe how your overall leadership has changed this year and what has contributed most to the change.

This year a substantial amount of resources and focus was placed on the increasing wide spread use of common formative assessments. Teacher leaders were identified last year and given new roles as Course Leads within their departments to implement and support other teachers in that effort. I have noticed the significance that a teacher leading the work makes when compared to outside (i.e. district led) initiatives. Though the process is slower and involves significant professional development and time for collaboration, the end result leverages the collective energy from a larger group of educators to accomplish a goal. My overall leadership experiences are enhanced by seeing the value in investing in increasing teacher leadership capacity.

3. Did you strengthen your leadership team/overall leadership capacity at your school as a result of participating in HSLI? If so, please provide examples of the change. If not, what were the obstacles?

The Poly's leadership team is deepening its leadership capacity as a result of participating in HSLI. The services, funded and supported by HSLI of Dr. Janis Fries-Martinez (retired Poly Principal) have created unique opportunities for the school's leadership team to individually explore their strengths and weaknesses as a leader. Dr. Janis Fries-Martinez in collaboration with myself, have reviewed the results of individual leadership assessments for members of the school's leadership team. I provided local context for each leadership team member duties via telephone calls prior to onsite visitations. Individual leadership coaching sessions were then held throughout the year by Dr. Janis Fries-Martinez.

4. What added value has your Partner brought to you and your school? Please describe any areas you would like improved in the support your Partner provides.

This year our Partner has continued to provide us with much needed support in many areas. Our Partner is both an ally and confidant. She has supported our efforts with developing and implementing school based formative assessments by linking us with outside experts with proven track records. She provides us with constant updates on what is occurring in the education policy community (such as Race to The Top legislation) so that we may be better prepared for future. Our Partner helps me reflect and examine better or alternate approaches to improving our instructional program. She is constantly looking for ways to utilize her extensive network to best support the school.

 Please describe the most significant changes in the overall leadership capacity of your school and the support you received from your Partner since the beginning of the HSLI grant and/or your tenure at the school.

The 2009-10 school year was as a transitional year as a result of downsizing due to a new high school that relieved Polytechnic HS of about 1400 students. Sixty-two certificated positions were reduced, five administrators retired, transferred (due to downsizing) or were eliminated due to budget reductions. Polytechnic High School is redefining roles and responsibilities for its leadership team while trying to continue improving student achievement. Additionally, a new assistant principal was introduced to the school after being transferred from another site. All of these leadership staff changes pose both challenges and new opportunities to continue building leadership capacity. On the positive side, many teacher leaders that are developing administrators continue to see opportunity and work towards promotion. Our local district office has supported the school by providing a good deal of autonomy on hiring its leaders and administrators.

Part C

Analysis of Other School Site Assessments

Please insert a copy of any other assessments you administered at your schools site, e.g., Parent Survey, Student Survey, Staff Survey, college going information for graduates, other test scores (not included in the data templates), etc. This section should include the findings from the assessment(s), an analysis of what you learned, and any actions you took to address the findings.

The next several pages are is a report created by Teacher Leader, Isaac Alatorre created to address the progress of A-G completion at Polytechnic High School. The ninth grade class entering in 2012, shall be expected to pass A-G requirements with a grade of "d" or better in order to graduate from high school.

JOHN H. FRANCIS POLYTECHNIC HIGH SCHOOL

A-G PROGRESS REPORT

2006-2008 PLUS 2010 PROJECTIONS

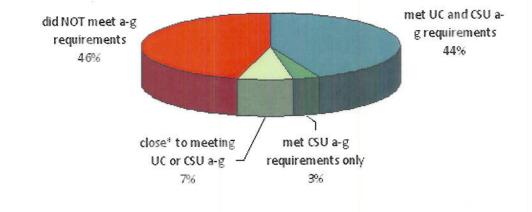
Created by: Isaac Alatorre Date: December 28, 2009

JOHN H. FRANCIS POLYTECHNIC HIGH SCHOOL A-G COMPLETION RATE FOR CLASS OF 2008

Graduating Class: 2008	660
met UC and CSU a-g requirements	289
met CSU a-g requirements only	23
close* to meeting UC or CSU a-g	46
did NOT meet a-g requirements	302

* Students deficient by 1 semester course

A-G Completion Rate: Class of 2008



Overview

Over the past two years, the A-G completion rate increased by 12% (Attachment A). For this class, 47% of the students completed UC or CSU A-G requirements. **7% of the students fell short by 1 semester course in one of the A-G areas**. Of the 7%, half of the students in this category were deficient in Math. During their senior year, 5 (average) of their periods were HOME.

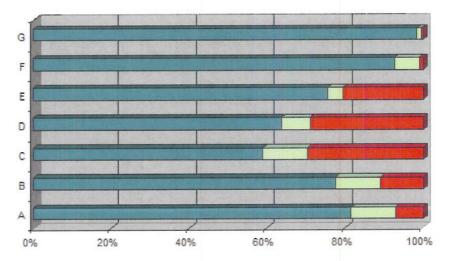
The following data pertains to the students in this category:

- 13% (6) Retook class to make-up the missing class
- 4.3% (2) No room in 12th grade schedule to retake required class to be A-G complete
- 15.2% (7) Never scheduled in required course
- 13% (6) Students took a course other than the required course to be A-G complete
- 54.5% (25) Never retook the required course to clear deficit

Recommendations:

- Enroll students in appropriate courses
- Students who have met all graduation requirements, BUT have not met the A-G requirements, should not have HOME for any period (minus special circumstances, etc.)
- All courses students complete must be entered on TR51 for proper accountability
- Accurately, document the courses for students coming from different districts/countries
- Update the school's A-G list on the UC and CSU web page¹
- Submit courses² used on our 4X4 to have them A-G approved

		met UC requirement	Close* to meeting UC requirement	Did NOT meet UC requirement	% met UC req
SOCIAL SCIENCE	А	538	76	46	81.52%
ENGLISH	В	511	76	73	77.42%
MATHEMATICS	С	389	75	196	58.94%
LABORATORY SCIENCE	D	421	48	191	63.79%
FOREIGN LANGUAGE	Е	499	26	135	75.61%
VISUAL & PERFORMING ARTS	F	612	42	6	92.73%
COLLEGE PREP ELECTIVE	G	650	8	2	98.48%



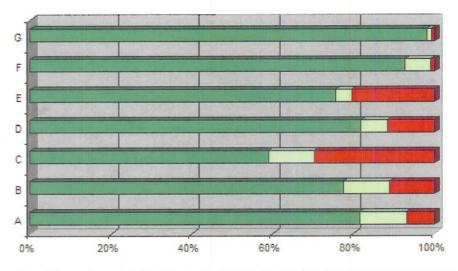
🖬 met UC requirement 🔲 Close* to meeting UC requirement 🔳 Did NOT meet UC requirement

Created by: Isaac Alatorre Date: December 28, 2009

UC: A-G Completion by Subject Area - 2008

CSU: A-G Completion by Subject Area - 2008

		met CSU requirement	Close* to meeting CSU requirement	Did NOT meet CSU requirement	% met CSU req
SOCIAL SCIENCE	А	538	76	46	81.52%
ENGLISH	В	511	76	73	77.42%
MATHEMATICS	С	389	75	196	58.94%
LABORATORY SCIENCE	D	540	43	77	81.82%
FOREIGN LANGUAGE	Е	499	26	135	75.61%
VISUAL & PERFORMING ARTS	F	612	42	6	92.73%
COLLEGE PREP ELECTIVE	G	647	8	5	98.03%



🔳 met CSU requirement 🗉 Close* to meeting CSU requirement 🔳 Did NOT meet CSU requirement

A: Social Science

Requirement: 2YRS – 1 YR of World History AND 1 YR of US History/Govt Over 80% of graduates successfully met this area. This is due to the number of courses students were scheduled to take throughout their 4 years:

WLD HIST AB,

US HIST AB,

PRIN OF DEMOCRACY

Additionally, this particular class had the opportunity to take GEOG AB which helped satisfy the 1 year World History requirement.

Recommendation: include GEOG AB (or GEOG A only) as a 9th grade elective³

B: English

Requirement: 4 YRS of approved English courses

77% of graduates met this requirement. The money maker for this area was 10th grade English courses: WRIT SEMINAR AB.

Recommendation: Since all 9th graders take 4 mesters of English, include course titles that are part of the "B" list³. Example:

HUMANITIES A \rightarrow ENG 9A \rightarrow ENG 9B \rightarrow HUMANITIES B or SCI FI LIT

C: Mathematics

Requirement: 3 YRS – Algebra 1AB, Geometry AB, and Algebra 2AB 59% of graduates met this requirement. This was the greatest challenge for class of 2008. Reasons include:

- Students failed to pass courses with a "C" or higher
- Students not scheduled for Algebra 2B
- Students did not retake courses that were completed with a "D"

Recommendation:

- Ensure students are scheduled in appropriate courses
- Student receiving a "D" in any math course, should not move on to the next level
- Students should be scheduled for intersession immediately after failing or receiving a "D" in any math course
- Possibly include courses such as DISCR MATH AB and/or GEO & ALG/TR AB to validate ALG 2AB and/or Geometry AB

D: Laboratory Science

Requirement: 2 YRS – 1 YR of Physical Science and 1 YR of Biological Science UC and CSU follow different guidelines when determining whether a student met this requirement. For UC, about 64% of graduates met this requirement. For CSU, about 82% met this requirement. The guidelines the UC system uses are more stringent compared to the CSU system.

Recommendation:

- Offer more science courses during intersession including Biology, Chemistry and/or Integrated Science 2AB
- Enroll student for intersession if they receive lower than a "C" in Biology AB and/or Chemistry AB
- Possibly offer Integrated Science 2AB or 3AB as intersession courses and as an alternative to Chemistry AB or Biology AB. Advantage: Integrated Science 2AB and above can meet either the Physical or Biological Science requirement per UC and CSU guidelines

E: Foreign Language

Requirement: 2 YRS

75% of students met this requirement. **12% of students never took or completed at least one semester of foreign language**. This requirement can me met in different ways: Taking 2 years of high school foreign language, the SAT II foreign language test, 2 semester college courses in a foreign language, or a district assessment that validates instruction in another language up to 8th grade (normally given to ESL students). **Recommendation**:

- Have ESL students take the district assessment or make note in cum that student had instruction in his/her native language up to 8th grade
- Encourage students to take SAT II in foreign language
- Offer college courses, say Spanish 1 and Spanish 2 for seniors who missed the
 opportunity to complete foreign language requirement

F: Visual & Performing Arts

Requirement: 1 YR – Courses must be taken in sequence

About 93% of the students met this requirement. The main concern is making sure students take the courses in sequence. Universities will not validate this area if the B part of a course is taken prior to the A part. There were only a few of students with this issue.

G: College Prep Course

Requirement: 1 YR 98% of students met this requirement. Recommendation: submit as many CTE

Recommendation: submit as many CTE courses as possible to make them A-G approved

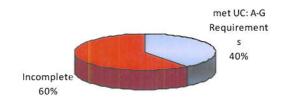
Attachment B

CLASS OF 2007

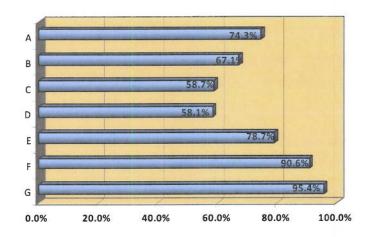
Stude	ents
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UC: A-G requirements completed	231
Incomplete	352
Total Graduates Y2007	583



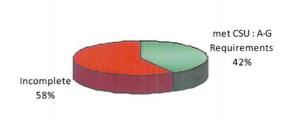


SUBJECT	12		
College-Prep Elective (g)	G	95.4%	325
Visual and Performing Arts (f)	F	90.6%	297
Foreign Language (e)	E	78.7%	228
Lab Science (d)	D	58.1%	108
Math (c')	С	58.7%	111
English (b)	В	67.1%	160
History/Social Science (a)	А	74.3%	202

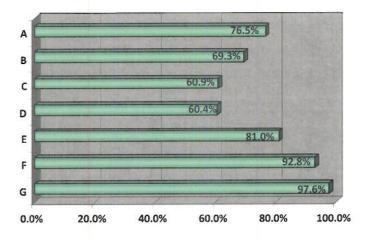


	Students
CSU : A-G requirements	
completed	244
Incomplete	339
Total Graduates Y2007	583





			#
SUBJECT		TOTAL	Students
College-Prep Elective (g)	G	97.6%	325
Visual and Performing Arts (f)	F	92.8%	297
Foreign Language (e)	Е	81.0%	228
Lab Science (d)	D	60.4%	108
Math (c')	С	60.9%	111
English (b)	В	69.3%	160
History/Social Science (a)	А	76.5%	202

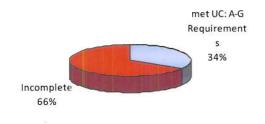


Attachment A

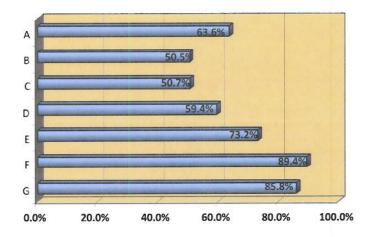
CLASS OF 2006

	Students		Students
		CSU : A-G requirements	
UC: A-G requirements completed	205	completed	210
Incomplete	399	Incomplete	394
Total Graduates Y2006	604	Total Graduates Y2006	604

2006 Graduates who met UC A-G Requirements

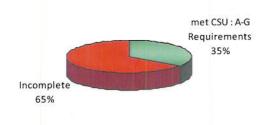


SUBJECT		TOTAL	
College-Prep Elective (g)	G	85.8%	313
Visual and Performing Arts (f)	F	89.4%	335
Foreign Language (e)	E	73.2%	237
Lab Science (d)	D	59.4%	154
Math (c')	С	50.7%	101
English (b)	В	50.5%	100
History/Social Science (a)	А	63.6%	179

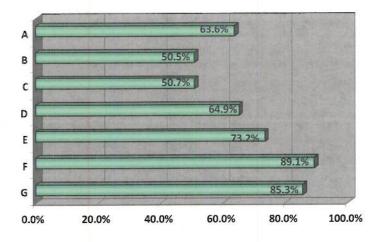


CSU : A-G requirements	
completed	210
Incomplete	394
Total Graduates Y2006	604

2006 Graduates who met CSU A-G Requirements



			#
SUBJECT		TOTAL	Students
College-Prep Elective (g)	G	85.3%	305
Visual and Performing Arts (f)	F	89.1%	328
Foreign Language (e)	E	73.2%	232
Lab Science (d)	D	64.9%	182
Math (c')	С	50.7%	96
English (b)	В	50.5%	95
History/Social Science (a)	А	63.6%	174



2010 Projections

Total	757
A-G Complete Deficient by 1 or 2	270
courses	112
Deficient by 3 - 5 courses	105
Not A-G Complete	270

Not A-G Complete A-G Complete 36% 35% Deficient by 3 - 5 Deficient by 1 or 2 courses courses 14% 15%

2010 A-G Projections

¹ http://doorways.ucop.edu – The following courses are part of LAUSD's A-G approved list, but need to be added to the school's list:

(A) H Geog AB	(B) Sci Fi Lit
(F) Thtr Wkshop AB	(F) Des Craft AB
(F) Chorus AB	(F) Drama AB
(F) Dir Thtre AB	(G) PI Soil Sc AB
On section G - ICS 2AB need	ds to be changed to ICS 1AB

Advanced Physical Science AB appears on G section - Needs to be moved to D section 2 The following courses are not A-G approved per LAUSD's List:

(D) Chemical Inquiry AB (E) Spanish Poetry – LOTE Year 3 3 Sample 9th grade schedule w/ GEOG AB and HUM AB or SCI FI LIT

Mester 1	Mester 2	Mester 3	Mester 4
Hum A	Eng 9A	Eng 9B	Hum B or Sci Fi Lit
Health/PE	Health/PE	Life Skills/PE	Life Skills/PE
TAM	Alg 1A	Alg 1B	TAG
Intro Soc Sci or Geog A	Geog A or Geog B	ICS 1A	ICS 1B

SECTION III

Professional Story – A Case Study Project

The purpose of this Section is to provide an opportunity for you to reflect in a more in-depth manner on a particular issue, focus area, or an individual or group of students related to your work and HSLI participation, and to design and complete a case study project. The case study will focus on a leadership problem you are facing at your school, strategies for solving the problem, obstacles, challenges, who is or should be involved in the problem solving process, who is accountable or responsible for reaching resolution, what evidence you will use to assess if strategies are working or are successful. In essence, the case study is a way to capture your journey and tell your story into and through one aspect of your work as Principal. And, it has the potential to provide a well documented map for a critical area of improvement and transformation at your school.

The case study will evolve over the next two years so that you have a professional product at the end of the five year HSLI grant cycle. This case study will reflect your growth and contributions to school improvement at your site. You may consider using one or more formats including a written report, interviews, video, audio, or other multi-media. We envision including these individual case studies as part of the overall documentation of the HSLI as well as a final publication that tells the HSLI story.

 Part A – Case Study Planning Template This Part provides a template to guide your planning and completing an outline for your case study.

Part B – Sample Outline
 Includes a sample outline for you to use in developing your case study outline.

PART A Case Study Planning Template

School Name: John H. Francis Polytechnic High School

TOPIC - Identify the general topic you will address:

PRIMARY QUESTION RELATING THE TOPIC TO LEADERSHIP – Identify one focused answerable question (you may include some secondary questions that will help guide the case study):

How can school leaders utilize quantifiable value added approaches strategically to improve student achievement?

- What are examples of how value added can be determined? Can it be consistent over time?
- Once an added value figure is determined for a program or teacher, can this information be utilized to improve CAHSEE scores for students that are projected with the highest need?

WHAT RESOURCES, ARTIFACTS, and/or DOCUMENTS WILL YOU NEED TO PREPARE YOUR CASE STUDY? – Identify the specific resources you will use, the kind of data you will collect (quantitative and qualitative), how the resources will be collected, who will be responsible for collecting, how the materials/data/information will be analyzed and synthesized for the case study, what kind of evidence and benchmarks will you track over the next two years to answer your question and assess change/growth:

I will utilize several years of cohort data provided by the LAUSD School Information Branch on CAHSEE and CST performance (150,000+ student test scores). I will also utilize local historical data that contains teacher and student rosters over time. This project will be a continuance of work already done at Polytechnic High School over the past five years.

WHAT SUPPORT DO YOU NEED TO ORGANIZE YOUR TIME AND COMPLETE THE CASE STUDY? – Outline your plan for doing the case study, identify what kind of support you need from your Partner and/or other resources, create a preliminary outline for the final case study (see sample in Part B).

I would like to learn more about current research regarding added value approaches to improving student achievement. What does the research say about added value? Are there concrete examples where added value was used effectively by school leaders to improve student achievement?

PART B Sample Case Study Outline

SAMPLE OUTLINE:

Problem

- How can school leaders utilize quantifiable value added approaches to improve student achievement (i.e. The California High School Exit Exam)? How can school leaders effectively increase trust and professional collaboration and trust on this often sensitive topic?
- The California High School Exit Exam is a high stakes test that is both an accountability for students and schools. Although NCLB criteria are expected to change over the next few years, it is highly likely that the CAHSEE will remain a high stakes exam tied to school accountabilities. Polytechnic High School has shown tremendous growth on this exam over the last five years. In 2009-10, Poly had the highest passage rate at 80% for all comprehensive, Title I schools in LAUSD. However, by the 12th grade there are about 5 to 8% of students who have not passed the exam. The passage rate dwindles at every iteration of the test. Therefore, the school is continuously striving to raise the success of students on their initial try in the 10th grade.
- Raising the percentage of students who succeed on the CAHSEE is related to teaching and learning on many levels. Teachers must own the standards, align their curriculum and utilize effective strategies. Students must also be engaged in learning, know what is expected and build confidence to do well.
- Many strategies are in place and are refined each year to improve CAHSEE scores. The Small Learning Community house structure groups 10th grade students autonomously with 10th grade teachers and support staff. The curriculum in English Language Arts is revisited each year and integrates CAHSEE preparation during the 10th grade English classes. In mathematics, an 8 week elective class is built into the master schedule to prepare kids for the CAHSEE. Additionally, the 4x4 block schedule extends the learning time in math and English in the both the 9th grade and 10th grade. The school utilizes 9th grade CST scaled scores in math and English to project success on the CAHSEE using a mathematical model developed by the school. These strategies have resulted in significant gains in both passing scores and students scoring proficient. However, English Learner students continue to be a challenge and are on the borderline year to year on state accountabilities. Continued strategies must be explored and specifically used for English Learner students.
- The school has calculated and organized value added data by teacher on CAHSEE performance for about five years. Student actual scores are compared to their projected score and an average gain is calculated by teacher. These averages are then tracked over time to determine if there is consistency among a teacher's value added. A few patterns have emerged and teachers with consistently higher than average added value have been identified. In 2009-10, English Learner students where grouped strategically with two teachers who had the highest added value. Some professional development was provided for the teachers on teaching English Learner students. In 2010-2011, a greater amount of professional development will be provided for the teachers that will work with the identified group of 10th grade English Learner students. The theory of action is as follows: Targeted

students will perform higher than projected on the 10th grade CAHSEE by assigning them to proven effective teachers with extensive specialized training in teaching English Learners. These teachers will apply English Learner strategies within their aligned curriculum.

Investigating the Problem

- The 10th Grade House Small Learning Community must understand the challenge of doing well on the CAHSEE. The 10th grade English and math teachers must also understand the historical test data trends and its relation to accountabilities. Each teacher must know their own data from their classroom in order for it be relevant and create ownership of the data. Our English Learner Coordinator also needs to understand and support the efforts to improve English Learner performance.
- The classroom teacher, 10th grade counselors (making sure students are counseled and programmed correctly), 10th grade advisor, the school data team and school principal all share responsibility in successful implementation. Time for collaboration on reviewing CST and CAHSEE data, projecting a student scores, revising curriculum must be provided. Professional development on effective strategies that work for English Learners.
- The 9th Grade CST scores, CAHSEE diagnostics tests implemented with Data Director, 10th Grade CASHEE scores, teacher rosters, and curriculum guides will be collected at used at Data and administrative meetings, counseling professional development and teacher task force meetings.
- The long term evidence shall be the Adequate Yearly Progress Report that is posted by the CDE in late August. The short term outcomes shall be the CAHSEE results as they come in approximately 8-9 weeks after each CAHSEE is administered. Teacher feedback will be included in monitoring the effectiveness of the strategies.

Results

- In 2009-10, student CAHSEE scores continued to rise. Approximately 38% of English Learners scored proficient on the ELA CAHSEE, which we anticipate is among the highest in the state of California. These positive outcomes are a result of a complex blend of using data, aligning curriculum, risk taking and compromise. The notion of value added approaches can be threatening to teachers. Thus a careful, well thought out strategy for implementation must be done by the administrator or teacher leader in order to maintain trust and honest, open conversations. Please note that on the Staff Assessment of the Principal, the item that relates to presenting data in a non-threatening manner received high marks.
- Changes that were made in 2009-10 by grouping the English Learner students with teachers that exhibited a record of highest value added resulted in increased test score outcomes. However, the approach did create some controversy and tension because in order to group students together, significant schedule changes needed to occur across the 10th grade. This meant that teachers needed to spend some instructional time establishing rapport with new students, settings rules for behavior and outlining expectations. Some teachers argued that the potential positive impact may be offset by

disrupting student schedules during the year in order to accommodate the changes. Additionally, the value added was often credited to the program and not the individual teacher in order to maintain trust. In other words, there was very little discussion on value added by teachers among teachers themselves.

- The changes implemented as part of the study will be sustained since there is large number Poly staff now directly involved with these activities. The program or approaches are not dependent on a small number of people. The dialogue around this work is prevalent throughout the campus. Additionally, opportunities are sought to share this work within our local and central district offices. A number of other high schools are borrowing and utilizing some of Poly's CAHSEE preparation program.
- We are learning that value added approaches to improving student achievement may prove effective over time.

PART B Sample Case Study Outline

SAMPLE OUTLINE:

Problem

- What is the primary question related to the problem that you want to solve, and the obstacle you are trying to overcome?
- > What is the underlying cause of the issue/problem you are addressing?
- > How does the problem relate to improving teaching and learning?
- What strategies have been identified and implemented for solving the problem/issue in the past; what were the outcomes to date; and why does the problem still exist?
- What new strategies are you implementing as part of this case study, and how do you/your staff think implementation of these strategies will cause the change that's needed—what is your "theory of action"?

Investigating the Problem

- Who (teachers, parents, students, community) needs to understand the problem, in order to "own the problem" and support the strategies the school is implementing?
- Who is accountable for successful implementation of this strategy, and what do they need to be effective?
- What artifacts, data, resources, and documents will you use and how will these be collected?
- > How will all of these resources and information be analyzed?
- What evidence observable changes in short-term outcomes or behaviors will you track that will tell you whether your strategies are working?

Results

- What outcomes resulted from this study, specifically related to teaching, leadership, and student achievement?
- > Are there changes you made that were not successful? Why?
- > How will you ensure that the changes implemented as part of this study are sustained?
- > What did you learn as a result of this study?